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(Requestor's Name)

(Address)

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(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

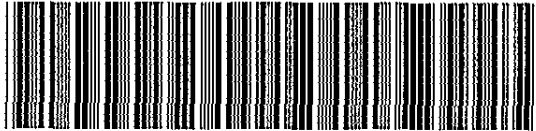
(Business Entity Name)

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DEPARTMENT OF STATE
TALLAHASSEE, FLORIDA
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OK

Charles O. Morgan, Jr., P.A.
Attorneys at Law

1300 NORTHWEST 167TH STREET
SUITE 3
MIAMI, FLORIDA 33169

CHARLES O. MORGAN, JR.
LAURA M. HORTON
TERESA A. PEREZ

TELEPHONE (305) 624-0011
FAX (305) 624-0423
cmorganjr@aol.com

March 7, 2003

Secretary of State
Registration Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

Re: TRANSPORT MANAGEMENT ASSOCIATES, L.C.

Dear Sir:

Enclosed please find an original and copy of the Articles of Organization of the above-named company.

Please endorse your approval of these Articles of Organization on the copy, certify same and return to my office.

Our check in the amount of \$155.00 is enclosed to cover the following costs:

Filing Fee	\$100.00
Registered Agent Designation	25.00
Certified Copy	<u>30.00</u>
	<u>\$155.00</u>

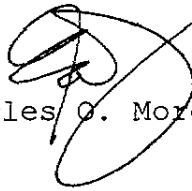
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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Thank you for your cooperation in this matter.

Very truly yours,


Charles O. Morgan, Jr.

COM
Enclosures

ARTICLES OF ORGANIZATION
OF
TRANSPORT MANAGEMENT ASSOCIATES, L.C.,
A FLORIDA LIMITED LIABILITY COMPANY

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

03 MAR 10 PM 9:23

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The undersigned, pursuant to the provisions of Chapter 608 of the Florida Statutes, for the purpose of forming a Limited Liability Company under the laws of the State of Florida do set forth the following:

1. NAME. The name of the Limited Liability Company is TRANSPORT MANAGEMENT ASSOCIATES, L.C. (the "Company").
2. PERIOD OF DURATION. The period of duration of the Company shall be from the date of filing until the first to occur of the following: (a) December 31, 2030; or (b) Dissolution of the Company pursuant to provisions of the Florida Limited Liability Company Act.
3. PURPOSE. The purpose for which the Company is organized is to engage in any and all businesses and activities permitted by the laws of the State of Florida. The Company shall have all of the powers vested in a liability company organized and existing by virtue of such laws.
4. MAILING AND STREET ADDRESS OF PRINCIPAL OFFICE. The street address of the principal office of the Company is 210 N. 32nd Avenue, Hollywood, Florida 33021. The mailing address of the Company is 2800 N. Tryon Street, Charlotte, North Carolina 28206.
5. REGISTERED AGENT. The name and address of the initial registered agent in Florida for the Company is: Charles O. Morgan, Jr., P.A., 1300 Northwest 167th Street, Suite 3 Miami, Florida 33169.

6. ADDITIONAL MEMBERS. Members may admit additional members upon unanimous agreement of the then existing members.

7. CONTINUITY OF BUSINESS. Upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Company, the business of the Company shall not be continued and the Company shall be dissolved unless there is obtained the consent of remaining members owning a majority-in-interest of the profits interests and of the capital interests of the Company.

8. MANAGEMENT. The Company shall be managed by a manager, as further provided in the Regulations of the Company. Except as authorized by the manager, no member is an agent of the Company or has the authority to make any contracts, enter into any transactions, or make any commitments on behalf of the Company. The name and address of the manager is as follows:

Pamela B. Magliocca
2800 N. Tryon Street
Charlotte, NC 28206

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FEB 19 AM 9:23
NOTARY PUBLIC
FLORIDA

Executed at Charlotte, North Carolina on the 19th day of February 2003.

TRANSPORT MANAGEMENT ASSOCIATES, L.C.

By: Pamela B. Magliocca

State of North Carolina

County of Mecklenburg

Sworn to and subscribed before me this 19th day of February 2003.

S. Helen A. Gray (SEAL)
Notary Public

My commission expires: March 3, 2005

STATEMENT DESIGNATING REGISTERED AGENT AND OFFICE

STATE OF FLORIDA)
 ss:
COUNTY OF MIAMI-DADE)

Pursuant to the provisions of §§608.415 and 608.407(1)(d) of the Florida Limited Liability Company Act, the limited liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the limited liability company is TRANSPORT MANAGEMENT ASSOCIATES, L.C.

The name of the registered agent for TRANSPORT MANAGEMENT ASSOCIATES, L.C. is CHARLES O. MORGAN, JR. and the street address of the company's principal office where the agent is located is 1300 Northwest 167th Street, Suite 3, Miami, Florida 33169.

This statement is to acknowledge that, as indicated above, TRANSPORT MANAGEMENT ASSOCIATES, L.C. has appointed me, CHARLES O. MORGAN, JR., as its registered agent to accept service of process for the company at the place designated above in this certificate. I accept this appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

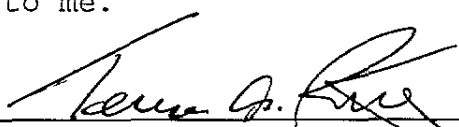
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Dated this 7th day of March, 2003.



CHARLES O. MORGAN, JR.,
Registered Agent

The foregoing instrument was acknowledged before me this 7th day of March, 2003, by CHARLES O. MORGAN, JR., agent on behalf of TRANSPORT MANAGEMENT ASSOCIATES, L.C., a limited liability company. He is personally known to me.



TERESA A. PEREZ, Notary Public
State of Florida
My Commission expires: 12/17/2005

