DEC-27-02 FRI 10:28 AM Division of conorations Division of conorations Division of conorations

Florida Department of State

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To:

Division of Corporations

Fax Number : (850)205-0383

From:

Account Name : FIELDSTONE LESTER SHEAR & DENBERG

Account Number : 119990000180 Phone : (305)357-5775 Fax Number : (305)357-5534

LIMITED LIABILITY COMPANY

GLOBAL CLUB OPERATORS, LLC

Certificate of Status	0
Certified Copy	1
Page Count	01
Estimated Charge	\$155.00

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

GLOBAL CLUB OPERATORS, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

201 Alhambra Circle Suite 601 Coral Gables, FL 33134

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Ronald Fieldstone Name

201 Alhambra Circle, Suite 601 Florida street address (P.O. Box NOT acceptable)

Coral Gables, FL 33134 City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent af provided for in Chapter 608, F.S.

Registered Agent's Signature

Article IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and is, therefore a manager - managed company.

(An additional article must be adject at arteffective date is requested)

Signature of a member or an authorized representative of a member.

(In accordance with section 508.408(3), Florida Statutes, the execution of this document constitutes an diffirmation under the penalties of perjury that the facts stated herein are two.)

Ronald R. Fieldstone, Manager

Typed or printed name of signee