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FLORIDA DEPARTMENT OF STATE  
Jim Smith  
Secretary of State

October 31, 2002

EXPRESS CORPORATE FILING SERVICE INC.  
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SUBJECT: PALMIRA DEVELOPMENT LLC  
Ref. Number: W02000031366

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We have received your document for PALMIRA DEVELOPMENT LLC and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

A business entity may not serve as its own registered agent. Please designate an individual or another business entity with an active registration or filing with this office, having a Florida street address identical with that of the registered office.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6097.

Marsha Thomas  
Document Specialist

Letter Number: 102A00059900

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:  
PALMIRA DEVELOPMENT, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company  
8065 LOS PINOS CIRCLE  
CORAL GABLES, FLORIDA 33143

ARTICLE III - Registered Agent, Registered Office & Registered Agent's Signature.

The name and the Florida street address of the registered agent are:

ADOLFO SKRANDE  
8065 LOS PINOS CIRCLE  
Florida street address(PO Box NOT acceptable)  
CORAL GABLES, FLORIDA 33143  
City, State, and Zip

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TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designed in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608.F..S.

*Adolfo Skrande*  
Registered Agent's Signature

ARTICLE IV - Management (Check box if applicable)

X The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

MANAGER MEMBER: ADOLFO SKRANDE 8065 LOS PINOS CIRCLE  
MANAGER MEMBER: SUSANA SKRANDE CORAL GABLES, FL 33143

The effective date of this company is: OCTOBER 30, 2002

*Adolfo Skrande*  
Signature of a member of an authorized representative of a member

(In accordance with section 608.403(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true)

ADOLFO SKRANDE  
Typed or printed name of signee