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LAW OFFICES

MONTELLO & KENNEY, P.A.

777 BRICKELL AVENUE

SUITE 1070

MIAMI, FLORIDA 33131

TELEPHONE (305) 373-0300

FAX (305) 373-3739

August 9, 2002

Secretary of State
Division of Corporations
Limited Liability Company Section
409 East Gaines Street
Tallahassee, Florida 32399

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-08/15/02--01047--019
***125.00 ***125.00

Re: Salonz Holding LLC (the "Company")

Ladies and Gentlemen:

Enclosed please find two original sets of the Company's Articles of Organization along with a check in the amount of \$125.00 representing the filing fee.

If you have any questions, please call us.

Sincerely,



Louis R. Montello

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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Name	Enclosures
Availability	
Document Examiner	DCC
Indexer	DCC
Updater	
Verifier	DCC
Acknowledgment	DCC
W. P. Verifier	

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**ARTICLES OF ORGANIZATION
OF
SALONZ HOLDING LLC**

**ARTICLE I
Name**

The name of the limited liability company is SALONZ Holding LLC (hereinafter called the "Company").

**ARTICLE II
Duration**

The existence of the Company shall be perpetual.

**ARTICLE III
Principal Office**

The mailing address and the street address of the principal office of the Company is 19300 N.W. 10th Street, Pembroke Pines, Florida 33029.

**ARTICLE IV
Initial Registered Office and Registered Agent**

The street address of the Company's initial registered office in the State of Florida is Brickell Avenue, Suite 1070, City of Miami, County of Miami-Dade, and the name of the initial registered agent at such office is Louis R. Montello.

**ARTICLE V
Restrictions on Membership and
Right to Continue After Withdrawal of a Member**

Members shall have the right to admit new members by the consent of the members owning a majority of the interests in the Company. Contributions required of new members shall be determined as of the time of admission to the Company. A member's interest in the Company may not be sold or otherwise transferred except with the consent of the members owning a majority of the interests in the Company. Upon the occurrence of any event that terminates the continued membership of a member in the Company, the remaining members shall have the right to continue the business upon consent of the members owning a majority of the interests in the Company.

**ARTICLE VI
Management**

The Company is to be managed by managers, who shall serve as managers until the first annual meeting of members or until their successors are elected and qualified. The Company's initial manager and his addresses is:

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Marc Finer
19300 N.W. 10th Street
Pembroke Pines, Florida 33029

ARTICLE VII
Indemnification

The Company shall indemnify and shall advance expenses on behalf of its members and managers to the fullest extent not prohibited by any law in existence either now or hereafter.

The undersigned, being one of the original members of the Company, hereby certifies that the foregoing constitutes the Articles of Organization of SALONZ Holding LLC.

Executed by the undersigned at Miami, Florida, this 9th day of August, 2002.

SALONZ HOLDING LLC

By: 

Louis R. Montello, As Authorized
Representative for Mark Finer

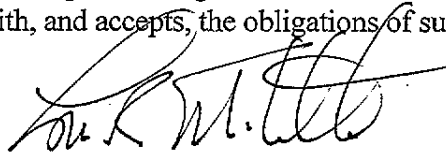
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TALLAHASSEE, FLORIDA

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ACCEPTANCE BY REGISTERED AGENT

The undersigned, having been named the Registered Agent of SALONZ Holding LLC, hereby accepts such designation and is familiar with, and accepts, the obligations of such position.



Louis R. Montello,
Registered Agent

August 9, 2002