

L02000001166

CENTRAL DELAWARE
CORPORATE SERVICES, INC.

April 30, 2002

Office of the Secretary of State
REGISTRATION SECTION
DIVISION OF CORPORATIONS
ATTN: BOBBIE COX / ADMINISTRATOR
409 E GAINES STREET
TALLAHASSEE FL 32399

500005449785--3
-05/03/02--01048--017
***775.00 ***155.00

RE: 5 NEW FORMATION

I have enclosed 1 original Articles of organization for 5 new Florida formation. I need to have them Certified by the Secretary of State and Apostilled for Switzerland.

The Total amount of the check is \$775.00 is to cover \$125.00 Filing Fee, \$30.00 for Certified. Separate check of \$50.00 for apostilles.

When the documents are completed could you please return them to address below via **DHL using acct # 763432012.**

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

02 MAY - 1 PM 4: 15

FILED

Best Regards,



Cindy Fletcher

L02-11166
QR

CENTRAL DELAWARE CORPORATE SERVICES, INC.
12260 WILLOW GROVE ROAD-BLDG. #2
CAMDEN, DE 19934
PHONE: 302-698-0118 FAX: 302-698-0403

RF \$125
ce 30

**ARTICLES OF ORGANIZATION
OF
KINGSWAY FINANCE LTD. CO.
(A Florida Limited Liability Company)
Pursuant to Section 608.407 of the Florida Statute**

First: The name of the limited liability company is: **KINGSWAY FINANCE LTD. CO.**

Second: Its registered office in the State of Florida is located at 360 South Shore Drive, Sarasota, Florida 34234. The registered agent in charge thereof is W. Rick Fletcher

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of position as registered agent as provided for in Chapter 608, F.S.



Registered Agent's Signature

Third: The mailing address and street address of the principal office of the limited liability company is 360 South Shore Drive, Sarasota, Florida, 34234.

Fourth: The company shall be managed by members with full powers to operate and bind the undertaking subject to the terms and conditions in the Operating Agreement. The initial member is: **Venture Management & Research Limited, 35 Barrack Road, Belize City, Belize, C.A.**

Fifth: OWNERSHIP: The members of the Company shall divide the equity of the undertaking in 1,000 units, with each individual unit having No Stated Par Value. Be it further noted that each member certificate shall state the total number of units authorized and shall only be valid if signed by the manager and sealed with the Company Seal. Be it further noted that the Articles of Organization may be amended from time to time.

Sixth: The duration of the Limited Liability Company shall be perpetual.

Seventh: The name and address of each organizer is W. Rick Fletcher, 360 S. Shore Drive, Sarasota, Florida 34234

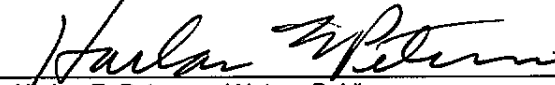
Eighth: In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that facts stated herein are true.

IN WITNESS WHEREOF, I, W. Rick Fletcher, being fully authorized to execute and file this document have signed below and executed these Articles of Organization on May 1st, 2002.



**W. Rick Fletcher
Authorized Representative**

Sworn to and subscribed before me this 1st day of May, 2002 AD.

Notary: 

Harlan E. Peterson / Notary Public



SECRETARY OF STATE
ALABAMA, FLORIDA

02 MAY -1 PM 4:15

FILED