

LO2000001349

Letter of Transmittal

Registration Section
Division of Corporations
409 E. Gaines Street
Tallahassee, FL 32399

100004774751--3
-01/15/02--01021--004
****160.00 ****155.00

Please find enclosed the Articles of Organization for:

100004774751--3
-01/15/02--01021--004
****160.00 ****160.00

Environmental Management & Funding Resources, LLC

Any questions should be referred to me as follows:

Robert K. Beard
100 North Tampa Street, #2150
Tampa, FL 33602

Phone # 813.222.3655
Fax # 813.222.3651

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02 JAN 15 PM 2:08
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Thank you,

Robert K. Beard

LO2-1349
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Environmental Management & Funding Resources, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

100 North Tampa Street, Suite 2150, Tampa, Florida 33602

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Robert K. Beard

Name

2301 S. Carolina Avenue

Florida street address (P.O. Box NOT acceptable)

Tampa, FL 33629

City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Robert K. Beard

Registered Agent's Signature

Article IV - Management (Check box if applicable.)

The Limited Liability Company is to be managed by one manager or more managers and therefore, a manager - managed company.

(An additional article must be added if an effective date is requested)

Robert K. Beard

Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Robert K. Beard

Typed or printed name of signee

Filing Fees:

- \$100.00 Filing Fee for Articles of Organization
- \$ 25.00 Designation of Registered Agent
- \$ 30.00 Certified Copy (Optional)
- \$ 5.00 Certificate of Status (Optional)

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

02 JAN 15 PM 2:08

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