

Division of Corporations

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Florida Department of State
Division of Corporations
Public Access System
Katherine Harris, Secretary of State

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LIMITED LIABILITY COMPANY

MONA-SPORTS LLC

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ARTICLES OF ORGANIZATION

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Article I. Name

The name of this Florida Limited liability company is:

Mona-Sports LLC

Article II. Duration

The duration of the Company shall be perpetual unless the Company dissolves in accordance with the provisions of the Company's Regulations or these Article of Organization.

Article III. Address

The mailing address and the street address of the principal office of the company is:

Mona-Sports LLC
1333 North Duval Street
Tallahassee, FL 32302

Article IV. Registered Agent

The name and Street Address of the Company's registered agent is:

Florida Filing & Search Services, Inc.
1333 North Duval Street
Tallahassee, FL 32302, United States

Article V. Percentage Interest; Membership Certificate

The profits and losses of the Company shall be allocated to the members in accordance with and in proportion to each member's Percentage Interest (which shall be equal to the number of Units owned by a member divided by the total number of Units owned by all of the members), unless otherwise provided in the Regulations of the Company. A member's interest in the Company may be evidenced by a Membership Certificate issued by the Company.

Registered Agents Ltd.
1220 North Market Street, Suite 606
Wilmington, DE 19801
800-441-5940

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Article VI. Dissolution

The Company shall be dissolved upon the death, bankruptcy, dissolution or termination of a member's membership in the Company for any reason, unless the business of the Company is continued by the consent of a majority of the remaining members of the company within 30 days after any of these events.

Article VII. Transferability of Member's Interest

No member shall have the right to assign the member's interest in the Company without the written agreement of a majority of the Units. If a majority of the Units do not approve the assignment, the assignee shall have no right to become a member, to participate in the management of the Company or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Article VIII. Management

The Company will be manager-managed. The name and address of each manager is:

Balmoral Management LLC
400 7th Street, NW
Washington, DC 20004

Article IX. Purpose of the Company

The purpose of the Company shall be to engage in any lawful commercial act or activity for which a limited liability company may be formed under the Florida Limited Liability Company Act.

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Article X. Company Existence

The Company's existence shall begin effective as of March 13, 2001.

Michele Ciconte
Authorized Representative of a Member:
Registered Agents, Ltd.
Michele Ciconte

Date: March 13, 2001

SWORN AND SUBSCRIBED before me a notary public for the State of Delaware,
this 13th day of March, 2001

Laura Engels Bryda
Notary Public

LAURA ENGELS BRYDA
NOTARY PUBLIC
STATE OF DELAWARE
My Commission Expires April 28, 2002

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TALLAHASSEE, FLORIDA

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CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE

LIMITED LIABILITY COMPANY:

Mona-Sports LLC

REGISTERED AGENT/OFFICE

Florida Filing & Search Services, Inc.
1333 North Duval Street
Tallahassee, FL 32302

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TALLAHASSEE, FLORIDA

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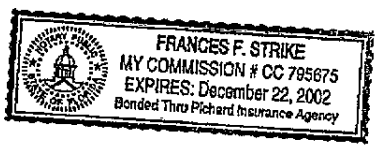
I agree to act as registered agent to accept service of process for the company named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

P.D. Hodge, President
Florida Filing & Search Services, Inc.

Date: March 14, 2001

SWORN TO AND SUBSCRIBED before me, a notary public for the State of Florida, this 14 day of March, 2001.

Frances F. Strike
Notary Public



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