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LAW OFFICES  
**ROBERT ABRAHAM, P.A.**

A PROFESSIONAL ASSOCIATION  
347 SOUTH RIDGEWOOD AVENUE  
DAYTONA BEACH, FLORIDA 32114

TELEPHONE (904) 258-1222  
FACSIMILE (904) 255-8521

E-MAIL:  
robertabraham@mindspring.com

March 1, 2001

Florida Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: Calle Grande Associates, LLC

Gentlemen:

Enclosed are the original and one copy of the proposed articles of organization for the above named limited liability company. Our check in the amount of \$155.00 to cover your costs is also enclosed.

We would appreciate your filing the articles or organization as soon as possible and forwarding one certified copy to me on the date of filing. Also, please fax to me confirmation of the filing when it is accomplished.

Thank you for your assistance in this matter.

Sincerely,



Robert Abraham

RA:cm  
Enclosures  
cc: Devin Tower  
PB031.1

FILED  
01 MAR -5 AM 10:33  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION

of

CALLE GRANDE ASSOCIATES, LLC  
A Florida Limited Liability Company

ARTICLE 1  
NAME

The name of this limited liability company is Calle Grande Associates, LLC.

ARTICLE 2  
PERIOD OF DURATION

The period of duration of this limited liability company is perpetual. The date and time at which the existence of this limited liability company begins is the date and time of filing of these articles of organization by the Department of State of the State of Florida.

ARTICLE 3  
PURPOSE

The purpose for which this limited liability company ("company") is organized is to engage in any or all lawful acts or activities in which limited liability companies may engage under the laws of Florida and any other jurisdictions in which the company may conduct business. The company shall be authorized to conduct and transact any business and engage in any activity that is either lawfully authorized or not prohibited by law and, by way of illustration and not limitation, to invest its funds in real estate, mortgages, stocks, bonds or any other type of investments, and to own real and personal property necessary or appropriate for the conduct or transaction of any such business or activity; to do anything necessary and proper for the accomplishment or furtherance of any of the purposes of the company enumerated in these articles or any amendment thereof, and to do any act necessary or incidental to the protection and benefit of the company; and in general, either alone or in association with other limited liability companies, corporations, partnerships, individuals, or other entities, to carry on any lawful pursuit necessary or incidental to the accomplishment or furtherance of the purposes of the company.

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MAR - 5 M 10:30  
STATE OF FLORIDA  
DEPARTMENT OF STATE

ARTICLE 4  
PRINCIPAL OFFICE

The mailing address and street address of the principal office this limited liability company are as follows:

Mailing address: 1030 W. International Speedway Boulevard  
Daytona Beach, Florida 32114

Street address: 1030 W. International Speedway Boulevard  
Daytona Beach, Florida 32114

ARTICLE 5  
REGISTERED AGENT; REGISTERED OFFICE

The name and street address of the initial registered agent of this limited liability company in the State of Florida are as follows:

Name: Devin Tower

Street Address: 1030 W. International Speedway Boulevard  
Daytona Beach, Florida 32114

ARTICLE 6  
MANAGEMENT

The management of this limited liability company is reserved to its members. The names and addresses of the members who are to serve as initial managing members are as follows:

<u>Name</u>	<u>Address</u>
Devin Tower	1030 W. International Speedway Boulevard Daytona Beach, Florida 32114
Charles S. Lichtigman	1030 W. International Speedway Boulevard Daytona Beach, Florida 32114

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01 MAR -5 AM 10:13  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

EXECUTION

The undersigned member of this limited liability company executes these articles of organization this 1st day of March, 2001.

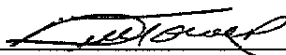
  
\_\_\_\_\_  
Devin Tower

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

STATEMENT OF ACCEPTANCE OF  
APPOINTMENT AS REGISTERED AGENT

Having been appointed as registered agent for the above named limited liability company at the street address stated in the foregoing articles of organization, I hereby accept such appointment. I further state that I am familiar with and accept the obligations of that position.

Dated March 1, 2001.

  
\_\_\_\_\_  
Devin Tower

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SEALED TO BE  
FURNISHED TO THE