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~~Operating Agreement~~

of

Nueva Era LLC

adopted October 23, 2000

FILED
00 NOV 20 AM 9:32
TALLAHASSEE, FLORIDA

W
11/20

W-26494



FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

November 3, 2000

JUAN M. RODRIGUEZ
7147 SW 8TH STREET
MIAMI, FL 33144

SUBJECT: NUEVA ERA LLC
Ref. Number: W00000026494

We have received your document for NUEVA ERA LLC and your check(s) totaling \$125.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

We do not file operating agreements. Enclosed is our form for Articles of Organization.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6958.

Lee Rivers
Document Specialist

Letter Number: 800A00057340

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE 1:

The name of the Limited Liability Company is : Nueva Era LLC

ARTICLE 2:

The mailing and principal office address is : 7147 S.W. 8 TH STREET; MIAMI, FL 33144

ARTICLE 3 :

The name and the Florida street address of the registered agent is :

Juan M. Rodriguez
7147 SW 8TH Street
Miami, FL 33144

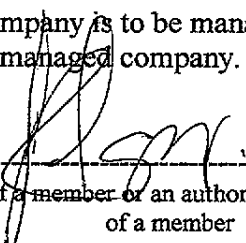
Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Registered Agent


ARTICLE 4 :

The Limited Liability Company is to be managed by one manager of more managers and is, therefore, a manager- managed company.



Signature of a member or an authorized representative
of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)



Typed of printed name of signee

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