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Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, FL 32314

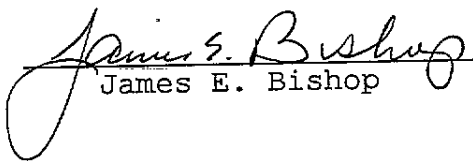
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-09/07/00--01069--009
***125.00 ***125.00

September 5, 2000

SUBJECT: Articles of Organization: Strategic Hospitality Advisors,
LLC

Enclosed please find: (i) the original Articles of Organization for
the above LLC., including the appointment and acceptance of the
Registered Agent and (ii) a check in the amount of \$125.00 for the
filing fee for Articles of Organization and the Designation of
Registered Agent.

FROM: James E. Bishop
2200 Boca Raton Blvd.
Suite 212
Boca Raton, FL 33431
Telephone: 561-347-1818


James E. Bishop

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company shall be:

Strategic Hospitality Advisors, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

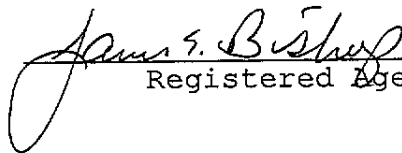
2200 Boca Raton Blvd.
Suite 212
Boca Raton, FL 33431

Article III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and Florida street address of the registered agent are:

James E. Bishop
2200 Boca Raton Blvd., Suite 212
Boca Raton, FL 33431

Having been named as registered agent and to accept service of process for the above limited liability company at the address designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Registered Agent's Signature

ARTICLE IV - Management (Check Box if Applicable)

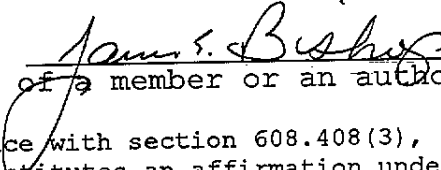
The Limited Liability Company is to be managed by one manager or more managers and is therefore, a manager - managed company.

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TALLAHASSEE FLORIDA

Article V - The Limited Liability Company shall exist for a period of twenty-five years.

Article VI - Effective Date:

The effective date shall be September 5, 2000.


Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts herein are true.)

James. E. Bishop

Typed or Printed name of signee

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