



THE UNITED STATES CORPORATION COMPANY

F99000000000 869

ACCOUNT NO. : 072100000032
REFERENCE : 099038 4342428
AUTHORIZATION :
COST LIMIT : \$ PPD

ORDER DATE : January 13, 1999
ORDER TIME : 9:56 AM
ORDER NO. : 099038-010
CUSTOMER NO: 4342428

600002745606-4
-01/19/99--01023--021
\*\*\*\*\*78.75 \*\*\*\*\*78.75
W99-1282

CUSTOMER: Ms. Ann Oppliger
Policy Studies, Inc.
999 18th Street
Suite 900
Denver, CO 80202

600002745606-4
-02/09/99--01044--001
\*\*\*\*\*650.00 \*\*\*\*\*650.00

FOREIGN FILINGS

NAME: POLICY STUDIES INC.

XXXX QUALIFICATION (TYPE: CO)

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- XX CERTIFIED COPY
PLAIN STAMPED COPY
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Angie Glisar

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RECEIVED
99 JAN 19 AM 9:53
DIVISION OF CORPORATIONS

**TRANSMITTAL LETTER**

To: Qualification/Tax Lien Section  
Division of Corporations

SUBJECT: Policy Studies Inc.  
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida", "Certificate of Existence", and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Mark A. Leuy  
(Name of Person)  
Policy Studies Inc.  
(Firm/Company)  
999 18th Street, Suite 900  
(Address)  
Denver, Colorado 80202  
(City/State/Zip)

Should you need to call someone concerning this matter, please call:

Mark A. Leuy at (303) 863-0900  
(Name of Person) (Area Code & Daytime Telephone Number)

**COURIER ADDRESS:**

Qualification/Tax Lien Section  
Division of Corporations  
409 E. Gaines St.  
Tallahassee, FL 32399

**MAILING ADDRESS:**

Qualification/Tax Lien Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

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# *Department of State*

## *Memorandum Office of the General Counsel*

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TO: File

FROM: Gerard York, Assistant General Counsel

DATE: February 8, 1999

RE: Policy Studies, Inc.

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Based on my review of the file and the payments received from the corporation, it is my recommendation that this file be closed. Corporation has paid outstanding report fees from 1998 of \$150.00 and foreign non-qualified penalties for the same period of \$ 500.00 assessed at the statutory minimum of \$ 500.00 per year and wishes to be qualified to do business in the State of Florida. Accordingly, it is recommended corporation be issued a certificate of authority.

/gty

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FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

January 19, 1999

CSC

SUBJECT: POLICY STUDIES, INC.  
Ref. Number: W99000001282

We have received your document for POLICY STUDIES, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

The designation of the registered office and the registered agent, both at the same Florida street address, must be contained within the document pursuant to Florida Statutes. The registered agent must sign accepting the designation as required by Florida Statutes.

The registered agent must sign accepting the designation.

Based upon information provided by the Florida Department of Revenue, pursuant to section 213.053(14), Florida Statutes, it appears that POLICY STUDIES, INC. has transacted business in Florida prior to submitting an "Application for Authority to Transact Business in Florida". Please contact this office concerning the date first transacted business in Florida.

Pursuant to section 607.1502(4), 617.1502(4) or 608.502(4), Florida Statutes, this office collects a civil penalty of \$1000 for each year this entity transacted business or conducted its affairs in Florida prior to qualification and the appropriate annual report fees that would have been due this office had the entity qualified the year it began operations in this state. The amount due this office to cover both annual report and penalty fees is ~~\$2300.00~~ \$1150.00

Enclosed please find a copy of section 607.1501 or 617.1501, Florida Statutes, which lists those activities that do not constitute transacting business in this state. If after reviewing this section you determine erroneous information was inserted on the application, a sworn affidavit containing the following information must be submitted: 1.) a statement indicating erroneous information was listed on the application; and 2.) the correct date the corporation began transacting business in Florida prior to the year the application was submitted did not constitute transacting business pursuant to section 607.1501 or 617.1501, Florida Statutes.

If it is determined that the corporation's previous activities in Florida that

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*Date on  
line 6  
is 1998.  
Correct  
penalty.*

warranted compliance with Florida's revenue laws did not constitute the transaction of business within the meaning of s. 607.1501, F.S., please provide a sworn affidavit to that effect.

If you have any questions concerning the filing of your document, please call (850) 487-6097.

Michael Mays  
Document Specialist

Letter Number: 999A00002364

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**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA**

**IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:**

1. Policy Studies Inc.  
(Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.)

2. Colorado 3. \_\_\_\_\_  
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 1-24-84 5. perpetual  
(Date of Incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. August 1, 1998  
(Date first transacted business in Florida. (SEE SECTIONS 607.1501, 607.1502, AND 817.155, F.S.))

7. 999 18<sup>th</sup> Street, Suite 900  
Denver, Colorado 80202  
(Current mailing address)

8. Consulting and Gov. Services  
(Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box **NOT** acceptable)

Name: CORPORATION SERVICE COMPANY

Office Address: 1201 HAYS STREET

TALLAHASSEE, Florida, 32301  
(Zip Code)

**10. Registered agent's acceptance:**

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

Karen B. Rozar Karen B. Rozar, Asst. Sec.  
(Registered agent's signature) Corporation Service Company

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and addresses of officers and/or directors: (Street address ONLY- P. O. Box NOT acceptable)

**A. DIRECTORS (Street address only- P. O. Box NOT acceptable)**

Chairman: See attached list

Address: \_\_\_\_\_  
\_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

**B. OFFICERS (Street address only- P. O. Box NOT acceptable)**

President: See attached list

Address: \_\_\_\_\_  
\_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

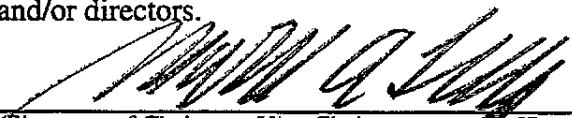
Secretary: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_  
\_\_\_\_\_

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13.   
(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. Mark A. Levy, Executive Vice President  
(Typed or printed name and capacity of person signing application)

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**POLICY STUDIES INC.**

**BOARD OF DIRECTORS**

Name	Address
Robert G. Williams	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Mark A. Levy	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
J. Fred Katzman	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Victoria S. Williams	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
David A. Price	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Fred Langille	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Nancy Starling Ross	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
John F. Walz	22 Summer Street Montpelier, VT 05602

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**POLICY STUDIES INC.**

**OFFICER LIST**

Name	Title	Address
Robert G. Williams	President	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Mark A. Levy	Executive Vice President/Treasurer	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
J. Fred Katzman	Senior Vice President	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Victoria S. Williams	Senior Vice President	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
David A. Price	Senior Vice President/Secretary	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Fred Langille	Senior Vice President	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Michael R. Henry	Senior Vice President	700 East Franklin Street Richmond, VA 23219
John F. Walz	Vice President	22 Summer Street Montpelier, VT 05602
Nancy Starling Ross	Vice President	999 18 <sup>th</sup> Street, Suite 900 Denver, CO 80202
Kim Jaudon	Vice President	1901 Bell Avenue, Suite 14 Des Moines, Iowa 50315
Joyce McClaran	Vice President	264 Mallory Station Road, Suite 11 Franklin, Tennessee 37067
Mary Ann Miller	Vice President	8880 Rio San Diego Drive San Diego, CA 92108

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# STATE OF COLORADO

DEPARTMENT OF  
STATE

## CERTIFICATE

I, VICTORIA BUCKLEY, SECRETARY OF STATE OF THE STATE OF  
COLORADO HEREBY CERTIFY THAT

ACCORDING TO THE RECORDS OF THIS OFFICE

POLICY STUDIES INC.  
(COLORADO CORPORATION)

FILE # 19871554610 WAS FILED IN THIS OFFICE ON January 24, 1999  
AND HAS COMPLIED WITH THE APPLICABLE PROVISIONS OF THE  
LAWS OF THE STATE OF COLORADO AND ON THIS DATE IS IN GOOD  
STANDING AND AUTHORIZED AND COMPETENT TO TRANSACT BUSINESS  
OR TO CONDUCT ITS AFFAIRS WITHIN THIS STATE.

Dated: December 01, 1998

*Victoria Buckley*  
SECRETARY OF STATE

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