CONTACT C FICE USE ONLY IPPOPULATE IV UCC FILING & SEARCY SERVICES (Requestor's Name) 526 EAST PARK AVENUE (Address) TALLAHASSEE FL 32301 (Stry, State, Zip)	00000000000000000000000000000000000000	SOUNT OF SIAIR OFFICE USE ONLY
CORPORATION NAME(S) & I	DOCUMENT NUMBER(S) (if kno New Master Corp	wn): -11/25/9601011001 ****122.50 ****122.50
2 (Corporation Name) 3 (Corporation Name)		NEED TODAY (Document #)
C(Corporation Name)	Pick Up Time	(Document #) X Cartified Copy
Mail Out Will Wait Photocopy		Certificate of Good Standing ARTICLES ONLY
Profit NonProfit Limited Liability Domectication Other	AMENDMENTS Amendment Resignation of R A, Officer/Director Change of Registered Agent Dissolution/Withdrawal Merger	ALL CHARTER DOCS Cardificate of FICTITIOUS NAME FICTITIOUS NAME SEARCH CORP SEARCH
Annual Report	REGISTRATION/QUALIFICATION	HOLD FOR
Fictitious Name	Limited Partnership Reinstatement Trademark	PICKUP BY UCC SERVICES
	Other	Examiner's Initials

· APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607, 1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

1			B Now Mastor			<u> </u>
8	obreviations of	oration: must include the flike import in language ership if not so contained	www.clearly indica	le that it is a como	NY","CORPORAT Mation instead of a r	ON" or words or satural
2. (St	Delaware ale or country t	under the law of which it	is incorporated)	3. 77-043	33330 (FEI number, if ap	plicable)
4.	January 2	23, 1996		5. Perpet	ual	
	(Date o	of Incorporation)		(Duration: Year	corp. will cease to	oxist or "perpetual")
6.	Antici	pated date of De	cember 31, 199	96		
_	(Date first t	ransacted business in Flo	rida. (SEE SECTIONS	507.1501,607.15	02, AND 817.155, F.	S.)
7	255 West	Stanley Ave.				
_	Ventura.	CA 93002	•		,	96 SEC
	· · ·		(Current mailing	address)		HE OF THE
	Doto41 nu				. •	25 SS
8. <u>—</u>	mose(s) of co	inting, reproduc rporation authorized in b	ome state or country	r related se to be carried out i	rvices	<u> </u>
Flo	rida)		·····		VI	FLO
9. N	ame and st cceptable)	reet address of Flo	rida registered a	gent: (P.O. B	ox or Mail Drop	Box NOT
	Name: _	NRAI Services,	Inc.			
Offic	e Address: _	526 E. Park Ave	nue			
		Tallahassee		, Florida ,	32301	_
10. F	Registered a	gent's acceptance:		•	(Zip Code)	
regist all sto	ration at th tered agent d atutes relati	ned as registered ago e place designated i and agree to act in t we to the proper and bligations of my posi	n this application his capacity. I fi complete perfor	t, I hereby acc urther agree to mance of my d	ept the appoints comply with the	ent as Drovisions of
		Dity	(Registered agent's	erichabura)		
11 4	manhad!a -	and and a first		<i>T</i>	oc 1	<u></u>
OI.	Attached is a elivery of thi ficial having corporated.	certificate of exister is application to the l g custody of corpora	nce duly authenti Department of Si te records in the	sated, not more ate, by the Security united in the security united i	e than 90 days paretary of State of ler the law of wi	nor to r other nich it is

12. Names and addresses of officers and/or directors: (Street address ONLY-P. O. Box NOT acceptable) A. DIRECTORS (Street address only- P. O . Box NOT acceptable) Chairman; _____ SEE ATTACHED Address: ____ Vice Chairman:_____ Address: _____ Director: Address: _____ Director; _____ Address: _____ B. OFFICERS (Street address only- P. O. Box NOT acceptable) President: _____SEE ATTACHED Address: _____ Vice President: _____ Address: Secretary: _____ Address: _____ Treasurer: Address: ___ NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

(Typed or printed name and capacity of person signing application)

14. Daniel R. Frederickson, President

13._

KINKO'S NEW MASTER CORPORATION

OFFICERS

Daniel R. Frederickson

President &

Chief Operating Officer

255 West Stanley Ave. Ventura, CA 93002

Stuart B. Blake

Vice President,

General Counsel & Secretary

255 West Stanley Ave.

Ventura, CA 93002

Robert Gielow

Treasurer

255 West Stanley Ave.

Ventura, CA 93002

David K. Beerman

Assistant Secretary

255 West Stanley Ave. Ventura, CA 93002

DIRECTORS

Daniel R. Frederickson

255 West Stanley Ave.

Ventura, CA 93002

Bradley W. Krause

255 West Stanley Ave. Ventura, CA 93002

Paul J. Orfalea

255 West Stanley Ave.

Ventura, CA 93002

FA961850.098/2



TO:

Re: Kinko's New Master Corporation

Dear Sir or Madam:

Kinko's Inc., a California corporation, hereby gives consent to the filing of an Application For Certificate of Authority by Kinko's New Master Corporation, a Delaware corporation, to allow it to qualify to transact business in this state under such name.

Very truly yours,

KINKO'S, INC.

Daniel R. Frederickson, President

96 NOV 25 PH 12: 37
SECRETARY OF STATE
TALLAHASSEE FLORID.

State of Delaware Office of the Secretary of State

PAGE 1

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "KINKO'S NEW MASTER CORPORATION" IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIRST DAY OF NOVEMBER, A.D. 1996.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.

96 HOV 25 PH 12: 37
SECRETARY OF STATL
TALL'AHASSEE, FLORIDA

F STATL FLORIDA



Edward J. Freel, Secretary of State

AUTHENTICATION:

8203338

DATE:

11-21-96

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960340359

000006/ CONTACT: OFFICE USE ONLY (Document #) UCC FILING & SEARCH SERVICES, INC. 800002049918----4 -01/08/97--01023--007 .****245.00 *****210.00 (Requestor's Name) **526 EAST PARK AVENUE** (Address) (904) 681-6528 TALLAHASSEE FL 32301 OFFICE USE ONLY (Phone #) (City, State, Zip) CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Document #) (Corporation Name) (Corporation Name) (Corporation Certified Copy Walk In Pick Up Time Certificate of Status Mail Out Certificate of Good Standing Will Wait ARTICLES ONLY Photocopy ALL CHARTER DOCS NEW FILINGS AMENDMENTS Certificate of FICTITIOUS NAME Profit Amendment NonProfit Resignation of R A, Officer/Director FICTITIOUS NAME SEARC Limited Liability Change of Registered Agent Domestication Dissolution/Withdrawal CORP SEARCH Merger conclusions and an inches Other REGISTRATION/QUALIFICATION OTHER FILINGS Foreign Annual Report PICKUP BY Fictitious Name **Umited Partnership UCC SERVICES** Name Reservation Reinstatement Trademark

Other

Examiner's Initials

E9600006175

ARTICLES OF MERGER Merger Sheet

MERGING:

KINKO'S COPIES OF FLORIDA, INC., a Florida corporation, F94802

KINKO'S OF ORLANDO, INC., a Florida corporation, K07522

KINKO'S OF SOUTHWESTERN FLORIDA, INC., a Florida corporation, L26065

INTO

KINKO'S NEW MASTER CORPORATION, a Delaware corporation, F96000006175

File date: December 31, 1998

Corporate Specialist: Dariene Connell

ARTICLES OF MERGER

MERGING

KINKO'S COPIES OF FLORIDA, INC. (a Florida corporation)

KINKO'S OF ORLANDO, INC. (a Florida corporation)

AND

KINKO'S OF SOUTHWESTERN FLORIDA, INC.
(a Florida corporation)

INTO

KINKO'S NEW MASTER CORPORATION (a Delaware corporation)

Pursuant to the provisions of Section 607.1105 of the Florida Business Corporation Act (the "Act"), the undersigned, being the President of Kinko's New Master Corporation ("NEW KINKO'S") and the President of each domestic corporation, do hereby certify that:

- 1. The name and place of organization of each constituent entity is as
 - (i) Kinko's Copies of Florida, Inc., a Florida corporation;
 - (ii) Kinko's of Orlando, Inc., a Florida corporation;
 - (iii) Kinko's of Southwestern Florida, Inc., a Florida corporation; and
 - (iv) Kinko's New Master Corporation, a Delaware corporation.
- 2. The name of the surviving corporation is Kinko's New Master Corporation, a Delaware corporation.

follows:

- 3. NEW KINKO'S owns all of the outstanding shares of Kinko's Copies of Florida, Inc., Kinko's of Orlando, Inc., and Kinko's of Southwestern Florida, Inc. (each a "Disappearing Corporation" and, collectively, the "Disappearing Corporations"). As such and pursuant to Section 253 of the General Corporation Law of the State of Delaware and Section 607.1104 of the Act, the approval of the shareholders of NEW KINKO'S and each Disappearing Corporation, respectively, is not required.
- 4. A Plan of Merger, a complete copy of which is set forth in Exhibit A, by which the Disappearing Corporations merge into NEW KINKO'S (the "Plan of Merger") was duly adopted by the board of directors of NEW KINKO'S, the sole shareholder of each



Disappearing Corporation, on December 31, 1996. Pursuant to Section 607.1104 of the Act, approval of the Plan of Merger by the board of directors of each Disappearing Corporation is not required.

- 5. NEW KINKO'S, acting in its capacity as sole shareholder of each Disappearing Corporation, has waived its right to receive by mail a copy of the Plan of Merger.
- 6. The merger of the Disappearing Corporations into NEW KINKO'S shall be effective December 31, 1996.

IN WITNESS WHEREOF, the undersigned have executed these Articles of Merger as of DEC, 31, 1996.

KINKO'S NEW MACTER CORPORATION, a Delaware corporation

By:

Daniel R. Frederickson
President

KINKO'S COPIES OF FLORIDA, INC., a Florida corporation

Stuart B. Blake President

KINKO'S OF ORLANDO, INC., a Florida corporation

Stuart B. Blake President

KINKO'S OF SOUTHWESTERN FLORIDA, INC., a Florida corporation

Stuart B. Blake President

EXHIBIT A

PLAN OF MERGER
OF
KINKO'S NEW MASTER CORPORATION
AND
KINKO'S COPIES OF FLOKIDA, INC.
KINKO'S OF ORLANDO, INC.
AND
KINKO'S OF SOUTHWESTERN FLORIDA, INC.

LA963090,165/3+

PLAN OF MERGER OF KINKO'S NEW MASTER CORPORATION AND KINKO'S COPIES OF FLORIDA, INC. KINKO'S OF ORLANDO, INC. AND KINKO'S OF SOUTHWESTERN FLORIDA, INC.

This Plan of Merger (the "Plan") is made and entered into as of 1996 by and between Kinko's New Master Corporation, a Delaware corporation ("NEW KINKO'S") and Kinko's Copies of Florida, Inc., a Florida corporation, Kinko's of Orlando, Inc., a Florida corporation, and Kinko's of Southwestern Florida, Inc., a Florida corporation (each a "Subsidiary Corporation" and, collectively, the "Subsidiary Corporations").

WHEREAS, NEW KINKO'S is a corporation organized under and governed by the laws of the State of Delaware, and its address is 255 West Stanley Avenue, Ventura, California, 93002;

WHEREAS, each Subsidiary Corporation is a corporation organized under and governed by the laws of the State of Florida;

WHEREAS, NEW KINKO'S is the sole owner of all of the outstanding capital stock of each Subsidiary Corporation; and

WHEREAS, in connection with a plan of reorganization, NEW KINKO'S and the Subsidiary Corporations have determined that it is advisable and in the best interests of such corporations and their stockholders that the Subsidiary Corporations merge with and into NEW KINKO'S upon the terms and conditions provided herein (the "Merger") and, pursuant to Florida Business Corporation Act Section 607.1104, the Board of Directors of NEW KINKO'S has approved and adopted this Plan.

NOW, THEREFORE, in consideration of the foregoing recitals and the mutual agreements herein contained and of the mutual benefits provided hereby, the parties hereto hereby agree as follows:

- I. Merger. The effective date of the Merger shall be December 31, 1996 (the "Effective Date"). On the Effective Date, the Subsidiary Corporations shall be merged with and into NEW KINKO'S and the separate existence of each Subsidiary Corporation shall thereupon cease. NEW KINKO'S shall continue its corporate existence in the State of Delaware as the surviving corporation (the "Surviving Corporation") after the Effective Date of the Merger.
- 2. <u>Certificate of Incorporation</u>. The Certificate of Incorporation of NEW KINKO'S, as in effect immediately prior to the Effective Date, shall continue to be

the Certificate of Incorporation of the Surviving Corporation without change or amendment until duly amended in accordance with the provisions thereof and applicable law.

- 3. <u>Conversion of Shares</u>. Upon the Effective Date, by virtue of the Merger and without any action on the part of any holder thereof, each share and each certificate representing shares of the capital stock of each Subsidiary Corporation outstanding immediately prior thereto shall automatically be cancelled.
- 4. <u>Subsequent Action</u>. If at any time after the Effective Date it shall be necessary or desirable to take any action or execute, deliver or file any instrument or document in order to vest, perfect or confirm of record in the Surviving Corporation the title to any property or any rights of the Subsidiary Corporations, or otherwise to carry out the provisions of this Plan, the directors and officers of the Surviving Corporation are hereby authorized and empowered on behalf of each Subsidiary Corporation and in its name to take such action and execute, deliver and file such instruments and documents.
- 5. Rights and Duties of NEW KINKO'S. On the Effective Date, NEW KINKO'S shall thereupon and thereafter possess all rights, privileges, immunities, licenses, and permits (whether of a public or private nature) of each Subsidiary Corporation; and all property (real, personal and mixed), all debts due on whatever account, all choses in action, and all and every other interest of or belonging to or due to such Subsidiary Corporations shall continue and be taken and deemed to be transferred to and vested in NEW KINKO'S, without further act or deed; and NEW KINKO'S shall thenceforth be responsible and liable for all the liabilities and obligations of each Subsidiary Corporation.
- 6. <u>Termination</u>. At any time prior to the Effective Date, this Plan may be terminated and the Merger abandoned at the election of the Board of Directors of NEW KINKO'S.
- 7. <u>Waiver of Mailing Requirement</u>. NEW KINKO'S, the sole shareholder of all of the outstanding stock of each Subsidiary Corporation, has waived the requirement of Section 607.1104 of the Florida Business Corporation Act that a copy of this Plan be mailed to NEW KINKO'S. The waiver is attached hereto as <u>Exhibit I</u>.

EXHIBIT 1

WAIVER
OF
OF
MAILING REQUIREMENT
OF
SOLE SHAREHOLDER
OF
KINKO'S COPIES OF FLORIDA, INC.
KINKO'S OF ORLANDO, INC.
AND
KINKO'S OF SOUTHWESTERN FLORIDA, INC.

In accordance with Section 607.1104(2) of the Florida Business Corporation Act, the undersigned, being the sole shareholder of Kinko's Copies of Florida, Inc., a Florida corporation, Kinko's of Orlando, Inc., a Florida corporation, and Kinko's of Southwestern Florida, Inc., a Florida corporation, does hereby waive the right to receive a mailed copy or summary of the Plan of Merger entered into by each of the above-named corporations and Kinko's New Master Corporation on Sec. 34, 1996.

Such waiver shall allow the filing of the articles of merger in the State of Florida without the 30-day waiting period.

Dated: Dec. 31. 1996

KINKO'S NEW MASTER CORPORATION, a Delaware corporation

By:

Daniel R. Frederickson

President

IN WITNESS WHEREOF, the parties hereto have caused this Plan to be duly executed as of the day and year first above written.

KINKO'S NEW MA a Delaware corporat	SPER CORPORATION
By: Daniel R. Freder President	ickson
KINKO'S COPIES (a Florida corporation	OF FLORIDA, INC.,
By: Stuart B. Blake President	SSL
KINKO'S OF ORLA	
By: Stuart B. Blake President	6Slep
KINKO'S OF SOUT FLORIDA, INC., a I	HWESTERN Torida corporation
By: Stuart B. Blake	8 Stat

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UCC FILING & SEARCH SERVIC	ES, INC.	:
(Requestor's Name)		
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(Address)		+***140.00 ****140.00
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TALLAHASSEE FL 32301 (City, State, Zip)	(904) 681-6528 (Phone #)	OFFICE USE ONLY
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CORPORATION NAME(S) 8	DOCUMENT NUMBER(S) (If kno	18(17)
1 Kinko's Men	· Day C	PP 22
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Other	Merger	CORP SEARCH
OTHER FILINGS	REGISTRATION/QUALIFICATION	
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Annual Report	Foreign	HOLD FOR
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Name Reservation	Reinstatement	UCC SERVICES
<u> </u>	Trademark	
	Other	Examiner's Initials
		Examine 2 minais

KINKO'S ASSOCIATES, INC. 255 West Stanley Avenue Ventura, California 93002

December 31, 1996

Secretary of State's Office Corporate Division

Re: Kinko's, Inc.

Dear Sir or Madam:

Kinko's Associates, Inc., a California corporation, hereby gives consent to the filing of an application to amend certificate of authority to allow Kinko's New Master Corporation, a Delaware corporation, qualified to transact business in this state, to change its name to Kinko's, Inc.

Very truly yours,

KINKO'S ASSOCIATES, INC.

Stuart B. Blake.

Vice President and Secretary

LC963650,010/-1+

PROFIT CORPORATION APPLICATION BY FOREIGN PROFIT CORPORATION TO FILE AMENDMENT TO APPLICATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

(Pursuant to	s. 607.1504, F.S.)	USINESS IN FLORIDA
SEC (1-3 MUST)	CTION I BE COMPLETED)	97 JAHASSEE, F. 2
Kinko's Now Master Cor	poration	
Name of corporation as it appears o	n the records of the Department	of State.
2. Dolawaro Incorporated under laws of	3. November Date authorized	25, 1996 to do busíness in Florida
SECTOMPLETE ONLY TO	I'ION II HE APPLICABLE CHANGES	.)
4. If the amendment changes the name of the corporation its jurisdiction of incorporation? January 6, 19 5. Kinko's, Inc.	97	
Name of corporation after the amendment, adding suffix "corporate contained in new name of the corporation. 6. If the amendment changes the period of duration, indicate the corporation of duration, indicate the corporation.		
No Change New D 7. If the amendment changes the jurisdiction of incorporate	on, indicate new jurisdic	- tion.
No Change New Juri	isdiction	
Stuat S. Slak Signature	January 6	, 1997
Stuart B. Blake Typed or printed name	Vice Preside	nt/Secretary le

State of Delaware

PAGE 1

Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THAT THE SAID "KINKO'S NEW MASTER CORPORATION", FILED A CERTIFICATE OF AMENDMENT, CHANGING ITS NAME TO "KINKO'S, INC.", THE SIXTH DAY OF JANUARY, A.D. 1997, AT 4 O'CLOCK P.M.

Edward J. Freel, Secretary of State

AUTHENTICATION:

8275312

DATE:

01-07-97

2584687 8320

971006328

.. F960000 6175

818 Wast Seventh Street Los Angelos, CA 90017 Tel. 213 627 8252

Fax 213 614 9347

August 25, 1997

Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Re:

Kinko's Change of Agent

Sir/Madam:

Enclosed herewith please find an original and a copy of the Statement of Change of Registered Agent along with a check made payable to the Department of State in the amount of \$35.00 for payment of filing fees.

Please file the original and send the conformed copy back to my attention in the self addressed stamped envelope enclosed.

If you should have any questions or comments, please do not hesitate to contact me at (800) 888-9207. Thank you.

Very truly yours,

Tricia Yawata

Customer Specialist

40002204354---0 -09/04/97--01016--009 *****35.00 *****35.00

ep cheg

.Florida Department of State, Jim Smith, Secretary of State

STATEMENT OF CHANGE OF REGISTERED OFFICE OR REGISTERED AGENT OR BOTH FOR CORPORATIONS

Pursuant to the provisions of sections 607.0502, 617.0502, 607.1508, of Florida Statutes, the undersigned corporation organized under the laws belaware submits the following statement in order to change its or registered agent, or both, in the State of Florida.	of the State of
1a. The name of the corporation is: Kinko's Inc.	
OUALIFICATION 1b. Date of inserperation November 25, 1996 Document number	per
2. The name and address of the current registered agent and office: NRAI Services, Inc.	SECON SET
526 E. Park Ave., Tallahassee, FL 32301	102
3. The name and address of the new registered agent and office: (P.O. Box Not Acceptable) C T CORPORATION SYSTEM	M 8:2
c/o C T CORPORATION SYSTEM, 1200 South Pine Island Rd., Plants	ation, Florida 33324
The street address of its registered agent and the street address of the of its registered agent as changed will be identical. Such change was authorized by resolution duly adopted by its board of an officer so authorized by the board. Signature Typed or printed name at the street address of the local distribution of the street address of the local distribution of the street address of the local distribution of the local distri	directors or by
HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SE PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REAGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPERLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH ANTHE OBLIGATION OF MY POSITION AS REGISTERED AGENT.	DESIGNATED EGISTERED TO COMPLY ER AND COM- ID ACCEPT
SIGNATURE BY: CT CORPORATE SIGNATURE BY: (Registered A	A brooks

Division of Corporations, P.O. Box 6327, Taliahassee, FL 32314

CR2E045 (7-91) (FLA. - 2194 - 3/4/92)

FILING FEE: \$35.00