

F95000002145

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11-24-09



**BACARDI U.S.A., INC.**

WRITER'S FAX: (305) 573-2730  
LEGAL DEPARTMENT

November 16, 2009

**VIA UPS**

Florida Dept of State, Div of Corp - UBR Filings  
P.O. Box 1500  
Tallahassee, FL 32302-1500

Re: Bacardi U.S.A., Inc.  
File No.: F95000002145

Dear Sir or Madam:

As directed by your agency, this letter is to inform you that effective today, the corporate headquarters for Bacardi U.S.A., Inc. has relocated to new office spaces within Miami-Dade county. Please amend your records accordingly to show our new mailing address and telephone number as follows:

2701 Le Jeune Road  
Coral Gables, FL 33134  
Tel.: (305) 573-8511

Should you have any questions or require additional information, please do not hesitate to contact me directly at (786) 264-8115.

Sincerely,

BACARDI U.S.A., INC.

A handwritten signature in black ink, appearing to read 'Cindy Delgado', is written over the typed name.

Cindy Delgado  
Senior Paralegal/  
Assistant Legal Compliance Manager

/cmd

Handwritten initials 'CD' and the date '11/24' are written in the bottom right corner of the page.