

**2005 FOR PROFIT CORPORATION ANNUAL REPORT**

10910

DOCUMENT # F95000001671  
 1. Entity Name  
 MICROSOFT CORPORATION



FILED

05 FEB -8 PM 3:43

SECRETARY OF STATE  
 TALLAHASSEE, FLORIDA

Principal Place of Business: ONE MICROSOFT WAY, REDMOND, WA 98052-6399  
 Mailing Address: % CORPORATION SERVICE COMPANY, 1201 HAYS STREET, TALLAHASSEE, FL 32301



2. Principal Place of Business Suite, Apt. #, etc.  
 3. Mailing Address Suite, Apt. #, etc.

01192005 Chg-P CR2E034 (10/03)

City & State

4. FEI Number: 91-1144442  
 Applied For: Not Applicable

City & State

Zip: Country

5. Certificate of Status Desired  \$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent  
 CORPORATION SERVICE COMPANY  
 1201 HAYS STREET  
 TALLAHASSEE, FL 32301

7. Name and Address of New Registered Agent  
 Name: \_\_\_\_\_  
 Street Address (P.O. Box Number is Not Acceptable): \_\_\_\_\_  
 City: \_\_\_\_\_ FL Zip Code: \_\_\_\_\_

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE: \_\_\_\_\_ (NOTE: Registered Agent signature required when reinstating) DATE: \_\_\_\_\_

**FILE NOW!!! FEE IS \$150.00**  
**After May 1, 2005 Fee will be \$550.00**

9. Election Campaign Financing Trust Fund Contribution.  \$5.00 May Be Added to Fees

10. OFFICERS AND DIRECTORS

TITLE NAME STREET ADDRESS CITY - ST - ZIP	CD GATES, WILLIAM H III ONE MICROSOFT WAY REDMOND, WA 980526399 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D SHIRLEY, JON A P.O. BOX 685 MEDINA, WA 98039 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D MARQUARDT, DAVID F 2480 SAND HILL RD., SUITE 101 MENLO PARK, CA 94025 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY - ST - ZIP	DCEO BALLMER, STEVEN A 3832 HUNTS POINT ROAD BELLEVUE, WA 98004 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D REED, WM. GARY JR. 1201 THIRD AVENUE BLDG., 49TH FLOOR SEATTLE, WA 981013009 <input checked="" type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D MCLAUGHLIN KOROLOGOS, ANN D 2311 M STREET, N.W., #706 WASHINGTON, DC 20037 <input type="checkbox"/> Delete

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition 200046209342
TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY - ST - ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *Ben Denderoff* Ben Denderoff, Asst. Secretary 2-3-05 425-706-8080  
 SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

**MICROSOFT CORPORATION**

**DIRECTORS AND OFFICERS**

<u>NAME</u>	<u>TITLE</u>	<u>ADDRESS</u>
William H. Gates, III	Chairman of the Board and Chief Software Architect	One Microsoft Way Redmond, WA 98052-6399
David F. Marquardt	Director	Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025
Jon A. Shirley	Director	One Microsoft Way Redmond, WA 98052-6399
Steven A. Ballmer	Director; Chief Executive Officer	One Microsoft Way Redmond, WA 98052-6399
Ann D. McLaughlin Korologos	Director	2311 M Street N.W., #706 Washington, D.C. 20037
Raymond V. Gilmartin	Director	308 Chelsea Manor Park Ridge, NJ 07656
James I. Cash, Jr.	Director	16 Highgate Road Wellesley Hills, MA 02481
Charles H. Noski	Director	Northrop Grumman Corp. 1840 Century Park East Los Angeles, CA 90067
Helmut G.W. Panke	Director	BMW AG 130 Petuelring D-80788 Munich GERMANY
J. Allard	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
James E. Allchin	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Erich Andersen	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399

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Nancy Anderson	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Brian E. Arbogast	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Orlando Ayala Lozano	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert J. Bach	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Jane Boulware	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Mike Boyle	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Mary D. Broz	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Lisa E. Brummel	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Douglas J. Burgum	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Thomas W. Burt	Corporate Vice President; Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Thomas L. Button	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Brent Callinicos	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Chris Capossela	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Timothy Chen	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Debra Chrapaty	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Tanya Clemons	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
David W. Cole	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399

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John G. Connors	Senior Vice President; Chief Financial Officer	One Microsoft Way Redmond, WA 98052-6399
Rodrigo Costa	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Jean-Philippe Courtois	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Alain Crozier	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Albert H. Damon	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Kurt D. DelBene	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Suzan DelBene	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Jon S. De Vaan	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard R. Devenuti	Corporate Vice President; Chief Information Officer	One Microsoft Way Redmond, WA 98052-6399
Ken DiPietro	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Scott DiValerio	Corporate Vice President; Corporate Controller	One Microsoft Way Redmond, WA 98052-6399
Keith R. Dolliver	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Michele Dunkerley	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Gerri Elliott	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Bart Eppenauer	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
D. Paul Flessner	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
John Frank	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399

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Grant N.W. George	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Judy Gibbons	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Anoop Gupta	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Neil Holloway	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Todd E. Holmdahl	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Darren Huston	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Blake J. Irving	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Bruce Jaffe	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Kevin R. Johnson	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Christopher R. Jones	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Lori M. Jorgensen	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Richard Kaplan	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
M. Jawad Khaki	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Pieter C. Knook	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Mitchell L. Koch	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Theodore G. Kummert	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Gretchen A. Kurth	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399

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Antoine Leblond	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Bryan Lee	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Kai-Fu Lee	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Andrew Lees	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Lewis C. Levin	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Dan'l Lewin	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Moshe Lichtman	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Steve Liffick	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Daniel T. Ling	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Amir Majidimehr	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Gordon J. Mangione	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Maria Martinez	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Michelle J. Mathews	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard J. McAniff	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Yusuf I. Mehdi	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeanne T. Mendez	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Susan M. Minnehan	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399

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William Mitchell	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Peter Moore	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. Muglia	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Craig J. Mundie	Senior Vice President; Chief Technical Officer	One Microsoft Way Redmond, WA 98052-6399
Satya Nadella	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael L. Nash	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Yuval Neeman	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Ben Orndorff	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Umberto Paolucci	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Sanjay Parthasarathy	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Pamela Passman	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Peter D. Pathe	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Christopher D. Payne	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Leonard (Joe) Peterson	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Marshall Phelps	Corporate Vice President; Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
William Poole	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeffrey S. Raikes	Group Vice President	One Microsoft Way Redmond, WA 98052-6399

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Richard F. Rashid	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael C. Rawding	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Tami L. Reller	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian Roberts	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Lori Moore Ross	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Eric D. Rudder	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeffrey C. Scott	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
John A. Seethoff	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Robert T. Short	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Steven J. Sinofsky	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
Bradford L. Smith	Senior Vice President; General Counsel; Chief Compliance Officer; Secretary	One Microsoft Way Redmond, WA 98052-6399
Mary E. Snapp	Corporate Vice President; Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
S. Somasegar	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Lindsay Sparks	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Amitabh Srivastara	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Charles G. V. Stevens	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399



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Kirill Tatarinov	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
David Thompson	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Rick Thompson	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
David R. Treadwell	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert Uhlaner	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
H. Brian Valentine	Senior Vice President	One Microsoft Way Redmond, WA 98052-6399
David Vaskevitch	Senior Vice President; Chief Technical Officer	One Microsoft Way Redmond, WA 98052-6399
William L. Veghte	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Bernard Vergnes	Chairman Emeritus, Europe	One Microsoft Way Redmond, WA 98052-6399
Henry P. Vigil	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Todd Warren	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Blair Westlake	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Simon Witts	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
Ya-Qin Zhang	Corporate Vice President	One Microsoft Way Redmond, WA 98052-6399
George Zinn	Corporate Vice President; Treasurer	One Microsoft Way Redmond, WA 98052-6399



CORPORATION SERVICE COMPANY

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ACCOUNT NO. : 072100000032
REFERENCE : 190321 4726922
AUTHORIZATION : Patricia Kyzio
COST LIMIT : \$ 150.00

ORDER DATE : February 7, 2005
ORDER TIME : 11:11 AM
ORDER NO. : 190321-030
CUSTOMER NO: 4726922
CUSTOMER: Ms Anita Pedersen
Microsoft Corporation Legal
Bldg. 8
One Microsoft Way
Redmond, WA 98052-6399

ANNUAL REPORT FILING

NAME: MICROSOFT CORPORATION

RECEIVED
05 FEB - 8 PM 12: 56
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

XX ANNUAL REPORT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
XX PLAIN STAMPED COPY
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Amanda Haddan - Ext. 2955

EXAMINER'S INITIALS: