

# 2002 UNIFORM BUSINESS REPORT (UBR)

0039791 AV

199

**DOCUMENT # F95000001671**

1. Entity Name  
**MICROSOFT CORPORATION**

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

02 JAN 25 PM 4:00

Principal Place of Business  
**ONE MICROSOFT WAY  
REDMOND WA 98052-6399**

Mailing Address  
**% CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE FL 32301**



DO NOT WRITE IN THIS SPACE

2. Principal Place of Business		3. Mailing Address		4. FEI Number <b>91-1144442</b>		Applied For
Suite, Apt. #, etc.		Suite, Apt. #, etc.				Not Applicable
City & State		City & State		5. Certificate of Status Desired <input type="checkbox"/>		<b>\$8.75</b> Additional Fee Required
Zip	Country	Zip	Country			

6. Name and Address of Current Registered Agent				7. Name and Address of New Registered Agent			
<b>CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE FL 32301</b>				Name			
				Street Address (P.O. Box Number is Not Acceptable)			
				City		<b>FL</b>	Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. <input type="checkbox"/>	<b>FILE NOW!!! FEE IS \$150.00 After May 1, 2002 Fee will be \$550.00 Make Check Payable to Department of State</b>	10. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/>	<b>\$5.00</b> May Be Added to Fees
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11. OFFICERS AND DIRECTORS		12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>CD GATES, WILLIAM H III ONE MICROSOFT WAY REDMOND WA 98052-6399</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D SHIRLEY, JON A P.O. BOX 685 MEDINA WA 98039</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>800004798968-8</b> <input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D MARQUARDT, DAVID F 2480 SAND HILL RD., SUITE 101 MENLO PARK CA 94025</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>DCEO BALLMER, STEVEN A 3832 HUNTS POINT ROAD BELLEVUE WA 98004</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D REED, WM. GARY JR. 1201 THIRD AVENUE BLDG., 49TH FLOOR SEATTLE WA 98101-3009</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D MCLAUGHLIN KOROLOGOS, ANN D 2311 M STREET, N.W., #706 WASHINGTON DC 20037</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

**SIGNATURE:** KEVIN J. FAY **1/22/02** **(425) 882-8080**  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (9/01)

**Microsoft Corporation**  
**Attachment to State of Florida 2002 Uniform Business Report**  
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Sanjay Parthasarathy	Vice President	One Microsoft Way Redmond, WA 98052-6399
Peter D. Pathe	Vice President	One Microsoft Way Redmond, WA 98052-6399
William Poole	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeffrey S. Raikes	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard F. Rashid	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael C. Rawding	Vice President	One Microsoft Way Redmond, WA 98052-6399
Mauricio Santillan Razo	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lori Moore Ross	Vice President	One Microsoft Way Redmond, WA 98052-6399
Darryl E. Rubin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Eric D. Rudder	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Katie E. Sako	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Stephen A. Schiro	Vice President	One Microsoft Way Redmond, WA 98052-6399
John A. Seethoff	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Robert T. Short	Vice President	One Microsoft Way Redmond, WA 98052-6399
Steven J. Sinofsky	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Bradford L. Smith	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399

2009

## MICROSOFT CORPORATION

### DIRECTORS AND OFFICERS

<u>NAME</u>	<u>TITLE</u>	<u>ADDRESS</u>
William H. Gates, III	Chairman of the Board and Chief Software Architect	One Microsoft Way Redmond, WA 98052-6399
David F. Marquardt	Director	Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025
Wm. Gary Reed, Jr.	Director	Simpson Investment Company 1402 3 <sup>rd</sup> Ave., Suite 1318 Seattle, WA 98101
Jon A. Shirley	Director	2119 Evergreen Point Road Bellevue, WA 98004
Steven A. Ballmer	Director; Chief Executive Officer	3832 Hunts Point Road Bellevue, WA 98004
Ann D. McLaughlin Korologos	Director	2311 M Street N.W., #706 Washington, D.C. 20037
Raymond V. Gilmartin	Director	308 Chelsea Manor Park Ridge, NJ 07656
James I. Cash, Jr.	Director	16 Highgate Road Wellesley Hills, MA 02481
James E. Allchin	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian E. Arbogast	Vice President	One Microsoft Way Redmond, WA 98052-6399
Orlando Ayala Lozano	Group Vice President	One Microsoft Way Redmond, WA 98052-6399

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Robert J. Bach	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard E. Belluzzo	President; Chief Operating Officer	One Microsoft Way Redmond, WA 98052-6399
Deborah A. Black	Vice President	One Microsoft Way Redmond, WA 98052-6399
Scott M. Boggs	Vice President	One Microsoft Way Redmond, WA 98052-6399
Joanne Bradford	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard I. Brass	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lisa E. Brummel	Vice President	One Microsoft Way Redmond, WA 98052-6399
Douglas J. Burgum	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Thomas W. Burt	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Thomas L. Button	Vice President	One Microsoft Way Redmond, WA 98052-6399
Brent Callinicos	Treasurer	One Microsoft Way Redmond, WA 98052-6399
Juha Christensen	Vice President	One Microsoft Way Redmond, WA 98052-6399
David W. Cole	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
John G. Connors	Sr. Vice President; Chief Financial Officer	One Microsoft Way Redmond, WA 98052-6399
Jean-Philippe Courtois	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Daniel D. Crouse	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399

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Kurt D. DelBene	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jon S. De Vaan	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard R. Devenuti	Vice President; Chief Information Officer	One Microsoft Way Redmond, WA 98052-6399
Richard P. Emerson	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard W. Fade	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Kevin J. Fay	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
D. Paul Flessner	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Edward J. Fries	Vice President	One Microsoft Way Redmond, WA 98052-6399
Susumu (Sam) Furukawa	Vice President	One Microsoft Way Redmond, WA 98052-6399
Grant N.W. George	Vice President	One Microsoft Way Redmond, WA 98052-6399
Phillip Y. Goldman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Dianne L. Gregg	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jean-François Heitz	Deputy Chief Financial Officer	One Microsoft Way Redmond, WA 98052-6399
Ralf Harteneck	Vice President	One Microsoft Way Redmond, WA 98052-6399
Kathleen C. Hebert	Vice President	One Microsoft Way Redmond, WA 98052-6399
William V. Henningsgaard	Vice President	One Microsoft Way Redmond, WA 98052-6399

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Blake J. Irving	Vice President	One Microsoft Way Redmond, WA 98052-6399
Kevin R. Johnson	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Theodore C. Johnson	Vice President	One Microsoft Way Redmond, WA 98052-6399
Christopher R. Jones	Vice President	One Microsoft Way Redmond, WA 98052-6399
Norman B. Judah	Vice President	One Microsoft Way Redmond, WA 98052-6399
Joachim Kempin	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
M. Jawad Khaki	Vice President	One Microsoft Way Redmond, WA 98052-6399
Pieter C. Knook	Vice President	One Microsoft Way Redmond, WA 98052-6399
Mitchell L. Koch	Vice President	One Microsoft Way Redmond, WA 98052-6399
Theodore G. Kummert	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michel Lacombe	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Bruce A. Leak	Vice President, Microsoft; President, WebTV	One Microsoft Way Redmond, WA 98052-6399
Kai-Fu Lee	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lewis C. Levin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Dan'l Lewin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Moshe Lichtman	Vice President	One Microsoft Way Redmond, WA 98052-6399

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*6/9/99*

Daniel T. Ling	Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian W. MacDonald	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Gordon J. Mangione	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michelle J. Mathews	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard J. McAniff	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. McDowell	Vice President	One Microsoft Way Redmond, WA 98052-6399
Yusuf I. Mehdi	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeanne T. Mendez	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Robert L. Muglia	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Craig J. Mundie	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Satya Nadella	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael L. Nash	Vice President	One Microsoft Way Redmond, WA 98052-6399
Yuval Neeman	Vice President	One Microsoft Way Redmond, WA 98052-6399
William H. Neukom	Executive Vice President; Secretary	One Microsoft Way Redmond, WA 98052-6399
William C. Norman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Umberto Paolucci	Vice President	One Microsoft Way Redmond, WA 98052-6399

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Rex C. Smith	Vice President	One Microsoft Way Redmond, WA 98052-6399
Mary E. Snapp	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
S. Somasegar	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lindsay Sparks	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Charles G. V. Stevens	Vice President	One Microsoft Way Redmond, WA 98052-6399
Linda Stone	Vice President	One Microsoft Way Redmond, WA 98052-6399
David M. Thompson	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael J. Toutonghi	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jodi Uecker-Rust	Vice President	One Microsoft Way Redmond, WA 98052-6399
Henry Brian Valentine	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
David Vaskevitch	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
William L. Veghte	Vice President	One Microsoft Way Redmond, WA 98052-6399
Henry P. Vigil	Vice President	One Microsoft Way Redmond, WA 98052-6399
Benjamin Waldman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Deborah N. Willingham	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399



2002



ACCOUNT NO. : 072100000032  
REFERENCE : 082694 4726922  
AUTHORIZATION : Patricia Pizeto  
COST LIMIT : \$ 150.00

ORDER DATE : January 24, 2002  
ORDER TIME : 12:56 PM  
ORDER NO. : 082694-005  
CUSTOMER NO: 4726922

CUSTOMER: Ms. Tamara Steinke  
Microsoft Corporation Legal  
One Microsoft Way  
Building 8  
Redmond, WA 98052-6399

RECEIVED  
02 JAN 29 PM 2:26  
DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

ANNUAL REPORT FILING

NAME: MICROSOFT CORPORATION

XX ANNUAL REPORT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
- XX PLAIN STAMPED COPY
- CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Susie Knight - Ext. 1156

EXAMINER'S INITIALS: \_\_\_\_\_