

# 2001 UNIFORM BUSINESS REPORT (UBR)

*Handwritten signature*  
0324660

**DOCUMENT # F95000001671**

1. Entity Name  
**MICROSOFT CORPORATION**

**FILED**

01 MAR 19 AM 8:30

SECRETARY OF STATE  
TALLAHASSEE FLORIDA



DO NOT WRITE IN THIS SPACE

Principal Place of Business  
**ONE MICROSOFT WAY  
REDMOND WA 98052-6399**

Mailing Address  
**% CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE FL 32301**

2. Principal Place of Business

3. Mailing Address

Suite, Apt. #, etc.

City & State

4. FEI Number **91-1144442**

Applied For  
 Not Applicable

Zip Country Zip Country

5. Certificate of Status Desired  **\$8.75 Additional Fee Required**

6. Name and Address of Current Registered Agent  
**CORPORATION SERVICE COMPANY  
1201 HAYS STREET  
TALLAHASSEE FL 32301**

7. Name and Address of New Registered Agent

Name

Street Address (P.O. Box Number is Not Acceptable)

City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

**500003878195--6**

SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

9. This corporation is eligible to satisfy its intangible tax filing requirement and elects to do so.

**FILE NOW!!! FEE IS \$150.00**  
**After MAY 1, 2001 Fee will be \$550.00**  
**Make Check Payable to Department of State**

10. Election Campaign Financing Trust Fund Contribution.  **\$5.00 May Be Added to Fees**

11. OFFICERS AND DIRECTORS

12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>CEO GATES, WILLIAM H III ONE MICROSOFT WAY REDMOND WA 98052-6399</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D ALLEN, PAUL G 110-110TH AVENUE N.E., SUITE 530 BELLEVUE WA 98004</b>	<input checked="" type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D MARQUARDT, DAVID F 2480 SAND HILL RD., SUITE 101 MENLO PARK CA 94025</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D BALLMER, STEVEN A 3832 HUNTS POINT ROAD BELLEVUE WA 98004</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D REED, WM. GARY JR. 1201 THIRD AVENUE BLDG., 49TH FLOOR SEATTLE WA 98101-3009</b>	<input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>D HACKBORN, RICHARD A 2895 LOS ALTOS DRIVE MERIDIAN IL 60642</b>	<input checked="" type="checkbox"/> Delete

TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition <b>Chairman of the Board, D</b>
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition <b>Director Jon A. Shirley P.O. Box 685 Medina, WA 98039</b>
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition <b>D, President, CEO</b>
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition <b>Director Ann D. McLaughlin Korologos 2311 M Street N.W., #706 Washington, D.C. 20037</b>

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

**SIGNATURE:** *Kevin J. Fay* **Kevin J. Fay, Asst. Secretary, 2/14/01 425-882-8080**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (10/00)

*Pf. 2/2/99*

**MICROSOFT CORPORATION**

**DIRECTORS AND OFFICERS**

<u>NAME</u>	<u>TITLE</u>	<u>ADDRESS</u>
William H. Gates, III	Chairman of the Board and Chief Software Architect	One Microsoft Way Redmond, WA 98052-6399
David F. Marquardt	Director	Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025
Wm. Gary Reed, Jr.	Director	Simpson Investment Company 1402 3 <sup>rd</sup> Ave., Suite 1318 Seattle, WA 98101
Jon A. Shirley	Director	P.O. Box 685 Medina, WA 98039
Steven A. Ballmer	Director, President and Chief Executive Officer	3832 Hunts Point Road Bellevue, WA 98004
Ann D. McLaughlin Korologos	Director	2311 M Street N.W., #706 Washington, D.C. 20037
James E. Allchin	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian E. Arbogast	Vice President	One Microsoft Way Redmond, WA 98052-6399
Orlando Ayala Lozano	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert J. Bach	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard E. Belluzzo	Group Vice President	One Microsoft Way Redmond, WA 98052-6399

**Microsoft Corporation**  
**Attachment to Florida 2001 Uniform Business Report**  
**Document #: F95000001671**

*9/4/99*

Richard W. Fade	Vice President	One Microsoft Way Redmond, WA 98052-6399
Kevin J. Fay	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
D. Paul Flessner	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Edward J. Fries	Vice President	One Microsoft Way Redmond, WA 98052-6399
Susumu (Sam) Furukawa	Vice President	One Microsoft Way Redmond, WA 98052-6399
Grant N.W. George	Vice President	One Microsoft Way Redmond, WA 98052-6399
Phillip Y. Goldman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Dianne L. Gregg	Vice President	One Microsoft Way Redmond, WA 98052-6399
Paul H. Gross	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Jean-François Heitz	Deputy Chief Financial Officer	One Microsoft Way Redmond, WA 98052-6399
Ralf Harteneck	Vice President	One Microsoft Way Redmond, WA 98052-6399
Kathleen C. Hebert	Vice President	One Microsoft Way Redmond, WA 98052-6399
William V. Henningsgaard	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert J. Herbold	Exec. Vice President; Chief Operating Officer	One Microsoft Way Redmond, WA 98052-6399
Frank M. (Pete) Higgins	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Blake J. Irving	Vice President	One Microsoft Way Redmond, WA 98052-6399

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Daniel T. Ling	Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian W. MacDonald	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Gordon J. Mangione	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michelle J. Mathews	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard J. McAniff	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. McDowell	Vice President	One Microsoft Way Redmond, WA 98052-6399
Yusuf I. Mehdi	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. Muglia	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Craig J. Mundie	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Satya Nadella	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michael L. Nash	Vice President	One Microsoft Way Redmond, WA 98052-6399
Yuval Neeman	Vice President	One Microsoft Way Redmond, WA 98052-6399
William H. Neukom	Executive Vice President; Secretary	One Microsoft Way Redmond, WA 98052-6399
William C. Norman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Umberto Paolucci	Vice President	One Microsoft Way Redmond, WA 98052-6399
Sanjay Parthasarathy	Vice President	One Microsoft Way Redmond, WA 98052-6399

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William Poole	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeffrey S. Raikes	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard F. Rashid	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Darryl E. Rubin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Eric D. Rudder	Vice President	One Microsoft Way Redmond, WA 98052-6399
Katie E. Sako	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Stephen A. Schiro	Vice President	One Microsoft Way Redmond, WA 98052-6399
John A. Seethoff	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Robert T. Short	Vice President	One Microsoft Way Redmond, WA 98052-6399
Steven J. Sinofsky	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Bradford L. Smith	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Rex C. Smith	Vice President	One Microsoft Way Redmond, WA 98052-6399
Mary E. Snapp	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
S. Somasegar	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lindsay Sparks	Vice President	One Microsoft Way Redmond, WA 98052-6399
Charles G. V. Stevens	Vice President	One Microsoft Way Redmond, WA 98052-6399

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Russell A. Stockdale	Vice President	One Microsoft Way Redmond, WA 98052-6399
Linda Stone	Vice President	One Microsoft Way Redmond, WA 98052-6399
David M. Thompson	Vice President	One Microsoft Way Redmond, WA 98052-6399
Henry Brian Valentine	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
David Vaskevitch	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
William L. Veghte	Vice President	One Microsoft Way Redmond, WA 98052-6399
Henry P. Vigil	Vice President	One Microsoft Way Redmond, WA 98052-6399
Benjamin Waldman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Deborah N. Willingham	Vice President	One Microsoft Way Redmond, WA 98052-6399



*Handwritten initials/signature*

ACCOUNT NO. : 072100000032

REFERENCE : 081251 4726922

AUTHORIZATION : *Patricia Pijuta*

COST LIMIT : \$ 150.00

ORDER DATE : March 16, 2001

ORDER TIME : 1:45 PM

ORDER NO. : 081251-020

CUSTOMER NO: 4726922

CUSTOMER: Ms. Tamara Steinke  
Microsoft Corporation Legal  
One Microsoft Way  
Building 8  
Redmond, WA 98052-6399

ANNUAL REPORT FILING

NAME: MICROSOFT CORPORATION

XX ANNUAL REPORT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX PLAIN STAMPED COPY

CONTACT PERSON: Darlene Ward, Ext. 1135

EXAMINER'S INITIALS: \_\_\_\_\_

RECEIVED  
DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
2001 MAR 19 PM 2:29  
NOT INTENDED  
TO ACKNOWLEDGE  
SUFFICIENCY OF FILING