

2000 UNIFORM BUSINESS REPORT (UBR)

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0611

DOCUMENT # F95000001671

Entity Name
MICROSOFT CORPORATION

FILED
00 MAY 12 AM 8:25
SECRETARY OF STATE
TALLAHASSEE FLORIDA



DO NOT WRITE IN THIS SPACE

| | | | |
|--|---------|---|---------|
| 1. Principal Place of Business MICROSOFT WAY WA 98052-6399 | | Mailing Address % CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE FL 32301-2608 | |
| 2. Principal Place of Business Suite, Apt. #, etc. | | 3. Mailing Address Suite, Apt. #, etc. | |
| City & State | | City & State | |
| Zip | Country | Zip | Country |

| | | | |
|----------------------------------|------------|--------------------------|--------------------------------|
| 4. FEI Number | 91-1144442 | Applied For | <input type="checkbox"/> |
| | | Not Applicable | <input type="checkbox"/> |
| 5. Certificate of Status Desired | | <input type="checkbox"/> | \$8.75 Additional Fee Required |

6. Name and Address of Current Registered Agent

CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE FL 32301

7. Name and Address of New Registered Agent

Name

Street Address (P.O. Box Number is Not Acceptable)

City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so.
(See criteria on back)

FILE NOW!!! FEE IS \$150.00
After MAY 1, 2000 Fee will be \$550.00
Make Check Payable to Department of State

10. Election Campaign Financing Trust Fund Contribution. **\$5.00** May Be Added to Fees

| 11. OFFICERS AND DIRECTORS | | 12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 | |
|--|---|---|--|
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | CEO GATES, WILLIAM H III ONE MICROSOFT WAY REDMOND WA 98052-6399 <input type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | D ALLEN, PAUL G 110-110TH AVENUE N.E., SUITE 530 BELLEVUE WA 98004 <input type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | D MARQUARDT, DAVID F 2480 SAND HILL RD., SUITE 101 MENLO PARK CA 94025 <input type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | D O'BRIEN, ROBERT D 1988 SHENANDOAH DRIVE E. SEATTLE WA 98112 <input checked="" type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | D REED, WM. GARY JR. 1201 THIRD AVENUE BLDG., 49TH FLOOR SEATTLE WA 98101-3009 <input type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | D HACKBORN, RICHARD A 2895 LOS ALTOS DRIVE MERIDIAN IL 83642 <input type="checkbox"/> Delete | TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Robert A. Eshelman
Asst. Corp. Secty. 04/17/00 425-882-8080
Date Daytime Phone #

CR2E034 (9/99)

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MICROSOFT CORPORATION

DIRECTORS AND OFFICERS

| <u>NAME</u> | <u>TITLE</u> | <u>ADDRESS</u> |
|-----------------------|--|---|
| William H. Gates, III | Chairman of the Board and Chief Software Architect | One Microsoft Way Redmond, WA 98052-6399 |
| Paul G. Allen | Director | Asymetrix 110 - 110th Avenue NE Suite 530 Bellevue, WA 98004 |
| David F. Marquardt | Director | Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025 |
| Wm. Gary Reed, Jr. | Director | Simpson Investment Company 1201 Third Building 49th Floor Seattle, WA 98101-3009 |
| Jon A. Shirley | Director | P.O. Box 685 Medina, WA 98039 |
| Richard A. Hackborn | Director | 2895 Los Altos Drive Meridian, ID 83642 |
| Ann D. McLaughlin | Director | 2311 M. Street NW Apt. 706 Washington, D.C. 20037 |
| Steven A. Ballmer | Director, President and Chief Executive Officer | One Microsoft Way Redmond, WA 98052-6399 |
| James E. Allchin | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |

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|------------------------|---|---|
| Orlando Ayala Lozano | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Robert J. Bach | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Anthony Bay | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Richard E. Belluzzo | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Peter Boit | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Richard I. Brass | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Thomas W. Burt | Assistant Secretary | One Microsoft Way Redmond, WA 98052-6399 |
| Brent Callinicos | Assistant Treasurer | One Microsoft Way Redmond, WA 98052-6399 |
| Bradley M. Chase | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Frank M. Clegg | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| David W. Cole | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| John G. Connors | Vice President and Chief Financial Officer | One Microsoft Way Redmond, WA 98052-6399 |
| Jean-Philippe Courtois | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Patrick De Smedt | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Jon S. De Vaan | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |

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|--------------------------|--|---|
| Richard R. Devenuti | Vice President; Chief Information Officer | One Microsoft Way Redmond, WA 98052-6399 |
| Moshe T. Dunie | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Robert A. Eshelman | Assistant Secretary | One Microsoft Way Redmond, WA 98052-6399 |
| Richard W. Fade | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Paul Flessner | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Dianne L. Gregg | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Paul H. Gross | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Jean-François Heitz | Treasurer | One Microsoft Way Redmond, WA 98052-6399 |
| William V. Henningsgaard | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Robert J. Herbold | Exec. Vice President; Chief Operating Officer | One Microsoft Way Redmond, WA 98052-6399 |
| Frank M. (Pete) Higgins | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Laura M. Jennings | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Kevin R. Johnson | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Joachim Kempin | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Pieter C. Knook | Vice President | One Microsoft Way Redmond, WA 98052-6399 |

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|---------------------|-------------------------------------|---|
| Harel Kodesh | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Thomas U. Koll | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Michel Lacombe | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Bruce A. Leak | Vice President; President, WebTV | One Microsoft Way Redmond, WA 98052-6399 |
| John Leftwich | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Lewis C. Levin | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Moshe Lichtman | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| John H. Ludwig | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Brian MacDonald | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Paul A. Maritz | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Michelle J. Mathews | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Robert L. McDowell | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Robert L. Muglia | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Craig J. Mundie | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| William H. Neukom | Sr. Vice President; Secretary | One Microsoft Way Redmond, WA 98052-6399 |

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|-------------------------|----------------------|---|
| Thomas Tod Nielsen | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Umberto Paolucci | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Jeffrey S. Raikes | Group Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Richard F. Rashid | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Mauricio Santillán Razo | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Darryl E. Rubin | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Stephen A. Schiro | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Steven J. Sinofsky | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Bradford L. Smith | Assistant Secretary | One Microsoft Way Redmond, WA 98052-6399 |
| Mary E. Snapp | Assistant Secretary | One Microsoft Way Redmond, WA 98052-6399 |
| Charles G. V. Stevens | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Richard R. Thompson | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Richard C. Tong | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Henry Brian Valentine | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| David Vaskevitch | Sr. Vice President | One Microsoft Way Redmond, WA 98052-6399 |

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|-------------------------|----------------|---|
| Henry P. Vigil | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Ben Waldman | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Christopher L. Williams | Vice President | One Microsoft Way Redmond, WA 98052-6399 |
| Deborah N. Willingham | Vice President | One Microsoft Way Redmond, WA 98052-6399 |

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ACCOUNT NO. : 072100000032
 REFERENCE : 695091 4726922
 AUTHORIZATION : *Tamara Odom*
 COST LIMIT : \$ 550.00

ORDER DATE : May 11, 2000
 ORDER TIME : 3:36 PM
 ORDER NO. : 695091-005
 CUSTOMER NO: 4726922

CUSTOMER: Ms. Tamara Steinke
 Microsoft Corp Law & Corp
 1 Microsoft Way Bldg 8
 Po Box 97017
 Redmond, WA 980520000

ANNUAL REPORT FILING

NAME: MICROSOFT CORPORATION

RECEIVED
 00 MAY 12 PM 4:43
 DEPARTMENT OF STATE
 DIVISION OF CORPORATIONS
 TALLAHASSEE, FLORIDA

XX ANNUAL REPORT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
- XX PLAIN STAMPED COPY
- CERTIFICATE OF GOOD STANDING

CONTACT PERSON: TAMARA ODOM/msn

EXAMINER'S INITIALS: KE