

2000 UNIFORM BUSINESS REPORT (UBR)

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0611

DOCUMENT # F95000001671

Entity Name
MICROSOFT CORPORATION

FILED
00 MAY 12 AM 8:25
SECRETARY OF STATE
TALLAHASSEE FLORIDA



DO NOT WRITE IN THIS SPACE

1. Principal Place of Business MICROSOFT WAY WA 98052-6399		Mailing Address % CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE FL 32301-2608	
2. Principal Place of Business Suite, Apt. #, etc.		3. Mailing Address Suite, Apt. #, etc.	
City & State		City & State	
Zip	Country	Zip	Country

4. FEI Number	91-1144442	Applied For	<input type="checkbox"/>
		Not Applicable	<input type="checkbox"/>
5. Certificate of Status Desired		<input type="checkbox"/>	\$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE FL 32301		7. Name and Address of New Registered Agent	
		Name	
		Street Address (P.O. Box Number is Not Acceptable)	
		City	FL Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back) <input type="checkbox"/>	FILE NOW!!! FEE IS \$150.00 After MAY 1, 2000 Fee will be \$550.00 Make Check Payable to Department of State	10. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/>	\$5.00 May Be Added to Fees
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11. OFFICERS AND DIRECTORS		12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	CEO GATES, WILLIAM H III ONE MICROSOFT WAY REDMOND WA 98052-6399 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D ALLEN, PAUL G 110-110TH AVENUE N.E., SUITE 530 BELLEVUE WA 98004 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D MARQUARDT, DAVID F 2480 SAND HILL RD., SUITE 101 MENLO PARK CA 94025 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D O'BRIEN, ROBERT D 1988 SHENANDOAH DRIVE E. SEATTLE WA 98112 <input checked="" type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	D Steven A. Ballmer 3832 Hunts Point Road Bellevue, WA 98004 <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D REED, WM. GARY JR. 1201 THIRD AVENUE BLDG., 49TH FLOOR SEATTLE WA 98101-3009 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D HACKBORN, RICHARD A 2895 LOS ALTOS DRIVE MERIDIAN IL 83642 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: Robert A. Eshelman
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Robert A. Eshelman
Asst. Corp. Secty. 04/17/00 425-882-8080

Date Daytime Phone #

CR2E034 (9/99)

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MICROSOFT CORPORATION

DIRECTORS AND OFFICERS

<u>NAME</u>	<u>TITLE</u>	<u>ADDRESS</u>
William H. Gates, III	Chairman of the Board and Chief Software Architect	One Microsoft Way Redmond, WA 98052-6399
Paul G. Allen	Director	Asymetrix 110 - 110th Avenue NE Suite 530 Bellevue, WA 98004
David F. Marquardt	Director	Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025
Wm. Gary Reed, Jr.	Director	Simpson Investment Company 1201 Third Building 49th Floor Seattle, WA 98101-3009
Jon A. Shirley	Director	P.O. Box 685 Medina, WA 98039
Richard A. Hackborn	Director	2895 Los Altos Drive Meridian, ID 83642
Ann D. McLaughlin	Director	2311 M. Street NW Apt. 706 Washington, D.C. 20037
Steven A. Ballmer	Director, President and Chief Executive Officer	One Microsoft Way Redmond, WA 98052-6399
James E. Allchin	Group Vice President	One Microsoft Way Redmond, WA 98052-6399

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Orlando Ayala Lozano	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert J. Bach	Vice President	One Microsoft Way Redmond, WA 98052-6399
Anthony Bay	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard E. Belluzzo	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Peter Boit	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard I. Brass	Vice President	One Microsoft Way Redmond, WA 98052-6399
Thomas W. Burt	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Brent Callinicos	Assistant Treasurer	One Microsoft Way Redmond, WA 98052-6399
Bradley M. Chase	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Frank M. Clegg	Vice President	One Microsoft Way Redmond, WA 98052-6399
David W. Cole	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
John G. Connors	Vice President and Chief Financial Officer	One Microsoft Way Redmond, WA 98052-6399
Jean-Philippe Courtois	Vice President	One Microsoft Way Redmond, WA 98052-6399
Patrick De Smedt	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jon S. De Vaan	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399

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Richard R. Devenuti	Vice President; Chief Information Officer	One Microsoft Way Redmond, WA 98052-6399
Moshe T. Dunie	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert A. Eshelman	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Richard W. Fade	Vice President	One Microsoft Way Redmond, WA 98052-6399
Paul Flessner	Vice President	One Microsoft Way Redmond, WA 98052-6399
Dianne L. Gregg	Vice President	One Microsoft Way Redmond, WA 98052-6399
Paul H. Gross	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Jean-François Heitz	Treasurer	One Microsoft Way Redmond, WA 98052-6399
William V. Henningsgaard	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert J. Herbold	Exec. Vice President; Chief Operating Officer	One Microsoft Way Redmond, WA 98052-6399
Frank M. (Pete) Higgins	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Laura M. Jennings	Vice President	One Microsoft Way Redmond, WA 98052-6399
Kevin R. Johnson	Vice President	One Microsoft Way Redmond, WA 98052-6399
Joachim Kempin	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Pieter C. Knook	Vice President	One Microsoft Way Redmond, WA 98052-6399

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Harel Kodesh	Vice President	One Microsoft Way Redmond, WA 98052-6399
Thomas U. Koll	Vice President	One Microsoft Way Redmond, WA 98052-6399
Michel Lacombe	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Bruce A. Leak	Vice President; President, WebTV	One Microsoft Way Redmond, WA 98052-6399
John Leftwich	Vice President	One Microsoft Way Redmond, WA 98052-6399
Lewis C. Levin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Moshe Lichtman	Vice President	One Microsoft Way Redmond, WA 98052-6399
John H. Ludwig	Vice President	One Microsoft Way Redmond, WA 98052-6399
Brian MacDonald	Vice President	One Microsoft Way Redmond, WA 98052-6399
Paul A. Maritz	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Michelle J. Mathews	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. McDowell	Vice President	One Microsoft Way Redmond, WA 98052-6399
Robert L. Muglia	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Craig J. Mundie	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
William H. Neukom	Sr. Vice President; Secretary	One Microsoft Way Redmond, WA 98052-6399

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Thomas Tod Nielsen	Vice President	One Microsoft Way Redmond, WA 98052-6399
Umberto Paolucci	Vice President	One Microsoft Way Redmond, WA 98052-6399
Jeffrey S. Raikes	Group Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard F. Rashid	Vice President	One Microsoft Way Redmond, WA 98052-6399
Mauricio Santillán Razo	Vice President	One Microsoft Way Redmond, WA 98052-6399
Darryl E. Rubin	Vice President	One Microsoft Way Redmond, WA 98052-6399
Stephen A. Schiro	Vice President	One Microsoft Way Redmond, WA 98052-6399
Steven J. Sinofsky	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
Bradford L. Smith	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Mary E. Snapp	Assistant Secretary	One Microsoft Way Redmond, WA 98052-6399
Charles G. V. Stevens	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard R. Thompson	Vice President	One Microsoft Way Redmond, WA 98052-6399
Richard C. Tong	Vice President	One Microsoft Way Redmond, WA 98052-6399
Henry Brian Valentine	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399
David Vaskevitch	Sr. Vice President	One Microsoft Way Redmond, WA 98052-6399

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Henry P. Vigil	Vice President	One Microsoft Way Redmond, WA 98052-6399
Ben Waldman	Vice President	One Microsoft Way Redmond, WA 98052-6399
Christopher L. Williams	Vice President	One Microsoft Way Redmond, WA 98052-6399
Deborah N. Willingham	Vice President	One Microsoft Way Redmond, WA 98052-6399

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ACCOUNT NO. : 072100000032
 REFERENCE : 695091 4726922
 AUTHORIZATION : *Tamara Odom*
 COST LIMIT : \$ 550.00

ORDER DATE : May 11, 2000
 ORDER TIME : 3:36 PM
 ORDER NO. : 695091-005
 CUSTOMER NO: 4726922

CUSTOMER: Ms. Tamara Steinke
 Microsoft Corp Law & Corp
 1 Microsoft Way Bldg 8
 Po Box 97017
 Redmond, WA 980520000

ANNUAL REPORT FILING

NAME: MICROSOFT CORPORATION

RECEIVED
 00 MAY 12 PM 4:43
 DEPARTMENT OF STATE
 DIVISION OF CORPORATIONS
 TALLAHASSEE, FLORIDA

XX ANNUAL REPORT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
- XX PLAIN STAMPED COPY
- CERTIFICATE OF GOOD STANDING

CONTACT PERSON: TAMARA ODOM/msn

EXAMINER'S INITIALS: KE