PLEASE READ	ALL INSTRUCTIO	NS BEFORE (	COMPLETING THE	S FORM
APPLICATION FOR	FLORIDA DEPART Sandra B. Secretary	MENT OF STATE	× · · · · · · · · · · · · · · · · · · ·	
REINSTATEMENT DIVISION OF CORPORATIONS			F	LED
DOCUMENT #F9500001671		98 MAR	16 AM 10: 26	
Microsoft Corporation			SECRE IA	ARY OF STATE SSEE. FLORIDA
Principal Place of Business	Meilion Address		TACANA.	SSEE. FLURIDA
Principal Place of business	Mailing Address			
If above addresses are incorrect in any way, line thr	ough incorrect Information and	enter correction below.	REINSTATE	MEN 196-98
2. New Principal Office Address, If Applicable One Microsoft Way	3. New Mailing Office Addre	ess, If Applicable	Date Incorporated or Qua     To Do Business in Florida	lified
Suite, Apt. #, etc.  City & State	Suite, Apt. #, etc. 1201 Hays Street City & State	<b>-</b>	5. FEI Number	Applied For
Redmond, Washington Zio Country	Tallahassee, Flo	orida Country	91 <b>-</b> 1144442 6.	Not Applicable  \$8.75 Additional Fee required
98052-6399 USA  7. Names and Street Addresses of Each Officer and	32301	USA	CERTIFICATE OF STATUS D	ESIRED A for a Certificate of Status
Title(s)  Name of Officers and/or Directors		Street Address of Each Officer and/or Director OT Use Post Office Box N		City / State / Zip
**SEE ATTACHMENT**	3 (50%	OT USE POSI OTHER BOX IN	lumbers) 4	
				10
			allo Dec	Mo
		•, ••	(99)31	V
8. Name and Address of Current F	Registered Agent	Name	9. Name and Address of Ne	
C T Corporation System 1200 South Pine Island Roa	d	Corpo	ration Service (	Company S
Plantation, Florida 33324			Hays Street	
		City	hassee	State Zip Code
10. I, being appointed the registered agent of the about	re named corporation am famili			FL 32301
Signature of Registered Agent Vivien S. Mitchells	GISTERED AGENT MUST SIG	N Asst. V.P.	Date	3-12-98
<ol> <li>Does this corporation pay a Dept. of Revenue under S.</li> </ol>	ny intangible tax to 199.032, Florida S	the tatutes. Yes	□ No X	(See other side for information on intangible tax.)
12. I certify that I am an officer or director or the receiv this reinstatement application, the reason for dissol owed by the corporation have been paid and the n on this application is true and accurate, and my sig	ution has been eliminated, the c ames of individuals listed on thi	corporate name satisfies the storm of the satisfies the sa	he requirements of section 607.	0404 64 847 0404 F.O. Mark all faces
MICROSOFT CORPOR	<i>•</i>			24575958
SIGNATURE: By: 03/06/98 (425) 882-8080 SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Devime Phone #				
Robert A. Eshelm	an, Assistant Co	rporate Secre	tary	Daytime Phone #



Attachment to Application for Reinstatement Microsoft Corporation Florida Corporation No.: F95000001671

## MICROSOFT CORPORATION

## **DIRECTORS AND OFFICERS**

The business address for the following officers and Directors is as follows, unless otherwise indicated:

Microsoft Corporation One Microsoft Way Redmond, WA 98052-6399

The term of office for all officers is of indefinite duration.

NAME	<b>OFFICER</b>	DIRECTOR	TITLE(S)
William H. Gates, III	x	x	Chairman of the Board; Chief Executive Officer
Paul G. Allen The Paul Allen Group 110-110 <sup>th</sup> Avenue NE Suite 530 Bellevue, WA 98004		Х	Director
David F. Marquardt Technology Venture Investors 2480 Sand Hill Road Suite 101 Menlo Park, CA 94025		Х	Director
Robert D. O'Brien RETIRED 1988 Shenandoah Drive E. Seattle, WA 98112		х	Director
Wm. Gary Reed, Jr. Simpson Investmest Company 1201 Third Avenue Building 49 <sup>th</sup> Floor Seattle, WA 98101-3009		X	Director

T . Oll I Emmin en	<del>-</del>	T = -	16.
Jon A. Shirley - RETIRED P.O. Box 685 NA		X	Director
P.O. Box 685 N/A			
Medina, WA 98039			
Richard A. Hackborn - RETIRED		X	Director
2895 Los Altos Drive			
Meridian, IL 83642			
Jill E. Barad	<del></del>	<del>  x</del>	Director
Mattel, Inc.		"	Bilecto:
333 Continental Blvd.			
El Segundo, CA 90245			
T 75 415 1 1	37		C W D
James E. Allchin	X		Sr. Vice President
Orlando Ayala	X		Vice President
Robert J. Bach	X		Vice President
	X		Executive Vice
Steven A. Ballmer			President
Bic von 71. Bunnier			11000000
Bradley M. Chase	$+_{\rm x}$		Vice President
Bradiey W. Chase	^		vice President
5 1 1 4 61	<del></del>		77' 70
Frank M. Clegg	X		Vice President
David W. Cole	X		Vice President
John G. Connors	X		Vice President; Chief
			Information Officer
		į	
Jon S. DeVaan	<del>    x </del>	<del>·   · · · · · · · · · · · · · · · · · ·</del>	Vice President
Jon S. Devaan	^		Vice Flesidein
	<del> </del>		
Richard R. Devenuti	X		Vice President
Moshe T. Dunie	X		Vice President
Kimberly T. Ellwanger	X		Assistant Secretary
			,
Robert A. Eshelman	X	<del></del>	Assistant Secretary
Robert A. Eshellilali	^		Assistant Sociotaly
Richard W. Fade	+		Vice President
Richard W. rade	X		vice riesident
	<del> </del>		
Dianne L. Gregg	X		Vice President
Paul H. Gross	X		Vice President
	1		
Robert J. Herbold	l x		Executive Vice
	1		President; Chief
	1		Operating Officer
			Operating Officer
The state of the s	1		
Frank M. Higgins	X		Group Vice President
L.	1		



Samir Jadallah	X	Vice President
Samin Jaqanan	^	vice Flesident
Laura M. Jennings	Х	Vice President
Joachim Kempin	X	Sr. Vice President
Michel Lacombe (French citizen)	X	Sr. Vice President
John F. Lauer	х	Vice President
John Leftwich	$\frac{1}{x}$	Vice President
Lewis C. Levin	Х	Vice President
John H. Ludwig	x	Vice President
Gregory B. Maffei	X	Vice President; Chief Financial Officer; Treasurer
Paul A. Maritz	х	Group Vice President
John B. Mason	X	Assistant Secretary
Robert L. McDowell	X	Vice President
Robert L. Muglia	х	Vice President
Craig J. Mundie	x	Sr. Vice President
Michael R. Murray	x	Vice President
Cameron D. Myhrvold	x	Vice President
Nathan P. Myhrvold	x	Group Vice President
John F. Neilson	x	Vice President
William H. Neukom	x	Sr. Vice President; Secretary
Peter M. Neupert	х	Vice President
G. Christopher Peters	x	Vice President
Jeffrey S. Raikes	х	Group Vice President
Richard Rashid	х	Vice President
Darryl E. Rubin	x	Vice President
Stephen A. Schiro	x	Vice President

Brad A. Silverberg	Х	Sr. Vice President
Rolf B. Skoglund	x	Vice President
Bradford L. Smith	x	Assistant. Secretary
Mary E. Snapp	X	Assistant Secretary
Charles G. Stevens	X	Vice President
Rick Thompson	X	Vice President
Richard Chia-Tsing Tong	X	. Vice President
David Vaskevitch	X	Vice President
Joseph L. Vetter	X	Vice President
Deborah N. Willingham	X	Vice President
	1	



ACCOUNT NO. : 072100000032

REFERENCE:

739010

4726922

**AUTHORIZATION:** 

COST LIMIT : \$

\$ 1058.75

ORDER DATE: March 12, 1998

ORDER TIME : 9

9:04 AM

ORDER NO.

739010-005

CUSTOMER NO:

4726922

CUSTOMER:

Ms. Tamara Steinke

MICROSOFT CORP LAW & CORP

**OFFICES** 

1 Microsoft Way Bldg 8

Po Box 97017

Redmond, WA 980520000

FOREIGN REINSTATEMENT

NAME:

MICROSOFT CORPORATION

EFFECTIVE DATE:

XX REINSTATEMENT

XX GOOD STANDING

CONTACT PERSON: Christopher Smith

EXAMINER'S INITIALS:

98 MAR 15 AM 9: 54
DIVISION OF CORPORATION