

# F18000002015

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP     WAIT     MAIL

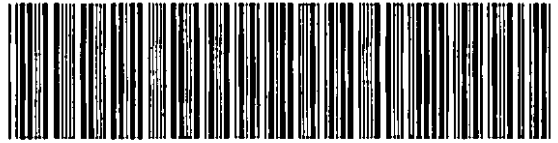
(Business Entity Name)

(Document Number)

Certified Copies \_\_\_\_\_ Certificates of Status \_\_\_\_\_

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STATE OF TEXAS  
COMPTROLLER OF PUBLIC ACCOUNTS

2018 APR 26 AM 10:10

FILED

MAY 01 2018  
J. HARRIS

MISSOURI STATE

## COVER LETTER

**TO:** Registration Section  
Division of Corporations

**SUBJECT:** International Flavors & Fragrances Inc.  
Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

David N. Insoff

Name of Person

International Flavors & Fragrances Inc.

Firm/Company

521 West 57th Street

Address

New York, NY 10019

City/State and Zip code

david.insoff@ifff.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

David N. Insoff

Name of Person

at ( 212 )

Area Code

765-5500

Daytime Telephone Number

**STREET/COURIER ADDRESS:**

Registration Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- \$70.00 Filing Fee       \$78.75 Filing Fee & Certificate of Status       \$78.75 Filing Fee & Certified Copy       \$87.50 Filing Fee, Certificate of Status & Certified Copy



FLORIDA DEPARTMENT OF STATE  
Division of Corporations

April 12, 2018

DAVID N INSOFT    \*\*2ND MAILING\*\*  
521 W 57TH ST  
NEW YORK, NY 10019

SUBJECT: INTERNATIONAL FLAVORS & FRAGRANCES INC.  
Ref. Number: W18000025844

We have received your document for INTERNATIONAL FLAVORS & FRAGRANCES INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Pursuant to section 607.1502(4), 617.1502(4) or 605.0904(7), Florida Statutes, this entity is liable for a civil penalty of at least \$500 but not more than \$1000 for each year this entity transacted business or conducted its affairs in Florida prior to qualification. In addition to this civil penalty, the appropriate annual report fees that would have been due this office had the entity qualified the year it began operations in this state are also due. The amount due this office to cover both annual report(s) and penalty fees is \$1850.00.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Jenna D Harris  
Regulatory Specialist II

Letter Number: 818A00005392

RECEIVED

2018 APR 26 AM 10:11

DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FL

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. International Flavors & Fragrances Inc.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. New York 3. 13-1432060  
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 12/06/1909 5. \_\_\_\_\_  
(Date of incorporation) (Date of duration, if other than perpetual)

6. March 31, 2009  
(Date first transacted business in Florida, if prior to registration)  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 521 West 57th Street, New York, NY, 10019  
(Principal office address)

(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Corporation Service Company

Office Address: 1201 Hays Street

Tallahassee, Florida 32301  
(City) (Zip code)

9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

[Signature]  
(Registered agent's signature)

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

2011 APR 26 AM 10:10  
FILED

11. Names and business addresses of officers and/or directors:

**A. DIRECTORS**

Chairman: Andreas Fibig, Chairman of the Board & CEO

Address: 521 West 57th Street, New York, NY, 10019

Vice Chairman: Dale Morrison, Lead Director

Address: 521 West 57th Street, New York, NY, 10019

Director: John Ferraro

Address: 521 West 57th Street, New York, NY, 10019

Director: Roger W. Ferguson, Jr.

Address: 521 West 57th Street, New York, NY, 10019

**B. OFFICERS**

President: Andreas Fibig, Chief Executive Officer

Address: 521 West 57th Street, New York, NY 10019

Vice President: Richard O'Leary, EVP, Chief Financial Officer

Address: 521 West 57th Street, New York, NY 10019

Secretary: Anne Chwat, EVP, General Counsel & Corporate Secretary

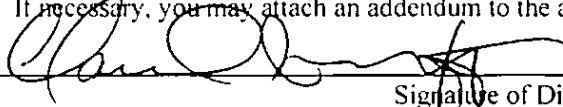
Address: 521 West 57th Street, New York, NY 10019

Treasurer: John Taylor, Treasurer

Address: 521 West 57th Street, New York, NY 10019

FILED  
2018 APR 26 AM 8:10  
NEW YORK COUNTY CLERK  
OFFICE OF THE COUNTY CLERK  
NEW YORK, NY

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors. \*Attached

12.   
Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. David N. Insoft, VP Corporate Tax  
(Typed or printed name and capacity of person signing application)

International Flavors & Fragrances Inc.  
Year Ended December 31, 2016

International Flavors & Fragrances Inc.  
Application By Foreign Corporation For Authorization to Transact Business in Florida  
Attachment of Additional Directors & Officers  
FDH: 13-1432060

A. Directors (continued)

	Last Name	First Name	Address
Director	Bottoli	Marcello	521 West 57th Street, New York, NY 10019
Director	Epstein	David	521 West 57th Street, New York, NY 10019
Director	Hudson	Katherine M.	521 West 57th Street, New York, NY 10019
Director	Buck	Dr. Linda B.	521 West 57th Street, New York, NY 10019
Director	Gold	Christina	521 West 57th Street, New York, NY 10019
Director	Ducker	Michael	521 West 57th Street, New York, NY 10019
Director	Howell, Jr.	Henry W.	521 West 57th Street, New York, NY 10019
Director	Stephen	Williamson	521 West 57th Street, New York, NY 10019

B. Officers (continued)

	Last Name	First Name	Address
Group President, Fragrances	Mirzayantz	Nicolas	521 West 57th Street, New York, NY 10019
Group President, Flavors	Haeni	Matthias	Liebergerweg 72-98, 1221 JT Hilversum, The Netherlands
Executive Vice President, Chief Global Scientific & Sustainability Officer	Yep	Gregory	521 West 57th Street, New York, NY 10019
Senior Vice President, Controller & Chief Accounting Officer	Anderson	Robert	521 West 57th Street, New York, NY 10019
Treasurer	Taylor	John	521 West 57th Street, New York, NY 10019
Executive Vice President, Operations	Fortanet	Francisco	Liebergerweg 72-98, 1221 JT Hilversum, The Netherlands
Vice President, Corporate Tax	Insoft	David	521 West 57th Street, New York, NY 10019
Executive Vice President, Chief Human Resources Officer	Suarez-Gonzalez	Susana	521 West 57th Street, New York, NY 10019
Assistant General Counsel	Leightner	Joseph	521 West 57th Street, New York, NY 10019
Deputy General Counsel	Prado	Nanci	521 West 57th Street, New York, NY 10019

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FILED

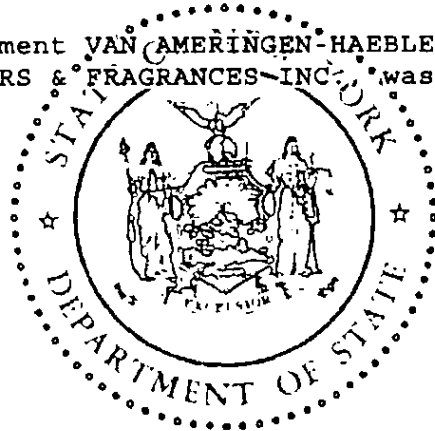
**State of New York**  
**Department of State** } **ss:**

I hereby certify, that the Certificate of Incorporation of INTERNATIONAL FLAVORS & FRAGRANCES INC. was filed on 12/06/1909, under the name of COMPANY MORANA, fixing the duration as perpetual, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is an existing corporation.

A Certificate of Amendment COMPANY MORANA, changing its name to MORANA INCORPORATED, was filed 10/18/1920.

A Certificate of Amendment MORANA INCORPORATED, changing its name to VAN AMERINGEN-HAEBLER INC., was filed 06/05/1929.

A Certificate of Amendment VAN AMERINGEN-HAEBLER INC., changing its name to INTERNATIONAL FLAVORS & FRAGRANCES INC. was filed 12/23/1958.



\*\*\*

*WITNESS my hand and the official seal  
of the Department of State at the City of  
Albany, this 06th day of March two  
thousand and eighteen.*

A handwritten signature in black ink, appearing to read "Brendan W. Fitzgerald", written over a horizontal line.

Brendan W. Fitzgerald  
Executive Deputy Secretary of State