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FOREIGN PROFIT/NONPROFIT CORPORATION
C&M Associates, Inc.

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J. Shivers JAN 25 2010

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. C&M Associates, Inc.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

Traffic and Revenue Associates, Inc.
(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Texas 3. 20-113310
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 4/6/2004 5. Perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. upon qualification
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225
(Principal office address)

5956 Sherry Lane, Suite 1000, Dallas, Texas 75225
(Current mailing address)

8. All lawful business
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Business Filings Incorporated
Office Address: 1203 Governors Square Blvd, Suite 101
Tallahassee, Florida 32301-2960
(City) (Zip code)

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10. Registered agent's acceptance:
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Mark Williams
Mark Williams, AVP, Business Filings Incorporated
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: _____

Address: _____

Vice Chairman: _____

Address: _____

Director: Carlos Contreras

Address: 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225

Director: _____

Address: _____

B. OFFICERS

President: Carlos Contreras

Address: 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225

Vice President: Shahram Bohltuli & Herbert Vargas

Address: 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225 & 12505 NW 18th Manor, Pembroke Pines, Florida 33028

Secretary: Patricio Calymayor

Address: 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225

Treasurer: Carlos Montes

Address: 5956 Sherry Lane, Suite 1000, Dallas, Texas 75225

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13.  _____
(Signature of Director or Officer listed in number 12 of the application)

14. Carlos Contreras, President
(Typed or printed name and capacity of person signing application)

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Office of the Secretary of State

Certificate of Fact

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Articles of Incorporation for C&M Associates, Inc. (file number 800326807), a Domestic For-Profit Corporation, was filed in this office on April 06, 2004.

It is further certified that the entity status in Texas is in existence.

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In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on January 12, 2010.



A handwritten signature in cursive script, appearing to read "Hope Andrade".

Hope Andrade
Secretary of State