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Florida Department of State  
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To: Division of Corporations  
Fax Number : (850)617-6381

From: Account Name : C T. CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (850)222-1092  
Fax Number : (850)878-5368

RECEIVED  
09 OCT 13 AM 10:43  
DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

FOREIGN PROFIT/NONPROFIT CORPORATION

HOSPITAL BILLING & COLLECTION SERVICE, LTD. INCORPORATED

Certificate of Status	0
Certified Copy	0
Page Count	08
Estimated Charge	\$70.00

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TALLAHASSEE, FLORIDA

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Help

J. Shivers OCT 14 2009

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. Hospital Billing & Collection Service, Ltd. Incorporated
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Delaware 3. 222559860
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 10/19/1984 5. Perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6.
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 118 Lokens Drive, Riveredge Park, New Castle, DE 19720
(Principal office address)

same
(Current mailing address)

8. Billing and collection of hospital and physician patient accounts receivable.
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T Corporation System

Office Address: 1200 South Pine Island Road

Plantation Florida 33324
(City) (Zip code)

10. Registered agent's acceptance:
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

By: [Signature]
C T Corporation System
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: SBE ATTACHMENT

Address: \_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

B. OFFICERS

President: SBE ATTACHMENT

Address: \_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_

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NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. Kevin R. Haggerty  
(Signature of Director or Officer listed in number 12 of the application)

14. Kevin R. Haggerty, Vice President  
(Typed or printed name and capacity of person signing application)

**HOSPITAL BILLING & COLLECTION SERVICE, LTD.  
DIRECTORS & OFFICERS**

**DIRECTORS**

**Mr. Stanley F. Hupfeld**  
President and CEO  
INTEGRIS Health  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

**Mr. Robert C. Cole, Jr.**  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

**Ms. Teri Grayson Fontana**  
President and CEO  
Woman's Hospital Foundation  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

**Mr. Thomas J. Lazear**  
Chief Executive Officer  
Archway Systems Incorporated  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

**Mr. Michael T. Manning**  
Deputy Treasurer and Chief Investment Officer  
Partners Healthcare System  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

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Hospital Billing & Collection Service, Ltd.  
Directors and Officers  
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Mr. William D. McGuire  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

Blaine J. O'Connell  
Senior Vice President and  
Chief Financial Officer  
Froedtert and Community Health  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

Douglas S. Peters  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

Mr. Geoffrey B. Shields, Esq.  
President/Dean  
Vermont School of Law  
c/o  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720

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**OFFICERS**

**Mr. Francis J. Byrnes**  
President & Chief Executive Officer, Corporate Secretary  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Dr., Riveredge Park  
New Castle, DE 19720  
(302) 552-8500  
FAX# (302) 254-3749

**Mr. Kevin R. Haggerty**  
Vice President, Administration and Chief Financial Officer,  
Asst. Corporate Treasurer  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Drive, Riveredge Park  
New Castle, DE 19720  
(302) 552-8057  
FAX# (302) 254-3748

**Mr. Brian J. Wasilowski**  
Vice President, Operations  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Drive, Riveredge Park  
New Castle, DE 19720  
(302) 552-8059  
FAX# (302) 254-3753

**Ms. Joanne M. Courtney**  
Vice President, Customer Service and Patient Collections  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Drive, Riveredge Park  
New Castle, DE 19720  
(302) 552-8036  
FAX# (302) 254-3750

**Ms. Maureen DiEugenio**  
Vice President, Human Resources and Training  
Hospital Billing & Collection Service  
118 Lukens Drive, Riveredge Park  
New Castle, DE 19720  
(302) 552-8114  
FAX# (302) 254-3684

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Hospital Billing & Collection Service, Ltd.  
Directors and Officers  
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**Ms. Victoria Ostrow**  
Vice President, Information Systems & Technology  
Hospital Billing & Collection Service, Ltd.  
118 Lukens Drive, Riveredge Park  
New Castle, DE 19720  
(302) 552-8011  
FAX# (302) 254-3755

**Ms. Kathleen J. Maher**  
Vice President, Business Development  
Hospital Billing & Collection Service  
701 Edgewater Drive  
Wakefield, MA 01880  
(781) 279-8465  
FAX# (781) 438-5908

**Mr. Robert Sjansa**  
Vice President, Business Development  
Hospital Billing & Collection Service  
118 Lukens Drive  
New Castle, DE 19720  
(302) 552-8077  
FAX# (302) 254-3748

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# Delaware

PAGE 1

*The First State*

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "HOSPITAL BILLING & COLLECTION SERVICE, LTD." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE NINTH DAY OF OCTOBER, A.D. 2009.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

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at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

  
Jeffrey W. Bullock, Secretary of State  
AUTHENTICATION: 7576754

DATE: 10-09-09