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TRANSMITTAL LETTER

TO: Registration Se Division of Co		- _	-	
SUBJECT:	Flack + Kurtz	Inc.		
	(Name of corpo	oration - must include suffix	k)	
Dear Sir or Madam:	,			
	tion by Foreign Corporation ce", and check are submitted Florida.			
Please return all corres	pondence concerning this m	natter to the following:		1 127-73341
Patricia Leyden	· · · · · · · · · · · · · · · · · · ·		<u> </u>	W03-23341
	(Nan	ne of Person)		
Flack + Kurtz Inc	3.	· · · · · · · · · · · · · · · · · · ·	造	1 몇 기 : 제 / 1
		n/Company)		
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New York, NY 100	017	=	<u>=</u> .	A SEC
NEW TOTA, ILL TO		tate and Zip code)		
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For further information	concerning this matter, ple	ase call:		Corporations 3 amil: 02
Patricia Leyden	at (2	12)951 2834		02
(Name of Pers	on) (A	rea Code & Daytime Telep	hone Numb	per)
STREET ADDRESS: Registration Section Division of Corporation 409 E. Gaines St. Tallahassee, FL 32399 Enclosed is a check for)	MAILING ADDRE Registration Section Division of Corporat P.O. Box 6327 —Tallahassee, FL 323	ions	
3 \$70.00 Filing Fee	□ \$78.75 Filing Fee & Certificate of Status	578.75 Filing Fee & Certified Copy	Cer	50 Filing Fee, tificate of Status & tified Copy



FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

August 18, 2003

PATRICIA LEYDEN FLACK + KURTZ INC. 475 FIFTH AVENUE NEW YORK, NY 10017

SUBJECT: FLACK + KURTZ INC. Ref. Number: W03000023349

We have received your document for FLACK + KURTZ INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Please list the Federal Employer Identification number in the appropriate section of the application. If applied for, enter "applied for", or if not applicable, enter "N/A".

Section 608.407, Florida Statutes, requires the document(s) to be signed by a member or by the authorized representative of a member.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6958.

Lee Rivers Document Specialist

Letter Number: 103A00046643





Flack + Kurtz Inc.

475 Fifth Avenue New York, NY 10017 212-532-9600 212-689-7489 fax www.flackandkurtz.com New York San Francisco ' Seattle Washington DC

London Paris Hong Kong Sydney

August 27, 2003

Lee Rivers
Document Specialist
Florida Department of State
Division of Corporations
PO Box 6327
Tallahassee, FL 32314

Re:

Flack + Kurtz Inc.

Ref #: W03000023349

Dear Mr/Ms. Rivers:

In response to your letter of August 18, 2003, I am returning our Application by Foreign Corporation for Authorization to Transact Business in Florida with the missing federal identification number entered on the form.

Please let me know if any additional information is needed. Thank you.

Very truly yours,

FLACK + KURTZ

Patricia M. Leyden

Manager - Administrative Services

03 SEP 19 AM 11:03



FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

September 2, 2003

PATRICIA LEYDEN FLACK + KURTZ INC. 475 FIFTH AVENUE NEW YORK, NY 10017

SUBJECT: FLACK + KURTZ INC. Ref. Number: W03000023349

We have received your document for FLACK + KURTZ INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Thank you for returning your corrected application. I apologize for failing to note in my previous letter that your registered agent did not sign the form. In section 10, please provide your registered agent's signature.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6958.

Lee Rivers Document Specialist

Letter Number: 803A00048877

DIVISION OF CORPORATIONS

03 SEP 19 AM 11: 02



Flack + Kurtz Inc.

475 Fifth Avenue New York, NY 10017 212-532-9600 212-689-7489 fax www.flackandkurtz.com New York San Francisco Seattle Washington DC London Paris Hong Kons Sydney

September 15, 2003

Lee Rivers **Document Specialist** Florida Department of State Division of Corporations PO Box 6327 Tallahassee, FL 32314

Re:

Flack + Kurtz Inc.

Ref#: W03000023349

Dear Mr/Ms. Rivers:

In response to your letter of September 2, 2003, I am returning our Application by Foreign Corporation for Authorization to Transact Business in Florida. The signature of the registered agent has been added to page 1, Section 10.

Please let me know if any additional information is needed. Thank you.

Very truly yours,

FLACK + KURTZ

Patricia M. Leyden

Manager - Administrative Services

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT **BUSINESS IN FLORIDA**

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. Flack + Kurtz Inc.			
(Name of corporation; must include the word "INCORPOR words or abbreviations of like import in language as will cle	early indicate that it is a corporation instead of a		
natural person or partnership if not so contained in the name			
2. New York	3 52-225006	6	
(State or country under the law of which it is incorporated)	$\frac{52 - 225006}{\text{(FEI number, if applicable)}}$	<u>~</u>	
4. 6/23/2000	5. Perpetual		
(Date of incorporation)	(Duration: Year corp. will cease to exist or "perpetual")		
6. upon qualification			
(Date first transacted business in Florida. If corporation has (SEE SECTIONS 607.1	s not transacted business in Florida, insert "upon qualificati 1501, 607.1502 and 817.155, F.S.)	on.")	
7. 475 Fifth Avenue, New York, NY 10017	·		
(Principal office	address)		
Same	.		
(Current mailing	address)	·	
•			
8. Consutling engineering design services			
(Purpose(s) of corporation authorized in home state of	or country to be carried out in state of Florida)		
9. Name and street address of Florida registered age	nt: (P.O. Box or Mail Drop Box NOT acceptable)	SEP SEP	
Name: Corporation Service Company	·	19 J	
Office Address: 1201 Hays Street		RP 유 S S S S S S S S S S S S S S S S S S	
Tallahassee (City)	, Florida 32301	ORATION 111: 02	
(City)	(Zip code)	()	
10. Registered agent's acceptance:			

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

A. DIRECTORS			
Chairman: See attached officers,	/directors rider-	<u></u>	<u> </u>
Address:		· - -	
•			
•			
Vice Chairman:			
Address:	نانو		
	-		<u>.</u> .
Director:			
Address:	<u> </u>		
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Director:			
Address:		<u> </u>	
		v	<u> </u>
3. OFFICERS			
President: See attached officers/	directors rider		e \$
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Address:	<u> </u>	<u></u>	7 7 7 7
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Vice President:	2,	- ALEXANDER OF THE PROPERTY OF	<u> </u>
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ddress:			
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reasurer:			<u> </u>
ddress:		- 	
OTE: If necessary, you may attach an	addendum to the application listing a Vice Chairman, or any officer listed	TT.	_
	4	۔ د ۔	ication)
Morman D. Kurtz, Chairman	MARK Lebowit	a application 200	TINANCIAL
(1 yped or prime	MARK Lebow (T	g application) HC	er, Secy
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 Flack + Kurtz Inc.
 475 Fifth Avenue
 New York, NY 10017 212 532 9600

Officers and Directors

Norman D. Kurtz, Chairman Randy J. Meyers, President, CEO Mark V. Belgarde, Executive Vice Pres David Cooper, Executive Vice Pres Mark. B. Lebowitz, Chief Financial Officer, Secretary, Treasurer Alan E. Zlotkowski, Executive Vice Pres

Office Address

475 Fifth Avenue, New York, NY 10017 343 Sansome Street, San Francisco, CA 94104 343 Sansome Street, San Francisco, CA 94104 475 Fifth Avenue, New York, NY 10017 475 Fifth Avenue, New York, NY 10017

475 Fifth Avenue, New York, NY 10017

DIVISION OF CORPORATIONS

State of New York Department of State

I hereby certify, that the Certificate of Incorporation of FLACK + KURTZ INC. was filed on 06/23/2000, under the name of FLACK + KURTZ, INC., with perpetual duration, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is a subsisting corporation.

A Certificate of Amendment FLACK + KURTZ, INC., changing its name to FLACK + KURTZ INC., was filed 07/26/2000.

Witness my hand and the official seal of the Department of State at the City of Albany, this 22nd day of May

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