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#### TRANSMITTAL LETTER

Division of Corporations	
SUBJECT: Netflix, Inc.	
	ration - must include suffix)
Dear Sir or Madam:	
	for Authorization to Transact Business in Florida", to register the above referenced foreign corporation
Please return all correspondence concerning this ma	atter to the following:
Carole Payne	
(Nam	e of Person)
Netflix, Inc.	
(Firm	/Company)
970 University Avenue	
( <i>A</i>	Address)
Los Gatos, CA 95032	
(City/St	ate and Zip code)
For further information concerning this matter, plea	ase call:
Carole Payne at (408	) 399-1625
(Name of Person) (A	rea Code & Daytime Telephone Number)
STREET ADDRESS: Registration Section Division of Corporations 409 E. Gaines St. Tallahassee, FL 32399	MAILING ADDRESS: Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314
Enclosed is a check for the following amount:	
☐ \$70.00 Filing Fee	☐ \$78.75 Filing Fee & ☐ \$87.50 Filing Fee, Certified Copy Certificate of Status & Certified Copy

### APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

(State or country under the law of which it is incorporated)  4. 08/29/1997	Netflix, Inc.				
(State or country under the law of which it is incorporated)  4. 08/29/1997	words or abbre	viations of like import in language as will cle	early	indicate that it is a corporation instead of a	
(State or country under the law of which it is incorporated)  4. 08/29/1997	Delaware		3.	77-0467272	
(Date of incorporation)  (Date of incorporation)  (Duration: Year corp. will cease to exist or "perpetual")  6. Upon qualification (Date first transacted business in Florida. If corporation has not transacted business in Florida, insert "upon qualification.")  (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)  7. 970 University Avenue, Los Gatos, CA 95032  (Principal office address)  same  (Current mailing address)  8. See Attachment  (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)  9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable)  Name: NRAI Services, Inc.		y under the law of which it is incorporated)		(FEI number, if applicable)	
(Date of incorporation)  (Date of incorporation)  (Duration: Year corp. will cease to exist or "perpetual")  6. Upon qualification (Date first transacted business in Florida. If corporation has not transacted business in Florida, insert "upon qualification.")  (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)  7. 970 University Avenue, Los Gatos, CA 95032  (Principal office address)  same  (Current mailing address)  8. See Attachment  (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)  9. Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable)  Name: NRAI Services, Inc.	08/29/1997		5.	Perpetual	
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Office Address: 526 E. Park Avenue  Tallahassee , Florida 32301					
Office Address: 526 E. Park Avenue  Tallahassee , Florida 32301  (City) (Zip code)	Name:	NRAI Services, Inc.		<u> </u>	je <sup>ro</sup>
Tallahassee , Florida 32301 (City) (Zip code)	ffice Address:	526 E. Park Avenue			<u> </u>
(City) (Zip code)		Tallahassee		Florida 32301	-
		(City)		(Zip code)	•
10		(Name of corporators)  Name of corporators)  Delaware (State or countrate of the countrate	(Name of corporation; must include the word "INCORPOR words or abbreviations of like import in language as will cheatural person or partnership if not so contained in the name Delaware  (State or country under the law of which it is incorporated)  08/29/1997  (Date of incorporation)  Upon qualification  (Date first transacted business in Florida. If corporation has (SEE SECTIONS 607.1 970 University Avenue, Los Gatos, CA 95032  (Principal office same  (Current mailing  See Attachment  (Purpose(s) of corporation authorized in home state of the Name and street address of Florida registered age Name:  Name: NRAI Services, Inc.  Fince Address: 526 E. Park Avenue  Tallahassee	(Name of corporation; must include the word "INCORPORATE words or abbreviations of like import in language as will clearly natural person or partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and the person of partnership if not so contained in the name at pole and partnership if not so contained in the name at pole and partnership if not so contained in the name at pole and partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership if not so contained in the name at partnership in the name at	(Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.)  Delaware  (State or country under the law of which it is incorporated)  O8/29/1997  (Date of incorporation)  Upon qualification  (Date first transacted business in Florida. If corporation has not transacted business in Florida, insert "upon qualification.")  (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)  970 University Avenue, Los Gatos, CA 95032  (Principal office address)  same  (Current mailing address)  See Attachment  (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)  Name and street address of Florida registered agent: (P.O. Box or Mail Drop Box NOT acceptable)  Name: NRAI Services, Inc.  Tice Address: 526 E. Park Avenue  Tallahassee  , Florida 32301  (City)  Tallahassee  , Florida 32301  (Zip code)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

NRAI Services, Inc.

By: 2 Uma M. Hawanth, AST Slay
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

#### 12. Names and business addresses of officers and/or directors:

## A. DIRECTORS Chairman: See attached Address: \_\_\_\_ Vice Chairman: See attached Address: Director: See attached Address: Director: See attached Address: \_\_\_\_\_ B. OFFICERS President: See attached Address: \_\_\_\_\_ Vice President: See attached Address: \_\_\_\_\_ Secretary: See attached Address: Treasurer: See attached Address: \_\_\_\_\_ NOTE: If necessary, you/may attath an addendum to the application listing additional officers and/or directors. (Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application) 14. W. Barry McCarthy, Jr. (Typed or printed name and capacity of person signing application)

#### Attachment to

## Application by Foreign Corporation for Authoriation to Transact Business in Florida

#### 8. Purpose

The nature of the business or purposes to be conducted by the corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Delaware, as the same exists or may hereafter be amended.

#### Attachment to

## Application by Foreign Corporation for Authoriation to Transact Business in Florida

#### 12 Names and business addresses of officers and/or directors:

#### A. DIRECTORS

NAME BUSINESS ADDRESS		
Reed Hastings	Netflix, Inc. 970 University Avenue Los Gatos, CA 95032	
Richard N. Barton	Expedia Inc. 13810 SE Eastgate Way Suite 400 Bellevue, WA 98008	
Jay C. Hoag	Technology Crossover Ventures (TCV) 528 Ramona Street Palo Alto, CA 94301	."
A. Robert Pisano	Screen Actors Guild 5757 Wilshire Blvd. 8th Floor Los Angeles, CA 90036	
Michael Ramsay	TiVo Inc. 2160 Gold Street Alviso, CA 95002	
Michael N. Schuh	Foundation Capital 70 Willow Rd Suite 200 Menlo Park, CA 94025	

#### B. OFFICERS

NAME	TITLE	BUSINESS ADDRESS	
Reed Hastings	President, CEO	Netflix, Inc. 970 University Avenue Los Gatos, CA 95032	
W. Barry McCarthy Jr.	Secretary, CFO	Netflix, Inc. 970 University Avenue Los Gatos, CA 95032	
Thomas R. Dillon	VP, Operations	Netflix, Inc. 970 University Avenue Los Gatos, CA 95032	
Leslie J. Kilgore	VP, Marketing	Netflix, Inc. 970 University Avenue Los Gatos, CA 95032	

## Delaware

#### The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "NETFLIX, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE ELEVENTH DAY OF DECEMBER, A.D. 2002.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "NETFLIX, INC." WAS INCORPORATED ON THE TWENTY-NINTH DAY OF AUGUST, A.D. 1997.

AND I DO HERBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.



Warriet Smith Windson Secretary of State

AUTHENTICATION: 2138692

DATE: 12-11-02

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