

Document Number Only  
**F00000006561**

FILED  
NOV 27 PM 3:42  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

C T CORPORATION SYSTEM

Requestor's Name

660 East Jefferson Street

Address

Tallahassee, FL 32301 (850)222-1092

City

State

Zip

Phone

**CORPORATION(S) NAME**

100003476261--6

-11/27/00--01102--013

\*\*\*1150.00 \*\*\*1150.00

100003476261--6

-11/27/00--01102--012

\*\*\*\*\*78.75 \*\*\*\*\*78.75

*Westat, Inc.*

FILED  
NOV 27 PM 3:42  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

☒ Profit

☐ NonProfit

☐ Limited Liability Company

☒ Foreign

☐ Amendment

☐ Merge

☐ Dissolution/Withdrawal

☐ Mark

☐ Limited Partnership

☐ Annual Report

☐ Other

☐ Reinstatement

☐ Reservation

☐ Change of R.A.

☐ Limited Liability Partnership

☐ Fictitious Name

☐ Certified Copy

☐ Photo Copies

☒ CUS

☐ Call When Ready

☐ Call if Problem

☐ After 4:30

☒ Walk In

☐ Will Wait

☒ Pick Up

☐ Mail Out

Name
Availability
Document Examiner
Updater
Verifier
Acknowledgment
W.P. Verifier

11/27

PLEASE RETURN EXTRA COPY(S)

FILE STAMPED

THANKS

CONNIE BRYAN

RECEIVED  
NOV 27 PM 2:04  
DIVISION OF FILMS

*3/11/27*

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT  
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO  
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. Westat, Inc.

(Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION"  
words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a  
natural person or partnership if not so contained in the name at present.)

2. Delaware

(State or country under the law of which it is incorporated)

3. 84-0529566

(FEI number, if applicable)

4. 1963

(Date of incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. 01/01/99

(Date first transacted business in Florida.) (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)

7. 1650 Research Boulevard, Rockville, MD 20850

(Current mailing address)

8. Survey Research

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. **Name and street address of Florida registered agent:** (P.O. Box or Mail Drop Box **NOT** acceptable)

Name: C T Corporation System

Office Address: 1200 South Pine Island Road

Plantation, Florida, 33324

(Zip code)

10. **Registered agent's acceptance:**

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in  
this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply  
with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept  
the obligations of my position as registered agent.*

**CONNIE BRYAN**

**SPECIAL ASSISTANT SECRETARY**

(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the  
Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of  
which it is incorporated.

12. Names and addresses of officers and/or directors: (Street address **ONLY** - P.O. Box **NOT** acceptable)

**A. DIRECTORS (Street address only - P.O. Box NOT acceptable)**

Chairman: See attached addendum.

Address: \_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

**B. OFFICERS (Street address only - P.O. Box NOT acceptable)**

President: \_\_\_\_\_

Address: \_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. 

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. Peter R. Gill, Vice President

(Typed or printed name and capacity of person signing application)

00 NOV 27 PM 3:42  
FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Addendum

Westat, Inc.

1650 Research Boulevard, Rockville, MD 20850

**CORPORATE OFFICERS/VICE PRESIDENTS**

Joseph Waksberg - Chairman of the Board

Joseph A. Hunt - President and Treasurer

Thomas W. McKenna - Executive Vice President and Secretary

Stephen K. Dietz - Senior Vice President

Graham Kalton - Senior Vice President

Renee Slobasky - Senior Vice President

James E. Smith - Senior Vice President

Martha Berlin - Vice President

Gregory Binzer - Vice President

J. Michael Brick - Vice President

Jack Cahill - Vice President

Nancy Caldwell - Vice President

Patricia Cunningham - Vice President

Stephen Durako - Vice President

Brad Edwards - Vice President

Jonas Ellenberg - Vice President

Elizabeth Farris - Vice President

Peter Gill - Vice President

Lance Hodes - Vice President

Thomas E. Jones - Vice President

Linda Lannom - Vice President

Carla Maffeo - Vice President

David M. Maklan - Vice President

David Morganstein - Vice President

Carol Nesel - Vice President

Veronica F. Nieva - Vice President

Alexander Ratnofsky - Vice President

Michael Rhoads - Vice President

Keith Rust - Vice President

Jane Shepherd - Vice President

Donald Vicars - Vice President

Bruce Vivari - Vice President

Debra Vivari - Vice President

Pat Ward - Vice President

Nicholas Zill - Vice President

**BOARD OF DIRECTORS**

Joseph Waksberg - Chairman of the Board

Joseph A. Hunt - President

Thomas W. McKenna - Executive Vice President

**OPERATIONS COMMITTEE**

Joseph A. Hunt - President

Thomas W. McKenna - Executive Vice President

Stephen K. Dietz - Senior Vice President

Renee Slobasky - Senior Vice President

James E. Smith - Senior Vice President

Carla Maffeo - Vice President

David Morganstein - Vice President

Alexander Ratnofsky - Vice President

**TRUSTEES  
EMPLOYEE STOCK OWNERSHIP PLAN**

Edward C. Bryant - Chairman Emeritus

Joseph A. Hunt - President

**ADMINISTRATIVE COMMITTEE  
401(k) SAVINGS PLAN**

Thomas W. McKenna - Executive Vice President

FILED  
NOV 27 PM 3:42  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

State of Delaware  
Office of the Secretary of State

---

PAGE 1

FILED  
00 NOV 27 PM 3:42  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "WESTAT, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-SECOND DAY OF NOVEMBER, A.D. 2000.


AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.



0871560 8300

001587312

  
Edward J. Freel, Secretary of State  
AUTHENTICATION: 0809525

DATE: 11-22-00