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TRANSMITTAL LETTER

To: Qualification/Tax Lien Section
Division of Corporations

SUBJECT: The S/L/A/M Collaborative, Inc.
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida", "Certificate of Existence", and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

100003265991-3
-05/24/00--01108--008
*****78.75 *****78.75

Mr. Daniel S. Kantor, Assistant Treasurer
(Name of Person)

The S/L/A/M Collaborative, Inc.
(Firm/Company)

80 Glastonbury Boulevard
(Address)

Glastonbury, CT 06033-4415
(City/State/Zip)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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Should you need to call someone concerning this matter, please call:

Mr. Daniel S. Kantor at (860) 657-8077
(Name of Person) (Area Code & Daytime Telephone Number)

STREET ADDRESS:

Qualification/Tax Lien Section
Division of Corporations
409 E. Gaines St.
Tallahassee, FL 32399

MAILING ADDRESS:

Qualification/Tax Lien Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- \$70.00 Filing Fee \$78.75 Filing Fee & Certificate of Status \$78.75 Filing Fee & Certified Copy \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

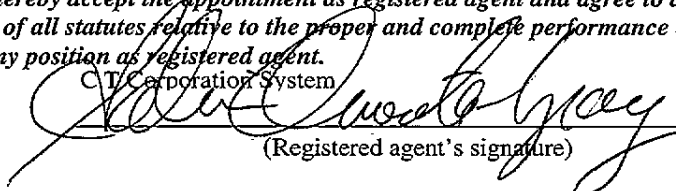
1. The S/L/A/M Collaborative, Inc.
(Name of corporation; must include the word "INCORPORATED", "COMPANY", "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present.)
2. Connecticut 3. 06-0950562
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. November 9, 1976 5. Perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")
6. April 2000
(Date first transacted business in Florida.) (SEE SECTIONS 607.1501, 607.1502 and 817.155, F.S.)
7. 80 Glastonbury Boulevard
Glastonbury, CT 06033-4415
(Current mailing address)

8. Architectural Design Services
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)
9. **Name and street address of Florida registered agent:** (P.O. Box or Mail Drop Box **NOT** acceptable)
- Name: C T Corporation System
- Office Address: 1200 South Pine Island Road
Plantation, Florida, 33324
(Zip code)

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10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

C T Corporation System

(Registered agent's signature)

SALVINA AMENTA-GRAY
SPECIAL ASSISTANT SECRETARY

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and addresses of officers and/or directors: (Street address **ONLY** - P.O. Box **NOT** acceptable)

A. DIRECTORS (Street address only - P.O. Box NOT acceptable)

Chairman: Mr. Bruce P. Arniel, FAIA

Address: 80 Glastonbury Boulevard

Glastonbury, CT 06033-4415

Vice Chairman: _____

Address: _____

Director: See Attached Addendum

Address: _____

Director: _____

Address: _____

B. OFFICERS (Street address only - P.O. Box NOT acceptable)

President: Mr. James M. McManus, FAIA

Address: 80 Glastonbury Boulevard

Glastonbury, CT 06033-4415

Vice President: _____

Address: _____

Secretary: Mr. Robert F. Pulito, AIA

Address: 80 Glastonbury Boulevard

Glastonbury, CT 06033-4415

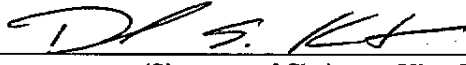
Treasurer: Mr. John P. Beveridge, AIA

Address: 80 Glastonbury Boulevard

Glastonbury, CT 06033-4415

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TALLAHASSEE FLORIDA

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors. - See Attached

13. 

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. Daniel S. Kantor, Assistant Treasurer

(Typed or printed name and capacity of person signing application)

The **S / L / A / M** Collaborative, Inc.
 Somerset Square
 80 Glastonbury Boulevard
 Glastonbury, Connecticut 06033-4415

Officers and Directors

TITLE	NAME	BUSINESS ADDRESS	RESIDENCE ADDRESS
12. Continued OFFICERS			
President	James M. McManus, FAIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	57 Palisade Terrace Glastonbury, CT 06033 860.657.3355
Treasurer	John P. Beveridge, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	18 River Road Essex, CT 06426 860.767.3072
Assistant Treasurer	Daniel S. Kantor	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	60 Chase Hollow Lane Glastonbury, CT 06033 860.659.5708
Secretary	Robert F. Pulito, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	89 Sunny Reach Drive West Hartford, CT 06117 860.232.5026
Assistant Secretary	Margaret A. LaVin	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	23 Livingston Street New Haven, CT 06511 203.624.3714
DIRECTORS			
All of the above except the Treasurer, Assistant Treasurer and the Assistant Secretary and the following:			
Chairman of the Board	Bruce P. Arneill, FAIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	15 Agawam Street Old Saybrook, CT 06475 860.388.2754
Director	James M. McManus, FAIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	57 Palisade Terrace Glastonbury, CT 06033 860.657.3355
Director	Steven W. Ansel, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	1134 Neipsic Road Glastonbury, CT 06033 860.659.8128
Director	F. Bradford Drake, AIA	1123 Zonolite Road NE, Suite 30 Atlanta, GA 30306-2016 404.853.5115	2085 East Lake Road NE Atlanta, GA 30307 404.687.1111
Director	William H. Karanian, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	42 Wildem Road Berlin, CT 06037 860.828.8607
Director	Robert F. Pulito, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	89 Sunny Reach Drive West Hartford, CT 06117 860.232.5026
Director	Joan L. Saba, AIA	80 Glastonbury Boulevard Glastonbury, CT 06033-4415 860.657.8077	144 Woodlawn Street Hamden, CT 06517 203.230.8365

FILED
 MAY 24 11:11 AM '11
 SOLELY BY
 ALAN ROSE

Office of the Secretary of the State of Connecticut

I, the Connecticut Secretary of the State,
and keeper of the seal thereof, DO HEREBY CERTIFY, that

THE S/L/A/M COLLABORATIVE, INC.

incorporated under the laws of Connecticut is in existence.



Secretary of the State

Date Issued: May 10, 2000

00 MAY 24 PM 11:13
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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