## 2004 FOR PROFIT CORPORATION ANNUAL REPORT

## FILED May 03, 2004 8:00 am Secretary of State

Daytime Phone #

DOCUI 1. Entity Nam NALCO C								
Principal Place ONDEO NALC NAPERVILLE,		Mailing Address ONDEO NALCO CENTER NAPERVILLE, IL 60563						
	lace of Business ST OLEHLROAD #, etc.	3. Mailing Address 1601 WEST 0 Suite, Apt. #, etc.	IEHL ROAM	01122004	Chg-P		4 (10/03)	
City & State	<b>→</b> ••••	City & State		4. FEI Numb	er			plied For
Zip	RVILLE IL Country	NAPERVILLE	Country	36-152			8.75 Add	ot Applicable
60563-1198 USA		60563-1198	VSA		of Status Desired		ee Require	
<del></del> _	6. Name and Address of Current	Registered Agent	Name	7. Name and	Address of New F	Registered A	gent	<del></del>
CT CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324			Street Ad	Street Address (P.O. Box Number is Not Acceptable)				
								<u>, , , , , , , , , , , , , , , , , , , </u>
			City			FL	Zip Cod	е
	ions of registered agent.							
SIGNATURE_	Signature, typed or printed name of registered agent	and title if applicable. (NOTE	E: Registered Agent signatu	re required when reinstating)		DATE		
SIGNATURE_	Signature, typed or printed name of registered agent  E NOW!!! FEE IS \$150.00 ay 1, 2004 Fee will be \$550.	9. Election Campai	ign Financing	\$5.00 May Be Added to Fees		DATE		· · ·
SIGNATUREFILIAfter Ma	E NOW!!! FEE IS \$150.00 ay 1, 2004 Fee will be \$550.	9. Election Campai Trust Fund Contr DIRECTORS	ign Financing ribution.	\$5.00 May Be Added to Fees	CHANGES TO OFF	FICERS AND		
FILL After Ma	E NOW!!! FEE IS \$150.00 ay 1, 2004 Fee will be \$550.	9. Election Campai Trust Fund Contr	ign Financing ribution.	\$5.00 May Be Added to Fees	/CHANGES TO OFF	FICERS AND	OIRECTOR ☐ Change	
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Officer & Director Report

NALCO COMPANY Address of all directors and officers: 1601 West Diehl Road Naperville, IL 60563-1198

State of Florida #836798

TERM DOES NOT EXPIRE DATE OF NEXT BOARD MEETING - March, 2005

Director Title

William H. Joyce Chairman of the Board

Leon D. Black Director Chinh E. Chu Director Richard A. Friedman Director Joshua J. Harris Director Sanjeev K. Mehra Director Paul H. O'Neil Director

<u>Officer</u> Title

William H. Joyce Chief Executive Officer Bradley J. Bell Executive Vice President, Chief Financial Officer, Treasurer

William J. Roe Executive Vice President, Chief Operating Officer Daniel M. Harker Senior Vice President, Supply Chain & eCommerce

Group V. P. & Managing Dir. Euro. Ops. & V. P. Global Equpt. Division Philippe Creteur

Mark W. Irwin Group Vice President, President, Paper Services Division

Group Vice President-President Pacific Division Louis L. Loosbrock Deborah C. Hockman Vice President - Environmental Health & Safety

Stephen N. Landsman Vice President, General Counsel & Corporate Secretary

William R. Radon Vice President, Information Technology & Chief Information Officer

Kimberly Moreland Tax Officer Bruno Lavandier Controller

Michael P. Murphy Assistant Corporate Secretary

**Assistant Treasurer** Anthony L. Powell

Mary E. deJonge Assistant Treasurer, Corporate Finance

Janet Schoo Assistant Treasurer, Credit

Assistant Treasurer, Insurance and Risk Management Florian J. Szmurlo

Michael K. Mrozak Assistant Controller, Financial Reporting