

FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00

PROFIT  
CORPORATION  
ANNUAL REPORT  
1996



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State  
DIVISION OF CORPORATIONS

DOCUMENT # 832011 (1)  
1. Corporation Name  
MATSUSHITA ELECTRIC CORPORATION OF AMERICA



Principal Place of Business  
1 PANASONIC WAY  
SECAUCUS, N J 07094

Mailing Address  
1 PANASONIC WAY  
TAX DEPT (31-1)  
SECAUCUS, N J 07094  
US

3. Date Incorporated or Qualified  
03/19/1974

3a. Date of Last Report  
03/22/1995

4. FEI Number  
36-2786846

Applied For  
Not Applicable

5. Certificate of Status Desired ☐ \$8.75 Additional Fee Required

6. Election Campaign Financing  
Trust Fund Contribution ☐ \$5.00 May Be Added to Fees

8. This corporation has liability for intangible tax under s 199.032, Florida Statutes ☐ Yes ☐ No

2. Principal Place of Business  
21 Suite, Apt. #, etc.  
22 City & State  
23 Zip  
24 Country

2a. Mailing Address  
26 Suite, Apt. #, etc.  
27 City & State  
28 Zip  
29 Country

9. Name and Address of Current Registered Agent

CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324

10. Name and Address of New Registered Agent

81 Name  
82 Street Address (P.O. Box Number is Not Acceptable)  
83  
84 City  
85 Zip Code  
FL

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and State if applicable

(NOTE: Registered Agent signature required when re-registering)

DATE

12. OFFICERS AND DIRECTORS

| TITLE | NAME                   | STREET ADDRESS   | CITY - ST - ZIP    | <input type="checkbox"/> DELETE |
|-------|------------------------|------------------|--------------------|---------------------------------|
| VP    | DILLON, JOSEPH P.      | ONE PANASONI WAY | SECAUCUS NJ        |                                 |
| CEO   | KUNIO, NAKAMURA        | 1 PANASONIC WAY  | SECAUCUS, NJ 07000 |                                 |
| VP    | TAKAO, TAKAHASHI       | 1 PANASONIC WAY  | SECAUCUS, NJ 07000 |                                 |
| AS    | WEINGARTEN, STEPHEN C. | 1 PANASONIC WAY  | SECAUCUS NJ        |                                 |
| PCO   | KRAFT, RICHARD A.      | 1 PANASONIC WAY  | SECAUCUS NJ        |                                 |
| S     | MARIN, ROBERT S.       | 1 PANASONIC WAY  | SECAUCUS NJ        |                                 |

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

| 1.1 TITLE | 1.2 NAME | 1.3 STREET ADDRESS | 1.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
|-----------|----------|--------------------|---------------------|-------------------------------------------------------------------|
| 2.1 TITLE | 2.2 NAME | 2.3 STREET ADDRESS | 2.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| 3.1 TITLE | 3.2 NAME | 3.3 STREET ADDRESS | 3.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| 4.1 TITLE | 4.2 NAME | 4.3 STREET ADDRESS | 4.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| 5.1 TITLE | 5.2 NAME | 5.3 STREET ADDRESS | 5.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| 6.1 TITLE | 6.2 NAME | 6.3 STREET ADDRESS | 6.4 CITY - ST - ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE:

TAKAO TAKAHASHI - TREASURER

01-18-96

201-392-4413

Date

Daytime Phone #

CR2E034 (12/95)

**MATSUSHITA ELECTRIC CORPORATION OF AMERICA**  
**FEIN: 36-2786846**  
**December 31, 1995 and March 31, 1996**

| <u>Title</u>          | <u>Name of Director/Officer</u> | <u>S.S.N.</u> | <u>Business Address</u>                        | <u>Director</u> | <u>Home Address</u>                                     |
|-----------------------|---------------------------------|---------------|------------------------------------------------|-----------------|---------------------------------------------------------|
| Chairman & CEO        | Kunio Nakamura                  | 147-82-7672   | One Panasonic Way<br>Secaucus, NJ 07094        | yes             | 200 Old Palisades Rd - Apt 2C<br>Fort Lee, NJ 07024     |
| President & COO       | Richard A. Kraft                | 305-28-6176   | One Panasonic Way<br>Secaucus, NJ 07094        | yes             | 375 North Valley Road<br>Barrington, IL 60010           |
| Vice-Pres & Treasurer | Takao Takahashi                 | 079-46-3822   | One Panasonic Way<br>Secaucus, NJ 07094        | yes             | 525 Rehill Court<br>Rivervale, NJ 07675                 |
| Vice-Pres             | F. Jack Pluckhahn               | 389-32-3122   | 1225 Northbrook Pkwy<br>Suwanee, GA 30174      | yes             | 9505 Huntcliff Trace<br>Atlanta, GA 30350               |
| Vice-Pres             | Joseph P. Dillon                | 050-32-5143   | One Panasonic Way<br>Secaucus, NJ 07094        | no              | 588 West Court<br>Scotch Plains, NJ 07076               |
| Vice-Pres             | Masanori Echigo                 | 357-72-3868   | 9377 West Grand Ave<br>Franklin Park, IL 60131 | yes             | 1400 Haar Lane<br>Elk Grove Village, IL 60057           |
| Vice-Pres             | William Schupp                  | 320-36-8721   | One Panasonic Way<br>Secaucus, NJ 07094        | no              | 360 West Shore Trail<br>Sparta, NJ 07871                |
| Vice-Pres & Secretary | Robert S. Marin                 | 113-34-5982   | One Panasonic Way<br>Secaucus, NJ 07094        | no              | 56 Circle Drive<br>Hastings-on-the-Hudson, NY 10706     |
| Asst Secy             | Stephen C. Weingarten           | 034-38-7093   | One Panasonic Way<br>Secaucus, NJ 07094        | no              | 14 Wildwood Road<br>Scarsdale, NY 10583                 |
| Honorary Chairman     | Masaharu Matsushita             | n/a           | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes             | n/a                                                     |
|                       | Toshinori Horiuchi              | 136-94-0368   | Two Panasonic Way<br>Secaucus, NJ 07094        | yes             | 7004 Blvd E - Galaxy Tower 37D<br>Cuttentberg, NJ 07093 |
|                       | Tadayuki Inoue                  | 151-80-5925   | One Panasonic Way<br>Secaucus, NJ 07094        | yes             | 205 Blanche Avenue<br>Harrington Park, NJ 07640         |
|                       | Steve L. Yuhua                  | 142-32-7564   | Two Panasonic Way<br>Secaucus, NJ 07094        | yes             | 17 Tived Lane<br>Edison, NJ 08837                       |
|                       | Yoichi Morishita                | n/a           | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes             | n/a                                                     |
|                       | Masayuki Matsushita             | n/a           | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes             | n/a                                                     |

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