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CORPORATION  
ANNUAL REPORT  
1995



FLORIDA DEPARTMENT OF STATE  
Sandra B. Morfitt  
Secretary of State  
DIVISION OF CORPORATIONS

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

95 MAR 22 PM 4:01

DOCUMENT # 832011 (1)  
1. Corporation Name  
MATSUSHITA ELECTRIC CORPORATION OF AMERICA

Principal Place of Business  
1 PANASONIC WAY  
SECAUCUS, N J 07094

Mailing Address  
1 PANASONIC WAY  
TAX DEPT (31-1)  
SECAUCUS, N J 07094  
US

DO NOT WRITE IN THIS SPACE.

3. Date Incorporated or Qualified 03/19/1974  
3a. Date of Last Report 04/20/1994  
4. FEI Number 36-2786846  
Applied For Not Applicable  
5. Certificate of Status Desired ☒ \$8.75 Additional Fee Required  
6. Election Campaign Financing Trust Fund Contribution ☐ \$5.00 May Be Added to Fees  
8. This corporation has liability for intangible tax under S. 199.032, Florida Statutes ☐ Yes ☐ No

2. Principal Place of Business  
21 Suite, Apt. #, etc.  
22 City & State  
23 Zip  
24 Country  
25  
26  
27  
28  
29  
30

9. Name and Address of Current Registered Agent  
CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324

10. Name and Address of New Registered Agent  
81 Name  
82 Street Address (P.O. Box Number is Not Acceptable)  
83  
84 City  
85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reappointing)

DATE

12. OFFICERS AND DIRECTORS

|                |                        |
|----------------|------------------------|
| TITLE          | VP                     |
| NAME           | PLUCKHAN, F. JACK      |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS NJ            |
| TITLE          | CEO                    |
| NAME           | KUNIO, NAKAMURA        |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS, NJ 00000     |
| TITLE          | VP                     |
| NAME           | TAKAO, TAKAHASHI       |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS, NJ 00000     |
| TITLE          | AS                     |
| NAME           | WEINGARTEN, STEPHEN C. |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS NJ            |
| TITLE          | PCO                    |
| NAME           | KRAFT, RICHARD A.      |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS NJ            |
| TITLE          | S                      |
| NAME           | MARIN, ROBERT S.       |
| STREET ADDRESS | 1 PANASONIC WAY        |
| CITY-ST-ZIP    | SECAUCUS NJ            |

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

|                    |                    |                                                                              |
|--------------------|--------------------|------------------------------------------------------------------------------|
| 1.1 TITLE          | VP                 | <input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition |
| 1.2 NAME           | Dillon, Joseph P.  |                                                                              |
| 1.3 STREET ADDRESS | One Panasonic Way  |                                                                              |
| 1.4 CITY-ST-ZIP    | Secaucus, NJ 07094 |                                                                              |
| 2.1 TITLE          |                    | <input type="checkbox"/> Change <input type="checkbox"/> Addition            |
| 2.2 NAME           |                    |                                                                              |
| 2.3 STREET ADDRESS |                    |                                                                              |
| 2.4 CITY-ST-ZIP    |                    |                                                                              |
| 3.1 TITLE          |                    | <input type="checkbox"/> Change <input type="checkbox"/> Addition            |
| 3.2 NAME           |                    |                                                                              |
| 3.3 STREET ADDRESS |                    |                                                                              |
| 3.4 CITY-ST-ZIP    |                    |                                                                              |
| 4.1 TITLE          |                    | <input type="checkbox"/> Change <input type="checkbox"/> Addition            |
| 4.2 NAME           |                    |                                                                              |
| 4.3 STREET ADDRESS |                    |                                                                              |
| 4.4 CITY-ST-ZIP    |                    |                                                                              |
| 5.1 TITLE          |                    | <input type="checkbox"/> Change <input type="checkbox"/> Addition            |
| 5.2 NAME           |                    |                                                                              |
| 5.3 STREET ADDRESS |                    |                                                                              |
| 5.4 CITY-ST-ZIP    |                    |                                                                              |
| 6.1 TITLE          |                    | <input type="checkbox"/> Change <input type="checkbox"/> Addition            |
| 6.2 NAME           |                    |                                                                              |
| 6.3 STREET ADDRESS |                    |                                                                              |
| 6.4 CITY-ST-ZIP    |                    |                                                                              |

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 110.07(2)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE: X

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

03/15/95

201-392-4413

Date

Telephone #

Takao Takahashi - Vice President & Treasurer

# MATSUSHITA ELECTRIC CORPORATION OF AMERICA

FEIN: 36-2786846

December 31, 1993 and March 31, 1994 and December 31, 1994

| Title                    | Name of Director/Officer | S.S.N.      | Business Address                               | Director | Home Address                                           |
|--------------------------|--------------------------|-------------|------------------------------------------------|----------|--------------------------------------------------------|
| Chairman<br>& CEO        | Emio Nakamura            | 147-82-7672 | One Panasonic Way<br>Secaucus, NJ 07094        | yes      | 200 Old Palisades Rd - Apt 3C<br>Fort Lee, NJ 07024    |
| President<br>& COO       | Richard A. Kraft         | 305-28-6176 | One Panasonic Way<br>Secaucus, NJ 07094        | yes      | 375 North Valley Road<br>Barrington, IL 60010          |
| Vice-Pres<br>& Treasurer | Takao Takahashi          | 079-46-3822 | One Panasonic Way<br>Secaucus, NJ 07094        | yes      | 525 Rehill Court<br>Riverside, NJ 07075                |
| Vice-Pres                | F. Jack Pluckhahn        | 389-32-3122 | 1854 Shackelford Ct<br>Norcross, GA 30093      | yes      | 9505 Buntcliff Trace<br>Atlanta, GA 30330              |
| Vice-Pres                | Joseph P. Dillon         | 050-32-5143 | One Panasonic Way<br>Secaucus, NJ 07094        | no       | 588 West Court<br>Scotch Plains, NJ 07076              |
| Vice-Pres                | Masamori Echigo          | 357-72-3868 | 9401 West Grand Ave<br>Franklin Park, IL 60131 | yes      | 1400 Haar Lane<br>Elk Grove Village, IL 60037          |
| Vice-Pres                | William Schupp           | 320-36-8721 | One Panasonic Way<br>Secaucus, NJ 07094        | no       | 360 West Shore Trail<br>Sparta, NJ 07871               |
| Vice-Pres<br>& Secretary | Robert S. Marlin         | 113-34-5982 | One Panasonic Way<br>Secaucus, NJ 07094        | no       | 56 Circle Drive<br>Hastings-on-the-Hudson, NY 10706    |
| Asst Secy                | Stephen C. Weingarten    | 054-38-7093 | One Panasonic Way<br>Secaucus, NJ 07094        | no       | 14 Wildwood Road<br>Scarsdale, NY 10583                |
| Honorary<br>Chairman     | Masabaru Matsushita      | n/a         | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes      | n/a                                                    |
|                          | Toshinori Horiuchi       | 136-94-0368 | Two Panasonic Way<br>Secaucus, NJ 07094        | yes      | 7004 Blvd E - Galaxy Tower 37D<br>Guttenberg, NJ 07033 |
|                          | Tadayuki Inoue           | 151-80-5925 | One Panasonic Way<br>Secaucus, NJ 07094        | yes      | 205 Blanche Avenue<br>Harrington Park, NJ 07640        |
|                          | Steve L. Yuhas           | 142-32-7564 | Two Panasonic Way<br>Secaucus, NJ 07094        | yes      | 17 Tived Lane<br>Edison, NJ 08837                      |
|                          | Yoichi Morishita         | n/a         | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes      | n/a                                                    |
|                          | Tadataru Yanamoto        | n/a         | 1006 Oaza Kadoma<br>Osaka 571, Japan           | yes      | n/a                                                    |