2004 FOR PROFIT CORPORATION **ANNUAL REPORT**

FILED Apr 12, 2004 8:00 am Secretary of State **DOCUMENT #829993** 1. Entity Name FEDERAL EXPRESS CORPORATION 04-12-2004 90304 039 ***150 00 Principal Place of Business Mailing Address 942 SOUTH SHADY GROVE ROAD 3610 HACKS CROSS ROAD **リエロエロエナナ** ATTN.: ANDREW PAALBORG MEMPHIS, TN 38125 MEMPHIS, TN 38120 3. Mailing Address 2. Principal Place of Business 942 S. Shady Grove Road Suite, Apt. #, etc. Suite, Apt. #, etc. 03252004 CR2E034 (10/03) Cha-P c/o Robert T. Molinet Applied For City & State City & State 4. FEI Number Memphis, 71-0427007 Not Applicable Zip Country Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 38120 USA 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent Name C T CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 City Zip Code 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. SIGNATURE. Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating) 9. Election Campaign Financing **\$5.00** мау Ве FILE NOW!!! FEE IS \$150.00 After May 1, 2004 Fee will be \$550.00 П Trust Fund Contribution. Added to Fees OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 10. 11. TITLE D ☐ Delete TITLE Change ☐ Addition CARTER, ROBERT B NAME NAME STREET ADDRESS 942 S. SHADY GROVE RD STREET ADDRESS CITY-ST-ZIP MEMPHIS, TN 38120 CITY-ST-7IP DC TITLE □ Delete ☐ Change ☐ Addition NAME SMITH, FREDERICK W NAME 942 SOUTH SHADY GROVE ROAD STREET ADDRESS STREET ADDRESS CITY-ST-ZIP CITY-ST-7IP MEMPHIS, TN 38120 ☐ Change ☐ Addition TITLE ☐ Delete TITLE BRONCZEK, DAVID J NAME NAME 3610 HACKS CROSS ROAD STREET ADDRESS STREET ADDRESS MEMPHIS, TN 38125 CITY-ST-ZIP CITY-ST-ZIP ☐ Delete TITLE ☐ Change ☐ Addition TITLE NAME GLENN, T. MICHAEL NAME 942 SOUTH SHADY GROVE ROAD STREET ADDRESS STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP MEMPHIS, TN 38120 TITLE ☐ Delete ☐ Change ☐ Addition NAME MOLINET, ROBERT T NAME STREET ADDRESS 942 S. SHADY GROVE RD STREET ADDRESS CITY-ST-ZIP MEMPHIS, TN 38120 CITY - ST - ZIE

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

TITLE

NAME

STREET ADDRESS

☐ Delete

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

SIGNATURE: _

DUCKER, MICHAEL L

MEMPHIS, TN 38125

3610 HACKS CROSS ROAD

TITLE

NAME STREET ADDRESS

CITY-ST-ZIP

Robert T. Molinet

☐ Addition

☐ Change

<u>Name</u>	Title	Business Address
Robert L. Rachor, Jr.	Vice President - Safety and Airworthiness	3131 Democrat Road Memphis, TN 38118
Dennis P. Roche	Vice President - Compensation/ Benefits/Communications	3660 Hacks Cross Road Memphis, TN 38125
Cathy D. Ross	Vice President - Express Financial Planning	3620 Hacks Cross Road Memphis, TN 38125
David J. Ross	Vice President - Northern Pacific Region	16 Ichiban-Cho Chiyoda-Ku, Tokyo 102, Japan
Antje Schuett-Fahrenkrog	Vice President - Central and Eastern European	AM Forsthaus 9-11 63263 Gravenbruch Hessen, Germany
Glenn D. Sessoms	Vice President/General Manager - Air, Ground & Freight Services - South	1790 Kirby Parkway Memphis, TN 38138
David W. Slipper	Vice President - Planning, Engineering and Operations Support	St. Goedeleplein 1000 Brussels Belgium
David C. Slonim	Vice President - Line Maintenance	3131 Democrat Road Memphis, TN 38118
Graham R. Smith	Vice President - Properties and Facilities	3680 Hacks Cross Road Memphis, TN 38125
Arthur Stanley	Vice President - Ground Operations	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Pina Starnino	Vice President - Customer Service	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Karl O. Stingily	Vice President - Worldwide Revenue Operations	2005 Corporate Avenue Memphis, TN 38132
Malcolm T. Sullivan	Vice President - Marketing and Communications	88 Queensway Road Hong Kong

Federal Express Corporation

DIRECTORS

Frederick W. Smith Chairman of the Board

942 South Shady Grove Road, Memphis, TN 38120

David J. Bronczek

3610 Hacks Cross Road, Memphis, TN 38125

Robert B. Carter

942 South Shady Grove Road, Memphis, TN 38120

Michael L. Ducker

3610 Hacks Cross Road, Memphis, TN 38125

T. Michael Glenn

942 South Shady Grove Road, Memphis, TN 38120

Alan B. Graf, Jr.

942 South Shady Grove Road, Memphis, TN 38120

Kenneth R. Masterson

942 South Shady Grove Road, Memphis, TN 38120

David F. Rebholz

3610 Hacks Cross Road, Memphis, TN 38125

Christine P. Richards

942 South Shady Grove Road, Memphis, TN 38120

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<u>Name</u>	<u>Title</u>	Business Address
David J. Bronczek	President and Chief Executive Officer	3610 Hacks Cross Road Memphis, TN 38125
Michael L. Ducker	Executive Vice President - International	3610 Hacks Cross Road Memphis, TN 38125
David F. Rebholz	Executive Vice President - Operations and Systems Support	3610 Hacks Cross Road Memphis, TN 38125
Donald O. Barber	Senior Vice President - Air Operations	3610 Hacks Cross Road Memphis, TN 38125
R. Larry Brown	Senior Vice President and Chief Human Resources Officer	3610 Hacks Cross Road Memphis, TN 38125
Juan N. Cento	Senior Vice President/ International President - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
David L. Cunningham, Jr.	Senior Vice President - Asia/ Pacific	88 Queensway Hong Kong
Robert W. Elliott	Senior Vice President/ International President - Europe, Middle East and Africa Division	St. Goedeleplein 1000 Brussels Belgium
Leonard B. Feiler	Senior Vice President - Central Operations Planning/CSSD Support	3610 Hacks Cross Road Memphis, TN 38125
William J. Logue	Senior Vice President - Air- Ground and Freight Services, US	3610 Hacks Cross Road Memphis, TN 38125
Kenneth A. May	Senior Vice President - Domestic Ground Operations	3610 Hacks Cross Road Memphis, TN 38125
M. Rush O'Keefe, Jr.	Senior Vice President and General Counsel	3620 Hacks Cross Road Memphis, TN 38125

<u>Name</u>	<u>Title</u>	Business Address
Tracy G. Schmidt	Senior Vice President and Chief Financial Officer	3610 Hacks Cross Road Memphis, TN 38125
Dianne M. Stokely	Senior Vice President - Customer Service/Operations Support	3610 Hacks Cross Road Memphis, TN 38125
Rajesh Subramaniam	Senior Vice President - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Mark R. Allen	Vice President - Legal - Europe, Middle East and Africa	St. Goedeleplein 1000 Brussels, Belgium
John W. Allison	Vice President - Human Resources - Asia/Pacific	88 Queensway Road Hong Kong
Julio C. Barrionuevo	Vice President - Finance Planning & Analysis - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
Robert J. Bennett	Vice President - Training and Safety	3670 Hacks Cross Road Memphis, TN 38125
Terry R. Benton	Vice President -Sales - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
David Binks	Vice President - Sales - Europe, Middle East and Africa	St. Goedeleplein 1000 Brussels, Belgium
Mark S. Blair	Vice President - Engineering and Planning	3131 Democrat Road Memphis, TN 38118
Linda C. Brigance	Vice President - Information Technology - Asia/Pacific	88 Queensway Road Hong Kong
Roby G. Brown	Vice President - Mexico/Central America Operations	Av. Vasco De Quiroga 2999 Col. Pena Blanca Sante Fe, Distrito Federal Cp01207 Mexico City Df Mexico
Shannon A. Brown	Vice President - Human Resources Services/Chief Diversity Officer	3660 Hacks Cross Road Memphis, TN 38125

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<u>Name</u>	<u>Title</u>	Business Address
Scott K. Bunker	Vice President - Planning and Engineering Support	3620 Hacks Cross Rd Memphis, TN 38125
Alain Chaille	Vice President - Operations - Southern Europe	Zone D'entretien Route De L'arpenteur, Bp 10156 95702 Roissy cdg Cedex, France
Ka-Leung Chan	Vice President - China and Mid-Pacific	4 Des Voeux Road Hong Kong
Bruce B. Cheever II	Vice President - Flight Operations	3131 Democrat Road Memphis, TN 38118
Jay L. Cofield	Vice President and Controller/ Worldwide	3630 Hacks Cross Road Memphis, TN 38125
Julio Colomba	Vice President - South American Operations	701 Waterford Way Miami, FL 33126
Douglas A. Cook	Vice President - Finance, Planning & Administration - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Michael B. Cukor	Vice President - Base Maintenance	3131 Democrat Road Memphis, TN 38118
Andrew J. da Roza	Vice President - Legal & Regulatory	88 Queensway Road Hong Kong
Thomas J. Doherty	Vice President/General Manager - Air, Ground & Freight Services - East	1 Penn Plaza, 51 st Floor New York, NY 10119
Thomas F. Donaldson, Jr.	Vice President - Regulatory Affairs	3620 Hacks Cross Road Memphis, TN 38125
Paul A. Evans	Vice President - Marketing and Communications	St. Goedeleplein 1000 Brussels, Belgium
John E. Formisano	Vice President - Vehicle & GSE Maintenance	2007 Corporate Avenue Memphis, TN 38132

<u>Name</u>	Title	Business Address
Clifford J. Hardt	Vice President - Strategic Projects	3630 Hacks Cross Road Memphis, TN 38125
Sheila T. Harrell	Vice President - Global Services Strategic	3796 Lamar Avenue Memphis, TN 38118
William P. Henrikson	Vice President - Corporate Security	3610 Hacks Cross Road Memphis, TN 38125
Cynthia L. Henson	Vice President - Quality Operations & Customer Support	3670 Hacks Cross Road Memphis, TN 38125
Paul J. Herron	Vice President - Postal Transportation and Customer Engineering	3610 Hacks Cross Road Memphis, TN 38125
Thomas L. Holland	Vice President - Finance - Asia /Pacific	88 Queensway Road Hong Kong
Clifford P. Johnson	Vice President - Strategic Projects	3620 Hacks Cross Road Memphis, TN 38125
Elise L. Jordan	Vice President - Express Financial Planning	3620 Hacks Cross Road Memphis, TN 38125
Eric L. Keane	Vice President - Information Technology - Europe, Middle East & Africa	Airport Building 119 B-1820 Melsbroek, Belgium
Charles E. Kennedy	Vice President - Legal - Latin America and Caribbean	701 Waterford Way Miami, Fl 33126
Kenneth F. Koval	Vice President - Finance - Europe, Middle East and Africa	St. Goedeleplein 14 1000 Brussels, Belgium
Amy E. Langston	Vice President - Regional & Support Operations/Planning and Engineering	3680 Hacks Cross Road Memphis, TN 38125
Marco W. Lee	Vice President - Sales - Asia/Pacific Division	10 th Floor Aetner Tower 107 Zun Yi South Road Shanghai, China

<u>Name</u>	<u>Title</u>	Business Address
Connie Lewis Lensing	Vice President - Litigation	3620 Hacks Cross Road Memphis, TN 38125
Stephen P. Liberto	Vice President - Global Trade Services, US/International	3650 Hacks Cross Road Memphis, TN 38125
Lisa S. Lisson	Vice President - Sales & Marketing - Canada	5985 Explorer Drive Mississauga, Ontario Canada L4W 5K6
Thomas E. Lynch	Vice President - Regional Operations	1 Century Drive Parsippany, NJ 07054
Donald W. Maliniak	Vice President - Labor Relations	3620 Hacks Cross Road Memphis, TN 38125
Susan Matthews	Vice President - Express Business Systems	3630 Hacks Cross Road Memphis, TN 38125
Mary H. McDaniel	Vice President - Material/ Strategic Sourcing	3131 Democrat Road Memphis, TN 38118
Sean S. McNamee	Vice President - Legal/Human Resources	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Douglas J. McKenna	Vice President and General Manager - Air, Ground & Freight Services - East	One Penn Plaza New York, NY 10119
Bennett T. Merida	Vice President - Regional Operations	1790 Kirby Pkwy Memphis, TN 38138
John S. Miles	Vice President - Human Resources - Europe, Middle East and Africa	St. Goedeleplein 14 1000 Brussels, Belgium
Michael T. Mitchell	Vice President - Express Strategic Planning	3610 Hacks Cross Road Memphis, TN 38125
Desmond J. Morgan	Vice President - Operations Northern Europe	Stansted Airport, Cargo Area South Stansted CM248QJ Great Britain

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<u>Name</u>	<u>Title</u>	Business Address
James R. Muhs, Sr.	Vice President - GNP/Operations Control	3680 Hacks Cross Road Memphis, TN 38125
Francis M. Murkowski	Vice President - Marketing - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
Thomas W. O'Hearn	Vice President - Regional Operations	2601 Main Street Irvine, CA 92614
Hamdi A. Osman	Vice President - Middle East Operations	Dubai World Trade Center Dubai, United Arab Emirates
Reginald Owens, Sr.	Vice President - Memphis/Night	2903 Sprankle Drive Memphis, TN 38118
Robert A. Palmer	Vice President/General Manager - Air, Ground & Freight Services - Central	6311 Air Way Drive Indianapolis, IN 46241
Cary C. Pappas	Vice President - Call Center Operations	3796 Lamar Avenue Memphis, TN 38118
James R. Parker	Vice President - Aircraft Acquisitions and Supplemental Air Operations	2892 Business Park Drive Memphis, TN 38118
Mark D. Patterson	Vice President - Sales - Asia/Pacific	88 Queensway Hong Kong
Michael K. Pigors	Vice President/General Manager - AGFS West	2100 Main Street Huntington Beach, CA 92648
Roger A. Podwoski	Vice President - Business Development Planning and Analysis - Air-Ground and Freight Services	3640 Hacks Cross Road Memphis, TN 38125
Adam Psarianos	Vice President - Memphis/Day	2903 Sprankle Drive Memphis, TN 38118

<u>Name</u>	Title	Business Address
Matthew Thornton III	Vice President - Regional Operations	1100 Lake Cook Road, 4 th Floor Buffalo Grove, IL 60089
Ronald D. Wickens	Vice President - Special Projects	3680 Hacks Cross Road Memphis, TN 38125
Kenneth L. Willoughby	Vice President/General Manager - Air-Ground and Freight Services - Central	1100 Lake-Cook Road Buffalo Grove, IL 60089
Dennice A. Wilson	Vice President - Planning & Analysis - Asia/Pacific	88 Queensway Road Hong Kong
Peter P. Yin	Vice President - South Pacific Operations	300 Beach Road Singapore 199555, Singapore
George C. Zettler	Vice President - International Customer Services	3640 Hacks Cross Road Memphis, TN 38125
Robert T. Molinet	Secretary	942 South Shady Grove Road Memphis, TN 38120
Mark R. Allen	Assistant Secretary	St. Goedeleplein 1000 Brussels, Belgium
Cary Blancett	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
Andrew J. da Roza	Assistant Secretary	88 Queensway Road Hong Kong
James H. Ferguson	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
David A. Glauber	Assistant Secretary	St. Goedeleplein 1000 Brussels, Belgium
Robert D. Henning	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120

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<u>Name</u>	<u>Title</u>	Business Address
John J. Lumley-Holmes	Assistant Secretary	300 Beach Road #26-01/06 The Concourse Singapore 199555, Singapore
Charles E. Kennedy	Assistant Secretary	701 Waterford Way Miami, FL 33126
Andrew S. Lynn	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
Adrian Wai-Lim Or	Assistant Secretary	4 Des Voeux Road 4/F Standard Chartered Bank Building Hong Kong
Christine P. Richards	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120
Joseph L. Schiffhouer	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120
John W. Bell	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Michael D. Fryt	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
John D. Hartney	Assistant Treasurer	942 S. Shady Grove Road Memphis, TN 38120
David G. Hinske	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Robert D. Mitchell	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
Hugh A. Skinner	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
Burnetta B. Williams	Vice President and Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120

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Federal Express Corporation

<u>Name</u>

<u>Title</u>

Business Address

Charlotte S. Thoni

Assistant Controller

3630 Hacks Cross Road Memphis, TN 38125

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