

**2003 FOR PROFIT CORPORATION  
UNIFORM BUSINESS REPORT (UBR)**


**FILED**  
**Apr 28, 2003 8:00 am**  
**Secretary of State**

04-28-2003 90534 017 \*\*\*150.00

04/28/2003 AT

**DOCUMENT # 814544**

1. Entity Name  
**CARGILL, INCORPORATED**



Principal Place of Business  
**15407 MCGINTY ROAD  
WAYZATA MN 55391  
US**

Mailing Address  
**P.O. BOX 5626 MS 26  
MINNEAPOLIS MN 55440-5626  
US**



2. Principal Place of Business  
Suite, Apt. #, etc.

3. Mailing Address  
Suite, Apt. #, etc.

CHECK HERE IF MAKING CHANGES

City & State  
Zip Country

4. FEI Number **41-0177680**  
Applied For  
 Not Applicable

5. Certificate of Status Desired  **\$8.75 Additional Fee Required**

6. Name and Address of Current Registered Agent  
**CT CORPORATION SYSTEM  
1200 S. PINE ISLAND ROAD  
PLANTATION FL 33324**

7. Name and Address of New Registered Agent  
Name  
Street Address (P.O. Box Number is Not Acceptable)  
City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE \_\_\_\_\_ (NOTE: Registered Agent signature required when reinstating) DATE \_\_\_\_\_

**FILE NOW!!! FEE IS \$150.00**  
**After May 1, 2003 Fee will be \$550.00**  
**Make Check Payable to Florida Department of State**

9. Election Campaign Financing Trust Fund Contribution.  **\$5.00 May Be Added to Fees**

10. OFFICERS AND DIRECTORS	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>VP HALBACH, PATRICE H 15407 MCGINTY RD WAYZATA MN 55391</b> <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>AS SMITH JEANNE Y 15615 MCGINTY ROAD WAYZATA MN</b> <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>T VEAZEY, WILLIAM W. 15615 MCGINTY RD WAYZATA MN</b> <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>PCOO PAGE, GREGORY R 15615 MCGINTY ROAD WAYZATA MN 55391</b> <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>CCEO STALEY, WARREN R 15615 MCGINTY RD WAYZATA MN 55391</b> <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>AVP LUNDEEN, LILLIAN I 15407 MCGINTY RD WAYZATA MN 55391</b> <input type="checkbox"/> Delete

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>PLEASE SEE ATTACHED LIST OF ALL OFFICERS AND DIRECTORS</b> <input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

**SIGNATURE: *James R. Clemens* JAMES R. CLEMENS, ASS'T. VICE PRESIDENT** 04-22-03  
Date: \_\_\_\_\_ Daytime Phone # **952-742-6419**

CR2E034 (10/02)

ATTACHMENT  
10082034  
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Cargill, Incorporated

03/18/2003

**DIRECTORS**

Michael H. Armacost  
F. Guillaume Bastiaens  
Martha MacMillan Bennett  
Susan M. Cargill  
Arthur D. Collins, Jr.  
Livio D. DeSimone  
S. Curtis Johnson  
Richard M. Kovacevich  
Marianne C. Liebmann  
Robert L. Lumpkins  
John C. MacMillan  
John H. MacMillan, IV  
Gregory R. Page  
David W. Raisbeck  
Warren R. Staley  
Lucy C. MacMillan Stitzer  
Michael W. Wright

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Director

THE BUSINESS ADDRESS FOR ALL OFFICERS  
AND DIRECTORS IS:

15407 MC GINTY RD  
WAYZATA, MN 55391

**CORPORATE OFFICERS**

Warren R. Staley  
Gregory R. Page  
Robert L. Lumpkins  
F. Guillaume Bastiaens  
David W. Raisbeck  
Fredric W. Corrigan  
David M. Larson  
Robbin S. Johnson  
David W. Rogers  
William A. Buckner  
John E. Geisler  
James N. Haymaker  
John D. March  
K. Scott Portnoy  
Steven C. Euller  
Ronald L. Christenson  
Rita J. Heise  
Galen G. Johnson  
James T. Prokopanko  
Bonnie E. Raquet  
Frank L. Sims  
Nancy P. Siska  
William W. Veazey

Chairman of the Board and Chief Executive Officer  
President and Chief Operating Officer  
Vice Chairman and Chief Financial Officer  
Vice Chairman  
Vice Chairman  
Executive Vice President  
Executive Vice President  
Senior Vice President, Director of Corporate Affairs  
Senior Vice President  
Corporate Vice President  
Corporate Vice President  
Corporate Vice President  
Corporate Vice President  
Corporate Vice President  
Corporate Vice President, General Counsel and Corporate Secretary  
Corporate Vice President and Chief Technology Officer  
Corporate Vice President, Information Technology  
Corporate Vice President and Controller  
Corporate Vice President, Cargill Procurement  
Corporate Vice President, Public Affairs  
Corporate Vice President, Transportation and Product Assurance  
Corporate Vice President, Human Resources  
Corporate Vice President and Treasurer

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Cargill, Incorporated

James E. Van Valkenburg  
Michael J. Wilczynski

Assistant Vice President, Tax and Customs  
Assistant Vice President, Tax and Customs

Jody L. Horner  
Rae A. Lesmeister  
David W. Wessling  
David J. Ferris  
Sue A. Sjeklocha

Vice President, Human Resources  
Vice President, Human Resources  
Vice President, Human Resources  
Assistant Vice President, Human Resources  
Assistant Vice President, Human Resources

James A. Dolynchuk  
Michael L. Mullins  
Daniel R. Pearson  
Peter A. Sidney  
Van A. Yeutter

Assistant Vice President, Public Affairs  
Assistant Vice President, Public Affairs  
Assistant Vice President, Public Affairs  
Assistant Vice President, Public Affairs  
Assistant Vice President, Public Affairs

James S. Hield

Vice President, Marketing Services

Jeanne E. McCaherty  
Carol H. Pletcher  
Ian C. Purtle

Vice President, Technology Development Center for Food  
Vice President, Corporate Innovation  
Vice President, Process Research

Robert D. Beach

Vice President and Assistant Treasurer, Investor Relations

John J. McCabe

Vice President, Office Services

Philip C. Forve

Assistant Vice President, Business Excellence

D. Ben Boyum  
Jerry D. Havemann  
Alistair D. Jacques  
Harvey J. Kapsner

Vice President, Information Technology  
Vice President, Cargill I/T Services  
Vice President, Infrastructure Delivery Organization  
Vice President, Information Technology, Applications Delivery Organization

Jenny L. Verner

Vice President, Supply Chain Management

Joseph P. Botos

Vice President, Corporate Environment, Health and Safety

Bernard J. Cerles  
Scott J. Montgomery  
H. S. Muralidhara  
Robert E. Siegert  
Petrus Zaal

Vice President, Biotechnology Plant Operations  
Vice President, Dry Milling and Juice Plant Operations  
Vice President, Process Technology Plant Operations  
Vice President, Sweeteners and Starch Plant Operations  
Vice President, Oilseed Plant Operations

Jerry R. Rose

President, McDonalds Business Unit

Richard T. Wyatt  
Catherine A. Gump  
Michael D. Middleton  
Peter J. Richter  
Peter Cochrane

Senior Vice President, Strategic Account Management  
Vice President, Strategic Account Management  
Vice President, Strategic Account Management  
Vice President, Strategic Account Management  
Assistant Vice President, Strategy and Business Development

**AG PRODUCER SERVICES  
PLATFORM**

James T. Prokopanko

Senior Vice President, Ag Producer Services

# ATTACHMENT

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Cargill, Incorporated

James T. Kubczak	Assistant Vice President, Cargill Food & Pharma Specialties North America
Thomas E. Luallen	Assistant Vice President, Cargill Food & Pharma Specialties North America
Ted E. Ziemann	President, Health and Food Technologies
Kenneth A. Yoerg	Vice President, Health and Food Technologies
Terry R. Daily	Assistant Vice President, Health and Food Technologies
Paul A. Hillen	Vice President, Food System Design
Bruce J. Leslie	Vice President, Food System Design
Gilbert R. Leveille	Vice President, Technology, Food System Design
Mary L. Thompson	Vice President, Soy Protein Solutions

## GRAIN AND OILSEED SUPPLY CHAIN PLATFORM

William M. Hale	Senior Vice President, Grain & Oilseed Supply Chain North America
Richard R. Calhoun	Vice President, Grain & Oilseed Supply Chain North America
Donald A. Hilger	Vice President, Grain & Oilseed Supply Chain North America
Douglas E. Punke	Vice President, Grain & Oilseed Supply Chain North America
Mark A. Stonacek	Vice President, Grain & Oilseed Supply Chain North America
James T. Sutter	Vice President, Grain & Oilseed Supply Chain North America
John W. Von Stein	Vice President, Information Technology, Grain & Oilseed Supply Chain North America and Ag Producer Services
Andy K. Augustine	Assistant Vice President and Controller, Grain & Oilseed Supply Chain North America
Randall L. Christy	Assistant Vice President, Grain & Oilseed Supply Chain North America
Warren S. Feather	Assistant Vice President, Grain & Oilseed Supply Chain North America
Paul E. Hammes	Assistant Vice President, Grain & Oilseed Supply Chain North America
R. Chris Potter	Assistant Vice President, Grain & Oilseed Supply Chain North America
Michael L. Ricks	Assistant Vice President, Grain & Oilseed Supply Chain North America
Rachel K. Roen	Assistant Vice President, Grain & Oilseed Supply Chain North America
Peter J. Rowe	Assistant Vice President, Grain & Oilseed Supply Chain North America
Steven A. Smalley	Assistant Vice President, Grain & Oilseed Supply Chain North America

## HORIZONS PLATFORM

Kurtis E. Miller	Assistant Vice President, Industrial Oils and Lubricants
Kenneth E. Ekstrom	President, Feed Applications

## MEAT SOLUTIONS PLATFORM

Zay W. Gilbreath	President, Caprock Cattle Feeders
Alan D. Smith	Vice President, Caprock Cattle Feeders
Larry K. Lewallen	Assistant Vice President and Controller, Caprock Cattle Feeders
Hugh G. Dorminy	Vice President, Cargill Pork
John J. O'Carroll	President, Turkey Products
Andrew B. Southerly	Senior Vice President, Turkey Products
H. Steven Willardsen	Senior Vice President, Turkey Products
Paul E. Lawrence	Vice President, Turkey Products
David Barocco	Assistant Vice President, Turkey Products
Peter B. Brown	Assistant Vice President, Turkey Products

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Cargill, Incorporated

Pablo S. Gaito	Assistant Vice President, Dry Corn Ingredients
James E. Krienke	Assistant Vice President and Controller, Dry Corn Ingredients
Frederick C. Piel, Jr.	Assistant Vice President, Dry Corn Ingredients
Bruce L. Smith	Assistant Vice President, Dry Corn Ingredients
Gary Q. Yee	Senior Vice President, Horizon Milling
Brett H. Beadleson	Vice President, Horizon Milling
Steven P. Lattu	Vice President and Controller, Horizon Milling
James A. Madich	Vice President, Horizon Milling
George J. Schember	Vice President, Horizon Milling
Sheryl Stennett	Vice President, Horizon Milling
Randall A. Brown	Assistant Vice President, Horizon Milling
John P. Olive, Sr.	Assistant Vice President, Horizon Milling
Patrick S. Rogers	Assistant Vice President, Horizon Milling
Douglas E. Eden	President, Malt Americas
James D. Ringo	Senior Vice President, Malt Americas
John T. Renz	Vice President, Malt Americas
Todd D. Bunes	Assistant Vice President and Controller, Malt Americas

**RETAIL FOOD SERVICE SOLUTIONS  
PLATFORM**

Lee B. Skold	Senior Vice President, Retail Food Service Solutions
Thomas P. Abrahamson	Vice President, Cargill Juice

**RISK MANAGEMENT FINANCIAL  
SOLUTIONS PLATFORM**

Wendell Spence	President, Trade and Structured Finance
David E. Dines	President, Risk Management
Brent C. Bechtle	Vice President, Risk Management
Jeffrey M. Goldstein	Vice President, Risk Management
Jeffrey C. Seeley	Vice President, Risk Management
Jeffery D. Leu	President, Value Investment
David L. Gabriel	President, Cargill Power & Gas Markets
Richard B. Davenport	Vice President, Cargill Power & Gas Markets
Gaston Garrido III	Vice President, Cargill Power & Gas Markets
Bret S. Jones	Vice President, Cargill Power & Gas Markets
Bruce J. Feist	Assistant Vice President, Cargill Power & Gas Markets
John F. McGreavey	Assistant Vice President, Cargill Power & Gas Markets
Andrew J. Thanos	Assistant Vice President, Cargill Power & Gas Markets
Jean-Francois Muse	Assistant Vice President, Energy Risk Management
Bryan D. Price	Assistant Vice President, Cargill Petroleum
Nicholas W.J. Summers	Assistant Vice President, Cargill Petroleum
Patrick C. Bennett	Assistant Vice President, Sugar

James E. Echols	President, Cotton
Gerald C. Marshall	Senior Vice President, Cotton
Gary W. Taylor	Senior Vice President, Cotton
Richard L. Clarke	Vice President, Cotton
C. Wendell Kruse	Vice President, Cotton