

**2001 UNIFORM BUSINESS REPORT (UBR)**

**FILED**  
**May 10, 2001 8:00 am**  
**Secretary of State**

0086793

05-10-2001 90158 006 \*\*\*\*61.25

**DOCUMENT # 809076**  
 1. Entity Name  
**TEACHERS INSURANCE AND ANNUITY ASSOCIATION OF AM**

Principal Place of Business <b>730 THIRD AVENUE NEW YORK NY 10017</b>	Mailing Address <b>730 THIRD AVENUE NEW YORK NY 10017</b>
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2. Principal Place of Business Suite, Apt. #, etc.	3. Mailing Address Suite, Apt. #, etc.
City & State	City & State
Zip	Country



DO NOT WRITE IN THIS SPACE

4. FEI Number <b>13-1624203</b>	Applied For <input type="checkbox"/> Not Applicable
5. Certificate of Status Desired <input type="checkbox"/>	<b>\$8.75</b> Additional Fee Required

6. Name and Address of Current Registered Agent <b>METZ, STEPHEN W 318 NORTH MONROE ST. TALLAHASSEE FL 32301</b>	7. Name and Address of New Registered Agent Name Street Address (P.O. Box Number is Not Acceptable) City <b>FL</b> Zip Code
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8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the state of Florida.

SIGNATURE \_\_\_\_\_ (NOTE: Registered Agent signature required when reinstating) DATE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable.

<b>FILE NOW: FEE IS \$61.25</b>	9. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/> <b>\$5.00</b> May Be Added to Fees	<b>Make Check Payable to Department of State</b>
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10. OFFICERS AND DIRECTORS		11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 10	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>PCEO BIGGS, JOHN H. 730 THIRD AVENUE NEW YORK NY 10017</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>TR ALEXANDER, DAVID 333 COLLEGE WAY CLARREMONT CA 91771-6305</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>TR WILLARD, CARLETON T 4915 CAMINO ANTONIO TUCZON AZ 85718-6005</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>V STAMM, CHARLES 730 THIRD AVENUE NEW YORK NY 10017</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>VS JONES, E. LAVERNE 730 THIRD AVENUE NEW YORK NY 10017</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>T ADAMSKI, RICHARD J. 730 THIRD AVENUE NEW YORK NY 10017</b> <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: **Edward J. Leahy Corp. Tax** Director,  
 Date: **4/27/01** Daytime Phone #: **(212) 916-4625**

CR2E037 (10/00)

Attachment Doc # 809076

SATIAA - State Taxes\Other Taxes\Misc\TIAOFF00.xlw\A

24-Apr-01

**OFFICERS OF  
TEACHERS INSURANCE AND ANNUITY ASSOCIATION OF AMERICA  
AS OF DECEMBER 31, 2000**

00001845

**ATTACHMENT A**

**OFFICERS**

Richard J. Adamski	125-34-4146	Vice President & Treasurer
John H. Biggs	489-34-6495	Chairman, President & Chief Executive Officer
Scott C. Evans	181-48-1134	Executive Vice President
Richard L. Gibbs	062-40-8427	Executive Vice President
Don Harrell	432-60-9419	Executive Vice President
Matina S. Horner	023-30-4892	Executive Vice President
E. Laverne Jones	238-86-9970	Vice President & Corporate Secretary
Edward J. Leahy	058-44-8974	Director, Corporate Tax
Martin L. Leibowitz	411-68-6626	Vice Chairman & Chief Investment Officer
John J. McCormack	157-30-8894	Executive Vice President
John A. Putney, Jr.	105-30-1494	Executive Vice President
Deanne Shallcross	076-42-0039	Executive Vice President
David Shunk	150-42-2864	Executive Vice President
John A. Somers	046-34-6088	Executive Vice President
Charles H. Stamm	042-30-5182	Executive Vice President & General Counsel
Thomas G. Walsh	128-30-3684	Executive Vice President
Mary Ann Werner	061-36-5193	Executive Vice President
James A. Wolf	153-34-7874	Executive Vice President

The address of all the above is 730 Third Avenue, New York, NY 10017-3206.

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Trustees of

Teachers Insurance and Annuity Association of America  
(2000-2001)

March 20, 2001

Dr. David Alexander  
President Emeritus  
Pomona College  
Sumner Hall  
333 College Way  
Claremont, CA 91711-6305

Estelle A. Fishbein, Esq.  
Vice President and  
General Counsel  
The Johns Hopkins University  
113 Garland Hall  
Baltimore, MD 21218

Dr. Marcus Alexis  
Board of Trustees Professor of Economics and  
Professor of Management and Strategy  
J. L. Kellogg  
Graduate School of Management  
Northwestern University  
Leverone Hall  
2001 Sheridan Road  
Evanston, IL 60208-2001

Dr. Frederick R. Ford  
Executive Vice President  
and Treasurer Emeritus  
Purdue University  
1032 Hovde Hall of Administration  
West Lafayette, IN 47907-1032

Mr. John H. Biggs  
Chairman, President and  
Chief Executive Officer  
TIAA and CREF  
730 Third Avenue  
New York, NY 10017-3206

Dr. Ruth Simms Hamilton  
Professor of Sociology and  
Director of African Diaspora  
Research Project  
Michigan State University  
W142 Owen Graduate Hall  
East Lansing, MI 48824

Professor Willard T. Carleton  
Donald R. Diamond Professor of Finance  
Department of Finance and Real Estate  
College of Business and Public Administration  
University of Arizona  
All correspondence to:  
4915 Camino Antonio  
Tucson, AZ 85718-6005

Ms. Rochelle B. Lazarus  
Chairman and Chief Executive Officer  
Ogilvy & Mather Worldwide  
309 West 49th Street, 10th Floor  
New York, NY 10019

Dr. Robert C. Clark  
Dean and Royall Professor of Law  
Harvard Law School  
Harvard University  
Griswold 200  
Cambridge, MA 02138

Mr. Martin L. Leibowitz  
Vice Chairman and  
Chief Investment Officer  
TIAA and CREF  
730 Third Avenue  
New York, NY 10017-3206