

**FILED**  
**Apr 02, 2002 8:00 am**  
**Secretary of State**

04-02-2002 90949 050 \*\*\*150.00

**FOR PROFIT CORPORATION**  
**UNIFORM BUSINESS REPORT (UBR)**

|   |
|---|
| <b>DOCUMENT #</b><br>1. Entity Name<br><i>801271 (8)</i><br><i>FORD MOTOR COMPANY</i> |
| <b>DO NOT WRITE IN THIS SPACE</b>   |

**B0057701**

|  |   |   |
|--|---|---|
| <b>2. Principal Place of Business</b><br><i>ONE AMERICAN Rd</i><br>Suite, Apt. #, etc.<br><i>Rm 612</i><br>City & State<br><i>DEARBORN</i><br>Zip<br><i>Mi 48126</i> Country<br><i>USA</i> | <b>3. Mailing Address</b><br><i>MAILDROP CASE</i><br>Suite, Apt. #, etc.<br><i>PO Box 1758</i><br>City & State<br><i>DEARBORN MI</i><br>Zip<br><i>48126</i> Country<br><i>USA</i> | <b>4. FEI Number</b><br><i>38-0549690</i><br>Applied For<br><input type="checkbox"/> Not Applicable |
| <b>5. Certificate of Status Desired</b> <input type="checkbox"/> <b>\$8.75 Additional Fee Required</b>   |   |   |

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|                                   |   |                             |
|-----------------------------------|---|-----------------------------|
| <b>DO NOT WRITE IN THIS SPACE</b> | <b>7. Name and Address of Current Registered Agent</b>                              |                             |
|                                   | Name<br><i>CT CORPORATION</i>   |                             |
|                                   | Street Address (P.O. Box Number is Not Acceptable)<br><i>1200 S. PINE ISLAND Rd</i> |                             |
|                                   | City<br><i>PLANTATION</i>   | Zip Code<br><i>FL 33324</i> |

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE \_\_\_\_\_  
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE

|   |  |  |
|---|--|--|
| <b>9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so.</b><br>(See criteria on back) <input type="checkbox"/> | <b>January 1 - May 1 Fee is \$150.00</b><br><b>After May 1, Fee is \$550.00</b><br><b>Amended UBR is \$61.25</b><br><b>Make Check Payable to Department of State</b> | <b>10. Election Campaign Financing</b><br>Trust Fund Contribution. <input type="checkbox"/> <b>\$5.00 May Be Added to Fees</b> |
|---|--|--|

| <b>11. OFFICERS AND DIRECTORS</b> |                          |                 |      |
|-----------------------------------|--------------------------|-----------------|------|
| TITLE                             | NAME                     | TITLE           | NAME |
| CEO                               | <i>W. C. FORD JR</i>     |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |
| SECRETARY                         | <i>JOHN LINTAMAKI</i>    |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |
| TREASURER                         | <i>ELIZABETH ACTON</i>   |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |
| V. P.                             | <i>JAMES PADILLA</i>     |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |
| DIRECTOR                          | <i>EDSEL B FORD II</i>   |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |
| V. P.                             | <i>MARTIN ZIMMERMAN</i>  |                 |      |
| STREET ADDRESS                    | <i>ONE AMERICAN Rd</i>   | STREET ADDRESS  |      |
| CITY - ST - ZIP                   | <i>DEARBORN MI 48126</i> | CITY - ST - ZIP |      |

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13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or on an attachment with an address, with all other like empowered.

SIGNATURE *Diane P. Dossin* *3/15/02 313-3225572*  
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

**Diane P. Dossin**  
**Assistant Tax Officer**

CR2E034B (12/01)

November 7, 2001

FORD MOTOR COMPANY

- BOARD OF DIRECTORS -

(15)

William Clay Ford, Jr., Chairman of the Board

John R. H. Bond  
Michael D. Dingman  
Edsel B. Ford II  
William Clay Ford  
Irvine O. Hockaday, Jr.

Marie-Josée Kravis  
Richard A. Manoogian  
Ellen R. Marram  
Homer A. Neal  
Jorma Ollila

Carl E. Reichardt  
Robert E. Rubin  
Nicholas V. Scheele  
John L. Thornton  
(John M. Rintamaki, Secretary)

- OFFICERS -

|                          |   |                      |   |
|--------------------------|---|----------------------|---|
| William Clay Ford, Jr.   | Chairman of the Board and Chief Executive Officer                                     | Earl J. Hesterberg   | Vice President (VP, Marketing, Sales and Service, Ford of Europe, Inc.) |
| Nicholas V. Scheele      | Chief Operating Officer and President   | Mark W. Hutchins     | Vice President (President, Lincoln and Mercury)                         |
| W. Wayne Booker          | Vice Chairman   | Michael D. Jordan    | VP - Ford Customer Service Division (Pres., Auto. Consumer Svcs Group,) |
| Carl E. Reichardt        | Vice Chairman   | Brian P. Kelley      | VP-Global Consumer Services   |
| James D. Donaldson       | Group VP - Global Business Development  | Janet E. Klug        | VP-Global Marketing   |
| I. Martin Inglis         | Group VP and Chief Financial Officer  | Vaughn Koshkarian    | VP-Ford Asia Pacific  |
| Roman J. Krygier         | Group VP- Manufacturing and Quality   | Donat R. Leclair     | VP and Controller   |
| Carlos E. Mazzorin       | Group VP - Purchasing & South America   | Joe W. Laymon        | VP-Human Resources  |
| James J. Padilla         | Group VP - North America  | Martin Leach         | Vice President  |
| Richard Parry-Jones      | Group VP - Product Development & Chief Technical Officer                              | Kathleen A. Ligocki  | (VP- Product Development, Ford of Europe Inc.)                          |
| Wolfgang Reitzle         | Group VP - Premier Automotive Group   | Malcolm S. Macdonald | VP - Strategy, Business Development, Canada and Mexico                  |
| John M. Rintamaki        | Chief of Staff  | J. C. Mays           | VP - Finance and Treasury Matters                                       |
| David W. Thursfield      | Group VP (Chairman, President & CEO, Ford of Europe)                                  | Timothy J. O'Brien   | VP - Design   |
| Henry D. G. Wallace      | Group VP- Mazda & Asia Pacific  | James G. O'Connor    | VP - Real Estate  |
| Donald A. Winkler        | Group VP (Chairman and CEO, Ford Financial)   | Hans-Olov Olsson     | Vice President  |
| Martin B. Zimmerman      | Group VP - Corporate Affairs  | Dennis E. Ross       | (President, Ford Division)  |
| Elizabeth S. Acton       | Vice President and Treasurer  | Shamel T. Rushwin    | VP - (President, Volvo Cars)  |
| Marvin W. Adams          | VP and Chief Information Officer  | Gerhard Schmidt      | Vice President and General Counsel                                      |
| Gurminder S. Bedi        | VP - North America Truck  | Greg C. Smith        | VP - North America Business Opns.                                       |
| William W. Boddie        | VP - Global Core Engineering  | Anne Stevens         | VP - Research   |
| Mei Wei Cheng            | Vice President  | David T. Szczupak    | Vice President (Chief Operating Officer, Ford Financial)                |
| Susan M. Cischke         | (President, Ford Motor (China) Ltd.)  | Frank M. Taylor      | VP - North American Vehicle Opns.                                       |
| William J. Cosgrove      | VP - Environmental and Safety Engineering   | Chris P. Theodore    | VP - Powertrain Operations  |
| Terrall M. de Jonckheere | Vice President (Chief of Staff and Chief Financial Officer, Premier Automotive Group) | James G. Vella       | VP - Material Planning and Logistics                                    |
| Robert A. Dover          | VP - Ford South America Operations  | Alex P. Ver          | VP - North America Product Development                                  |
| Mark Fields              | VP - (President, Jaguar Land Rover)   | James A. Yost        | VP - Corporate Public Affairs   |
| Karen C. Francis         | Vice President  | Rolf Zimmermann      | VP - Adv. Manufacturing Engineering                                     |
| Louise K. Goesser        | VP - Consumer Connect   | Thomas J. DeZure     | VP - Strategy   |
| Joseph Greenwell         | VP - Quality  | Kathryn S. Lamping   | Vice President, Craftsmanship and Launch, Ford of Europe                |
| Janet M. Grissom         | VP - Global Automotive and Product Promotions and Associations                        | Peter J. Sherry, Jr. | Assistant Secretary   |
| Elliott S. Hall          | VP - Washington Affairs   | Diane P. Dossin      | Assistant Secretary   |
| Lloyd E. Hansen          | VP - Dealer Development   | James W. Bosscher    | Assistant Secretary   |
|                          | VP - Revenue Management   | David P. Cosper      | Assistant Tax Officer   |
|                          |   | Ann Marie Petach     | Assistant Treasurer   |
|                          |   |                      | Assistant Treasurer   |