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2009 UNIFORM BUSINESS REPORT (UBR)							
DOCUMENT # 80/.2		)՝	SEUKET DIVISION O	FILED ARY OF STATE ORPORATIONS			
FORD MOTOR CO.	mpANY		OI HAY	11 AM 11:43			
Principal Place of Business The American Rd	Mailing Address Amen The Amen Rm &	ican Rd.		 			
Dearborn, Mi 4812	Dearbo	en, 11/1		1			
2. Principal Place of Business	3. Mailing Address						
Suite, Apt. #. etc.	Suite, Apt. #, etc.		DO NOT WRITE IN THIS:	SPACE :			
City & State	City & State		4. FEI Number 38-0549190	Applied For Not Applicable			
Zip Country	Zip	Country	5. Certificate of Status Desired	\$8.75 Additional Fee Required			
6. Name and Address of Currer		Name	7. Name and Address of New Registered	Agent			
CT CORPORATION 1200 S. Pine ISLA	System						
1100 S. Pine ISLA	NO ROAD	Street Address	Street Address (P.O. Box Number is Not Acceptable)				
PLANTATION, FL 33324		City	FL	Zip Code			
The above named entity submits this statement				<u> </u>			
8. The above named entity submits this statement	or the purpose of changing its	agiatered office of region	Sidd agains, or born, in the areas of the				
SIGNATURE Signature, typed or printed name of registered age	nt and title if applicable. (NOTE	Registered Agent signature require	red when reinstating) DATE				
9. This corporation is eligible to satisfy its Intangib  Tax filing requirement and elects to do so.  (See criteria on back)		FEE IS \$150.00 Fee will be \$550.00 to Department of St	Trust Fund Contribution	\$5.00 May Be			
11. OFFICERS AN	DIRECTORS	12.	ADDITIONS/CHANGES TO OFFICERS AND				
1 · 6 ·	ASSER Delete N Rd N; 48121	TITLE  NAME  STREET ADDRESS  CITY-ST-ZIP	500004335 -05/31/01	#11033001			
TITLE Secretary	Delete .	TITLE	***1050.00	Change Addition			
NAME STREET ADDRESS The Maner.	CAN ROAD	NAME STREET ADDRESS		į			
CITY-ST-ZIP Dearborn, 1	n: 48/21	CITY-ST-ZIP		☐ Change ☐ Addition			
NAME FLIZZIGETH S	ACT ON ROAD	NAME STREET ADDRESS					
CITY-ST-ZIP DEALBORN,	n: 48/21	CITY-ST-ZIP					
NAME JAMES J. PAG		TITLE					
STREET ADDRESS The America	Cill A Delete	I TITLE NAME	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	☐ Change ☐ Addition			
TITLE DIRECTOR	(;//A U Delete LAN ROAD M: 48121	NAME STREET ADDRESS	10229	☐ Change ☐ Addition			
ma lunecion		NAME	JR5/29	Change Addition			
NAME STREET ADDRESS The America	AN ROAD  M; 48121  OTT Delete  AN ROAD	NAME STREET ADDRESS CITY-SI-ZIP TITLE NAME STREET ADDRESS	Ks/29				
NAME STREET ADDRESS CITY-ST-ZIP  DEAN BORN.	AN ROAD  M; 48121  OTT Delete  AN ROAD  M; 48121	NAME STREET ADDRESS CITY-ST-ZIP TITLE NAME STREET ADDRESS CITY-ST-ZIP	Ks/29				
NAME STREET ADDRESS CITY-ST-ZIP  TITLE NAME STREET ADDRESS THE ASE 1 B. FOR AMERICA  CHAIRMAN OF A  WILL, AME STREET ADDRESS THE AMERICA	AN ROAD  M; 48121  OTT Delete  AN ROAD	NAME STREET ADDRESS CITY-ST-ZIP TITLE NAME STREET ADDRESS CITY-ST-ZIP TITLE NAME STREET ADDRESS	Jes/29	☐ Change ☐ Addition			
NAME STREET ADDRESS CITY-ST-ZIP  TITLE Chairman of Americ NAME STREET ADDRESS CITY-ST-ZIP  TO CHAIRMAN OF AMERIC CHAIRMAN OF AMERIC CITY-ST-ZIP  Dearborn  13. I hereby certify that the information supplied we indicated on this report or supplemental report of the corporation or the receiver or trustee em	AN ROAP  M; 48121  Delete  AN ROAP  M; 48121  Delete  J FORA J B  M; 48121  Ith this filling does not qualify for is true and accurate and that nowered to execute this report	NAME STREET ADDRESS CITY-ST-ZIP  TITLE NAME STREET ADDRESS CITY-ST-ZIP  TITLE NAME STREET ADDRESS CITY-ST-ZIP  the exemption stated in S y signature shall have the s required by Chapter 60	e same legal effect as if made under bath, that it 07, Florida Statutes; and that my name appears i	Change Addition Change Addition Change Addition			
NAME STREET ADDRESS CITY-ST-ZIP  TITLE  Chairman of E  STREET ADDRESS CITY-ST-ZIP  Chairman of E  Will, Am Clar  Chairman of E  OTY-ST-ZIP  Chairman of E  O	AN ROAP  M; 48121  Delete  AN ROAP  M; 48121  Delete  J FORA J B  M; 48121  Ith this filling does not qualify for is true and accurate and that nowered to execute this report	NAME STREET ADDRESS CITY-ST-ZIP  TITLE NAME STREET ADDRESS CITY-ST-ZIP  TITLE NAME STREET ADDRESS CITY-ST-ZIP  the exemption stated in Secondary shall have the	e same legal effect as if made under bath, that it 07, Florida Statutes; and that my name appears i	Change Addition  Change Addition  Change Addition  rtify that the information am an officer or director in Block 11 or Block 12 if			

## **FORD MOTOR COMPANY**

## - <u>BOARD OF DIRECTORS</u> - (14)

William Clay Ford, Jr., Chairman of the Board

John R. H. Bond Michael D. Dingman Edsel B. Ford II William Clay Ford Irvine O. Hockaday, Jr. Marie-Josée Kravis Ellen Fl. Marram Jacques Nasser Homer A. Neal Jorma Ollila Carl E. Reichardt Robert E. Rubin John L. Thornton

(John M. Rintamaki, Secretary)

## - OFFICERS -

Jacques Nasser	President and	Brian P. Kelley	VP-Global Consumer Services
	Chief Executive Officer	Janet E. Klug	VP-Global Marketing
W. Wayne Booker	Vice Chairman	Vaughn Koshkarian	VP-Ford Asia Pacific
James D. Donaldson	Group VP - Global Business	Roman J. Krygier	VP - Powertrain Operations
	Development	Martin Leach	Vice President
Carlos E. Mazzorin	Group VP - Global Purchasing and		(VP- Product Development, Ford of
	South America		Europe Inc.)
James J. Padilla	Group VP - Global Manufacturing	Kathleen A. Ligocki	Vice President - Mexico
Richard Parry-Jones	Group VP - Global Product	-	(President and CEO)
	Development and Quality	Malcolm S. Macdonald	VP- Finance and Treasury Matters
Wolfgang Reitzle	Group VP - Premier	J. C. Mays	VP- Design
	Automotive Group	David L. Murphy	VP - Human Resources
John M. Rintamaki	Group VP and Chief of Staff, Sc cRetacky	James G. O'Connor	Vice President
Henry D. G. Wallace	Group VP and Chief Financial		(President, Ford Division)
-	Officer	Helen O. Petrauskas	VP - Environmental and Safety
Elizabeth S. Acton	Vice President and Treasurer		Engineering
Marvin W. Adams	VP and Chief Information Officer	Dennis E. Ross	Vice President and General Counsel
Richard N. Beattie	VP - Investor Relations	Shamel T. Rushwin	VP -Vehicle Operations
Gurminder S. Bedi	VP - North America Truck	Nicholas V. Scheele	Vice President
William W. Boddie	VP - Global Core Engineering		(Chairman, Ford of Europe, Inc.)
Mei Wei Cheng	Vice President	Gerhard Schmidt	VP - Research
	(President, Ford Motor (China) Ltd.)	Anne Stevens	VP- North America Assembly Opns
Susan M. Cischke	VP- Environmental and Safety	Frank M. Taylor	VP - Material Planning and Logistics
	Engineering	Chris P. Theodore	VP - North America Car
William J. Cosgrove	Vice President (Chief of Staff and	David W. Thursfield	Vice President (President, Ford of
	Chief Financial Officer, Premier		Europe
	Automotive Group)	Alex P. Ver	VP - Advanced Manufacturing
Terrall M. de Jonckheere	VP - Ford South America Operations		Engineering
Mark Fields	Vice President	Jason H. Vines	VP - Public Affairs
Karen C. Francis	VP – Consumer Connect	Donald A. Winkler	Vice President
Louise K. Goeser	VP - Quality		(Chairman & CEO, Ford Credit Co.)
Janet M. Grissom	VP - Washington Affairs	James A. Yost	VP - Strategy
Elliott S. Hall	VP - Dealer Development	Martin B. Zimmerman	VP - Governmental Affairs
Lloyd E. Hansen	Vice President and Controller	Rolf Zimmermann	Vice President, Craftsmanship and
Earl J. Hesterberg	Vice President		Launch, Ford of Europe
	(VP, Marketing, Sales and Service,	Thomas J. DeZure	Assistant Secretary
	Ford of Europe, Inc.)	Kathryn S. Lamping	Assistant Secretary
Mark W. Hutchins	Vice President	Peter J. Sherry, Jr.	Assistant Secretary
1.84. 12. 14. 12	(President, Lincoln and Mercury)	Diane P. Dossin	Assistant Tax Officer
I. Martin Inglis	Vice President, Ford North America	James W. Bosscher	Assistant Treasurer
Michael D. Jordan	VP - Ford Customer Service Division	David P. Cosper	Assistant Treasurer
	(Pres., Auto. Consumer Svcs Grcup,)	Ann Marie Petach	Assistant Treasurer