--FILE NOW: FILING FEE AFTER MAY 1ST IS \$550.00

PROFIT CORPORATION ANNUAL REPORT

SIGNATURE



FLORIDA DEPARTMENT OF STATE

Katherine Harris

Secretary of State
DIVISION OF CORPORATIONS

1999 DOCUMENT # 80/27/ (8)

1. Corporation Name
FORD MOTOR COMPANY

FILED May 19, 1999 8:00 am Secretary of State

05-19-1999 90005 008 *1,050.00

<u> </u>							
Principal Place	of Business	Mailing Address	Л	^			
The 1	AMERICAN ROAD KN, MI 48121	The America	an Koa	D			
1110	119/2-1	Room 6/2		·	DO NOT WRITE IN THIS	SPACE	
Dearbo	EN, 111 401-1	Room 612 Dearborn,	mit	8/2/	3. Date Incorporated or Qualifed		
		marker,	, , , ,		13/30/1920		
2. Principal Pla	ce of Business	2a. Mailing Address			4. FEI Number	Ap	plied For
21		26			<i>38-0549190</i>	No	t Applicable
Suite, Apt. #,	etc.	Suite, Apt. #, etc.			5. Certificate of Status Desired	\$8.75 A	dditional
22		27			3. Certificate of Status Desired	Fee Re	quired
City & State		City & State			6. Election Campaign Financing	\$5.00	May Be
23		28			Trust Fund Contribution	Added to	Fees
Zip	Country	Zip	Cour	ntry	8. This corporation owes the current year Inta	_	_
24	25	29	30		Personal Property Tax.		□No
	9. Name and Address of Currer	nt Registered Agent		81 Name	10. Name and Address of New Registered A	tgent	
	T Madagenting	Suctem		Name			
_	T Corporation ou S. Pine Isl	AJA ROAD		82 Street	Address (P.O. Box Number is Not Acceptable)		
/2	00 S. FINE 13/1	לוטא כועף	ŀ	83	<u></u>		
[]	ANTATION, FI	33324	Ì	03			
14,	7,10,11,1011,11		ľ	84 City		85 Zip C	ode
		0 100 E 100 E			FL		
office or red	istered agent, or both, in the State	of Florida, Such change was	authorized	by the corpo	corporation submits this statement for the purpose of coration's board of directors. I hereby accept the appoin	:hanging its i itment as rec	registerea jistered
agent. I am	familiar with, and accept the obliga	ations of, Section 607.0505, F	lorida Statu	tes.	• • •		
SIGNATURE _							
12.	gnature, typed or printed name of registered age	NO DIRECTORS	TE: Registered /	igent signature r	required when reinstating) DATE ADDITIONS/CHANGES TO OFFICERS AN	D DIRECTO	RS IN 12
TITLE	0	DELETE	1.1 TIT	F :	ADDITIONAL PLANTED TO OTT IDENO AN	Change	Addition
NAME	PINTAMAKI, J The AMERICA.	,M·	1.2 NA	_		C 232	
STREET ADDRESS	The AMERICA	N ROAD	1	REET ADORESS			
CITY-ST-ZIP	Dear bonn,	m: 48/2/					
TITLE	OCE TO	DELETE	2.1 7(1)	Y-ST-ZIP	PCEO-	Xi Change	Addition
NAME	PLED	1	2.2 NA		Jayves A NASSER The American ROAS Dearborn, Mi 481	_	_
STREET ADDRESS	TRUTINAN, A.	DAAD		REET ADDRESS	The AMERICAN ROAS	2	
CITY-ST-ZIP	The America	m. 48/21		Y-ST-ZIP	Derborn Mi 481	2/	
TITLE	The America Ocarbonn	DELETE	3.1 TITI		Caronio, 1111	Change	Addition
NAME	Booker, W. W.	AUNE	3.2 NA			_ ,•	_
STREET ADDRESS	The America	SROAP	1	EET ADDRESS			
CITY-ST-ZIP	Dearbokn,	mi 48/21	P	Y-ST-ZIP			
TITLE	VC.	DELETE	4.1 TIT		o V.C.	Change	Addition
NAME	Hagen Locker, 1	EDWARD E	4.2 NA	ME	Pestillo, Peter J. The American ROAD	-	
STREET ADDRESS		J 12 046)	4.3 STF	EET ADDRESS	The AMERICAN ROAD		
CITY-ST-ZIP	Dear bokn, I As Dezu Re, Tho The American Dear box N,	ni 48/21		r-ST-ZIP	DEARBORN, MI 48/21		
TITLE	115	☐ DELETE	5.1 T/TL			☐ Change	Addition
NAME	No no The	mAS J.	5.2 NAM	Œ			
STREET ADDRESS	PELUKE, INO	10000	5.3 STR	EET AODRESS			
C/TY-ST-Z/P	The HMERICAN	12/2/1		-ST-ZIP			
TITLE	Dealborn,	☐ DELETE	6.1 Ππ	ε		☐ Change	Addition
NAME			6.2 NAA	KE			
STREET ADDRESS			6.3 STR	EET ADDRESS			
CITY-ST-ZIP				/-ST-ZIP			
14. I hereby cer	tify that the information supplied wi	th this filing does not qualify for	or the exem	ption stated	In Section 119.07(3)(i), Florida Statutes. I further certi ature shall have the same legal effect as if made under	fy that the in	formation
officer or dir	ector of the corporation or the rece Block 13 if changed, or on an attac	iver or trustee empowered to	execute this	s report as r	required by Chapter 607, Florida Statutes; and that my	name appea	ars in
	Y WA						

Robert O. Kramer

Roman J. Krygier

Vice President

VP - Powertrain Operations

≊:-

- BOARD OF DIRECTORS - (11)

William Clay Ford, Jr., Chairman of the Board

Michael D. Dingman Edsel B. Ford II William Clay Ford Irvine O. Hockaday, Jr. Marie-Josée Kravis Ellen R. Marram Jacques A. Nasser Homer A. Neal Carl E. Reichardt John L. Thornton (John M. Rintamaki, Secretary)

Ann Marie PetachAssistant Treasurer

- OFFICERS -

President and Jacques A. Nasser Malcolm S. Macdonald Vice President and Treasurer Chief Executive Officer J. C. Mays VP - Design W. Wayne Booker Vice Chairman James E. Miller Vice President Peter J. Pestillo Vice Chairman and Craig H. Muhlhauser Vice President Chief of Staff (President, Visteon Automotive Executive Vice President and John M. Devine Systems) Chief Financial Officer Janet G. Mullins VP - Washington Affairs Carlos E. Mazzorin Group VP - Purchasing and David L. Murphy VP - Human Resources Ford of Mexico James G. O'Connor Vice President Group VP - Manufacturing James J. Padilla (President, Ford Division) Richard Parry-Jones Group VP - Product Development Helen O. Petrauskas VP - Environmental and Safety and Quality Engineering Group VP - Premier Wolfgang Reitzle William F. Powers VP - Research Automotive Group Neil W. Ressler VP and Chief Technical Officer Group VP - Marketing, Sales, and Research and Vehicle Technology Robert L. Rewey VP - General Counsel and Secretary Service John M. Rintamaki Group VP - Asia Pacific Operations Henry D. G. Wallace Ross H. Roberts Vice President and Associations (President, Ford Investment VP - Truck Vehicle Center Jurminder S. Bedi Enterprises Corporation) William W. Boddie VP - Small and Medium Car Dennis E. Ross Vice President and Chief Tax Officer Vehicle Center Shamel T. Rushwin VP - Advanced Manufacturing Vice President Mei Wei Cheng Engineering (President, Ford Motor (China) Ltd.) Vice President Nicholas V. Scheele William J. Cosgrove VP - Business and Product Strategy (Senior VP, Marketing, Sales, and James D. Donaldson Vice President Service, Ford of Europe, Inc.) (President, Ford of Europe, Inc.) William A. Swift Vice President and Controller Vice President Wayne S. Doran Chris P. Theodore VP - Large and Luxury Car (Chairman, Ford Motor Land Vehicle Center Development Corporation) David W. Thursfield VP - Vehicle Operations Louise Goeser VP - Quality Robert J. Womac Vice President Ronald E. Goldsberry VP - Global Service (EVP, Operations, Visteon **Business Strategy** Automotive Systems) VP - Governmental Affairs Elliott S. Hall VP - Dealer Development Martin B. Zimmerman Vice President Mark W. Hutchins Roif Zimmermann Vice President (President, Lincoln and Mercury) (Chairman, Ford Werke AG) Vice President I. Martin Inglis Thomas J. DeZure Assistant Secretary (President, Ford South American Kathryn S. Lamping Assistant Secretary Operations) Peter Sherry, Jr. Assistant Secretary VP - Ford Customer Service Division Michael D. Jordan Peter Look Assistant Tax Officer Kenneth K. Kohrs Vice President Elizabeth S. Acton Assistant Treasurer Vaughn A. Koshkarian VP - Public Affairs Paul W. Lewis Assistant Treasurer