FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00 **PROFIT** FLOR DA DEPARTMENT OF STATE 1-3 CORPORATION Sandra B. Mortham ANNUAL REPORT Secretary of State 1996 DIVISION OF CORPORATIONS 801271 (8)DOCUMENT # 1. Corporation Name FORD MOTOR COMPANY Mailing Address Principal Place of Business THE AMERICAN RD THE AMERICAN RD **DEARBORN MI 48121-899 ROOM 570** HS **DEARBORN MI 48121-899** 3. Date Incorporated or Qualified 03/30/1920 3a. Date of Last Repor 05/01/1995 2. Principal Place of Business 2a. Mailing Address Applied for 38-0549190 21 26 Not Applicable Suite, Apt. #, etc. Suite Apt. #, etc. \$8.75 Additional 5. Certificate of Status Desired 22 27 Fee Required City & State City & State 6. Flection Campaign Financing **\$5.00** May Be 23 28 Trust Fund Contribution Added to Fees $Z_{(i)}$ Country Zio Country 8. This corporation has liability for intangible tax under s. 199.032, 24 25 29 30 Florida Statutes ☐ Yes ☐ No 9. Name and Address of Current Registered Agent 10. Name and Address of New Registered Agent A1 Name CT CORPORATION SYSTEM 82 Street Address (P.O. Box Number is Not Acceptable) 1200 S. PINE ISLAND ROAD PLANTATION FL 33324 83 84 City 85 Zip Code 11. Pursuant to the provisions of Sections 607.0502 and 607.1508. Florida Statutes, the above named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. Thereby accept the appointment as registered agent. Florida Statutes. SIGNATURE Stignature, typed or ponted haline of registered agent and strent agon, able (NOTE: Registered Agent signal insing yo CR2E034 (12/95) OFFICERS AND DIRECTORS 12 ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12 13 TITLE DELETE 1 TITLE Change Addition RINTAMAKI, J.M. NAME 12 NAME THE AMERICAN ROAD STREET ADDRESS 1.3 STREET ADORESS DEARBORN MI CITY - ST - ZIP 1.4 CiTY - \$1 - ZiF **PCEO** DELETE TITLE 2.1 THE Change Addition TROTMAN, A.J. NAME 2.2 NAME THE AMERICAN ROAD STREET ADDRESS 2.3 STREET ADDRESS DEARBORN MI C-TY ST-ZIP 24 City-St-Zif EVP TITLE DELETE 3 1 TITLE Addition BOOKER, W. WAYNE NAME 3.2 NAME THE AMERICAN ROAD STREET ADDRESS 3.3 STREET ADDRESS 800001810248 DEARBORN MI C-TY-ST-ZIP 3.4 City St. ZiP -05/07/96--01011--026hange **EVP** DELETE TITLE 4 1 THE HAGENLOCKER, EDWARD E. ***200.00 NAME 4.2 NAME THE AMERICAN ROAD STREET ADDRESS 4.3 STREET ADDRESS DEARBORN MI 44 CITY - ST-ZIP CITY-ST-ZIP VCCO TITLE DELETE 5 1 THEE Change ROSS, LOUIS R. NAME 5.2 NAME Retired THE AMERICAN RD STREET ADDRESS 5.3 STREET ADDRESS **DEARBORN FL 99** CITY-ST-ZIP 5.4 CITY ST-ZIP DELETE TITLE 6 1 THE NAME 62 NAME List Attached STREET ADDRESS 6.3 STREET ADDRESS City-st-zip 6.4 CITY ST-ZIP do hereby certify that the information supplied with this filing is voluntarly furnished and does not qualify for the exemption stated in Section 119.07(3)(k). Florida Statutes, I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath, that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

SIGNATURE:

Assistant Secretary

APR 2 6 1996

Dautinie Etione a

ORGANIZATION: OFFICERS

DATE REVISED: February 1, 1996

Alex Trotman

W. Wayne Booker Edward E. Hagenlocker

Peter J. Pestillo

Kenneth Whipple

John M. Devine Jacques A. Nasser William E. Odom Robert L. Rewey Robert H. Transou Albert Caspers Kenneth R. Dabrowski James D. Donaldson James E. Englehart Edsel B. Ford II Ronald E. Goldsberry

Elliott S. Hall John T. Huston Kenneth K. Kohrs Vaughn A. Koshkarian Robert O. Kramer Frank E. Macher

Keith C. Magee

John W. Martin, Jr. Carlos E. Mazzorin David N. McCammon W. Dale McKeehan John P. McTague Richard Parry-Jones Helen O. Petrauskas

William F. Powers Neil W. Ressler Ross H. Roberts

David W. Scott Charles W. Szuluk John J. Telnack Thomas J. Wagner

Dennis F. Wilkie Dennis E. Ross John M. Rintamaki Thomas J. DeZure Peter J. Sherry, Jr. Sally W. Staebler Malcolm S. Macdonald Elizabeth S. Acton

Chairman of the Board, President and

Chief Executive Officer Executive Vice President Executive Vice President

(President, Ford Automotive Operations)

Executive Vice President -Corporate Relations Executive Vice President

(President, Ford Financial Services Group)

Group Vice President and Chief Financial Officer

Group VP - Product Development

Group Vice President

Group VP - Marketing and Sales

Group VP - Manufacturing

Vice President

VP - Vehicle Center 5 VP - Vehicle Center 2 VP - Vehicle Center 4

Vice President

VP - General Manager,

Ford Customer Service Division

VP - Washington Affairs VP - Powertrain Operations VP - Vehicle Center 3

Vice President

VP - Human Resources VP - General Manager, Automotive

Components Division

VP - General Manager,

Lincoln-Mercury Division

VP - General Counsel VP - Purchasing

VP - Finance

VP - Vehicle Operations

VP - Technical Affairs

VP - Vehicle Center 1

VP - Environmental and Safety Engineering

VP - Research

VP - Advanced Vehicle Technology

VP - General Manager, Ford Division

VP - Public Affairs

VP - Process Leadership

VP - Design

VP - Customer Communication

and Satisfaction

VP - Business Development Office

Chief Tax Officer

Secretary

Assistant Secretary Assistant Secretary Assistant Secretary

Treasurer

Assistant Treasurer

-/-

ORGANIZATION: BOARD OF DIRECTORS (14) DATE REVISED: February 1, 1996

Alex Trotman, Chairman Colby H. Chandler Michael D. Dingman Edsel B. Ford II William Clay Ford John L. Thornton

1. 15

William Clay Ford, Jr. Roberto C. Goizueta Irvine O. Hockaday, Jr. Marie-Josee Kravis

Drew Lewis

Ellen R. Marram Kenneth H. Olsen Carl E. Reichardt Clifton R. Wharton, Jr. (John M. Rintamaki, Secretary)

All Officers and Directors can be reached in care of the following address:

> Ford Motor Company The American Road Dearborn, MI 48121-1899