Division of Corporations

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MERGER OR SHARE EXCHANGE

NATIONAL KIDNEY FOUNDATION OF FLORIDA, INC.

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FLORIDA DEPARTMENT OF STATE Glenda E. Hood Secretary of State

June 21, 2004

NATIONAL KIDNEY FOUNDATION OF FLORIDA, INC. 1040 WOODCOCK RD SUITE 119 ORLANDO, FL 32803US

SUBJECT: NATIONAL RIDNEY FOUNDATION OF FLORIDA, INC. REF: 758225

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Darlene Connell Document Specialist FAX Aud. #: H04000129335 Letter Number: 104A00041033

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ARTICLES OF MERGER

04 JUN 22 AM 10:

THE NATIONAL KIDNEY FOUNDATION OF SOUTHWEST FLORIDA, INC. TALLAHASSEE, FLORIDA, INC. NATIONAL KIDNEY FOUNDATION OF FLORIDA, INC.

National Kidney Foundation of Florida, Inc., a Florida not-for-profit corporation ("State Foundation"), hereby delivers to the Department of State for filing the following Articles of Merger for the merger of The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit corporation ("Chapter Foundation"), with and into State Foundation. State Foundation shall be the surviving corporation.

- 1. A true copy of the Plan of Merger is attached hereto as Exhibit "A."
- 2. The effective date of the merger is the close of business of the day upon which the Articles of Merger are filed (the "Effective Date").
 - 3. The foregoing Plan of Merger was:
- (a) Approved and adopted by written consent of the Board of Directors of State Foundation on <u>Vane 1</u>, 2004. There were <u>ID</u> directors then in office and the vote was unanimous in favor of the Plan of Merger. The number of votes cast for the Plan of Merger by the directors was sufficient for approval in accordance with the Bylaws of State Foundation. Member action was not required.
- (b) Approved and adopted by written consent of the Board of Directors of Chapter Foundation on May 1, 2004. There were 3 directors then in office and the vote was unanimous in favor of the Plan of Merger. The number of votes cast for the Plan of Merger by the directors was sufficient for approval in accordance with the Bylaws of Chapter Foundation. Member action was not required.

IN WITNESS WHEREOF, these Articles of Merger have been executed and delivered by the constituent corporations as of the Effective Date.

By: Matalie Schiff
As its President

National Kidney Foundation of Florida, Inc., a Florida not-for-profit corporation

By: Matalie Schiff
As its President

The National Kidney Foundation of Southwest

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As its ___

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ARTICLES OF MERGER

OF

THE NATIONAL KIDNEY FOUNDATION OF SOUTHWEST FLORIDA, INC.

* NATIONAL KIDNEY FOUNDATION OF FLORIDA, INC.

National Kidney Foundation of Florida, Inc., a Florida not-for-profit corporation ("State Foundation"), hereby delivers to the Department of State for filing the following Articles of Merger for the merger of The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit corporation ("Chapter Foundation"), with and into State Foundation. State Foundation shall be the surviving corporation.

- 1. A true copy of the Plan of Merger is attached hereto as Exhibit "A."
- 2. The effective date of the merger is the close of business of the day upon which the Articles of Merger are filed (the "Effective Date").
 - 3. The foregoing Plan of Merger was:
- (a) Approved and adopted by written consent of the Board of Directors of State Foundation on June 1, 2004. There were 10 directors then in office and the vote was unanimous in favor of the Plan of Merger. The number of votes cast for the Plan of Merger by the directors was sufficient for approval in accordance with the Bylaws of State Foundation. Member action was not required.
- (b) Approved and adopted by written consent of the Board of Directors of Chapter Foundation on May 1, 2004. There were 3 directors then in office and the vote was unanimous in favor of the Plan of Merger. The number of votes cast for the Plan of Merger by the directors was sufficient for approval in accordance with the Bylaws of Chapter Foundation. Member action was not required.

IN WITNESS WHEREOF, these Articles of Merger have been executed and delivered by the constituent corporations as of the Effective Date.

By:

Natalie Schiff
As its President

National Kidney Foundation of Florida, Inc., a Florida not-for-profit corporation

The National Kidney Foundation of Southwest

By: Kong Kay

Doug Raly

As its President

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PLAN OF MERGER

National Kidney Foundation of Florida, Inc., a Florida-not-for-profit corporation, and The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit-corporation, hereby adopt the following plan as the Plan of Merger required by Section 617.1101, Florida Statutes. The terms of the plan are as follows:

- 1. The names of the corporations planning to merge are National Kidney Foundation of Florida, Inc., a Florida-not-for-profit corporation ("State Foundation"), and The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit corporation ("Chapter Foundation"). As a result of the merger, Chapter Foundation shall be merged with and into State Foundation. State Foundation shall be the surviving corporation. The parties intended and mistakenly believed that this merger had taken place in approximately 1989 and have operated the State Foundation and Chapter Foundation on this basis. Thus, the merger will consummate the de facto merger that took place in approximately 1989.
- 2. The merger shall be effective at the close of the business day upon which the Articles of Merger are filed. (the "Effective Date").
 - Neither corporation is authorized to issue stock.
 - 4. Action by the members of Chapter Foundation is not required.
- 5. Action by the members of State Foundation is not required as the Articles of Incorporation of State Foundation shall not change as an effect of the merger.
- 6. The board of directors of each constituent corporation are hereby authorized to amend this plan at any time prior to the filing of the Articles of Merger, to the extent permitted by law.

Florida, Inc.,
a Florida not for profit corporation

By: Matalie Schiff
As its President

The National Kidney Foundation of Southwest

National Kidney Foundation of Florida, Inc., a Florida not for profit corporation

As its

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PLAN OF MERGER

National Kidney Foundation of Florida, Inc., a Florida-not-for-profit corporation, and The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit-corporation, hereby adopt the following plan as the Plan of Merger required by Section 617.1101, Florida Statutes. The terms of the plan are as follows:

- 1. The names of the corporations planning to merge are National Kidney Foundation of Florida, Inc., a Florida-not-for-profit corporation ("State Foundation"), and The National Kidney Foundation of Southwest Florida, Inc., a Florida not-for-profit corporation ("Chapter Foundation"). As a result of the merger, Chapter Foundation shall be merged with and into State Foundation. State Foundation shall be the surviving corporation. The parties intended and mistakenly believed that this merger had taken place in approximately 1989 and have operated the State Foundation and Chapter Foundation on this basis. Thus, the merger will consummate the de facto merger that took place in approximately 1989.
- 2. The merger shall be effective at the close of the business day upon which the Articles of Merger are filed, (the "Effective Date").
 - 3. Neither corporation is authorized to issue stock.
 - 4. Action by the members of Chapter Foundation is not required.
- 5. Action by the members of State Foundation is not required as the Articles of Incorporation of State Foundation shall not change as an effect of the merger.
- 6. The board of directors of each constituent corporation are hereby authorized to amend this plan at any time prior to the filing of the Articles of Merger, to the extent permitted by law.

IN WITNESS WHEREOF, this Plan of Merger has been signed by the dul	y authorized
officers of State Foundation and Chapter Foundation thisday of	,2004.
The National Kidney Foundation of	Southwest

The National Kidney Foundation of Southwest Florida, Inc., a Florida not for profit corporation

By:______ Natalie Schiff As its President

National Kidney Foundation of Florida, Inc., a Florida not for profit corporation

Doug Ray
As its President

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